





## EUROPEAN NEWS

## Brussels hardens subsidies stance to bolster industry

BY PAUL CHEESERIGHT IN BRUSSELS

THE EUROPEAN Commission is stepping up its pressure against the use of subsidies by EEC governments to bolster industry in the public and private sectors.

A stringent attitude towards state aid has immediate implications for British government plans for a £2bn (\$2.5bn) subsidy to cover National Coal Board losses over 1986-87.

That renewed emphasis on resisting state aid in the application of the competition laws was made clear yesterday by Mr Peter Sutherland, the competition commissioner, when he introduced his annual report on activities in the sector.

The Commission has set its face against state aids and will continue to do so, he said. The Commission has considerable independent powers in policing the competition laws. Coal is among the industries permitted a conditional exemption from the normal competition laws, which forbid the use of state subsidies, but the scheme covering it runs out at the end of the year.

Commission officials are working on proposals setting out the conditions under which subsidies would be permissible after that date. The present system dates back to the period of the energy crisis when it seemed important to encourage the EEC coal industry.

"Our new proposals will place far more emphasis on the need to

achieve viability in the coal industry," said Mr Sutherland. "And of course we must be concerned about the volume of state aid."

Any proposal by the Commission will have to be approved by the Council of Ministers, simply because the industry is an exception to the general rules on competition.

The British Government will be anxious to see that whatever document turns up in the council reflects not only the general policy of returning to the principles of free enterprise enshrined in the Treaty of Rome but also the particular need of an industry ravaged by a year-long strike.

The Commission's approach is broadly to put coal on the same footing as other exceptional industries such as shipbuilding, steel and textiles, where subsidies are permitted when they are linked to rationalisation.

In its attempts to push subsidies out of the economic system, however, the Commission is facing contrary pressure from the Ten. The annual report noted that the number of subsidy schemes put forward by the Ten for approval and turned down was 12 times more in 1981-82 than in 1977-80.

Member nations are not always meeting their legal obligations to inform the Commission of subsidy plans, either. Some are refusing to provide information

## WEST GERMAN MINISTER FLIES IN FACE OF TRADITIONAL METHODS

## Bluem shakes up the labour market

BY JOHN DAVIES IN FRANKFURT

A SHORT, round-faced figure with rimless spectacles, Herr Norbert Bluem is irrepresible in his efforts to shake up West Germany's tradition-bound labour market.

His latest proposals as Labour Minister are bearing fruit in a law aimed at reducing unemployment by making it easier for businesses to take on temporary workers.

Once again, he has annoyed some of the more militant and traditionally-minded union leaders—an ability he has demonstrated repeatedly with both skill and pleasure.

Behind his latest initiative is a growing concern in Bonn that further steps need to be taken to ease unemployment, currently about 2.7m or 10 per cent of

the workforce. The Government is anxious to make as much impact as possible by oiling the workings of the labour market rather than resorting to Keynesian-type expansionist policies.

Herr Bluem argues that many businesses are reluctant to hire workers permanently because they are uncertain whether an increased inflow of orders will continue. They are more inclined, he says, to offer their existing employees overtime.

Under the new law, which is effective from May 1, businesses will be able to take on new workers under contracts of up to 18 months. Until now, employers have had to give a reason for offering only a temporary job, such as filling in

while an employee takes maternity leave or undergoes military training.

The Labour Ministry declines to predict how many jobs might be created and recognises that some employers may not use it for fear of upsetting unionists. But the measure is part of a concept of encouraging a more flexible approach to work. The same legislation for instance, also establishes better conditions for part-time work and job-sharing. Part-time workers must be given the same conditions as full-timers, while a job-sharer will not be obliged to step into a partner's shoes, nor the sack just because the partner quits.

Union leaders have argued that the Government is introducing a cosmetic measure, unlikely to have an impact on unemployment and amounting to an attack on workers' rights. Herr Bluem, who is a beaming embodiment of the trade union oriented wing of the conservative Christian Democratic Union (CDU), replies: "It is better to have a job for a limited time than to be out of work for an unlimited time."

As a protection of workers' rights, however, the measure is "transitional" during the current period of high unemployment and expires at the end of 1989. Also, it applies only once for any individual—in other words, an employer who wants to give a worker a limited contract for a second time round would have to justify it, as now.



Herr Bluem: aroused union arrogance.

The CDU, meanwhile, is dismissing an idea from its junior coalition partner, the Free Democratic Party, for introduction of wages below the union negotiated level as a means of encouraging job creation.

## The banking and business secrecy dispute is easing, writes William Du Forca

## Swiss beat off U.S. legal assault

A SWISS BANKER danced a jig round his office when he learnt earlier this year that Mr John Fedders had resigned as head of the enforcement division of the U.S. Securities and Exchange Commission (SEC).

This uncharacteristic gesture reflected many Swiss bankers' belief that Mr Fedders had been conducting an unwarranted personal crusade against their business practices. It was also an indirect tribute to his tenacity in battering at the ramparts of Swiss banking secrecy.

Even before the departure of Mr Fedders, however, the long-running row between the two countries over the application of American laws and regulations to Swiss banks and companies had started to abate. Three recent developments support the view that the stormy legal relationship of the past eight years may be entering a calmer phase.

These are: the imminent submission to the Swiss Parliament of a Bill banning insider trading; the opening in Washington last month of negotiations on closer legal co-operation; and the abandonment at least temporarily, of the SEC's attempt to impose a "waiver by conduct"

concept on trading in U.S. securities.

The U.S.-Swiss legal conflict has flared up as securities markets have become internationalised and capital markets have been increasingly affected by transactions initiated outside their borders.

The U.S. has seen a dramatic increase in foreign involvement and the SEC has been the most vigorous in seeking legal help from other countries in policing markets against fraud. The Americans have harped on the impossibility of operating a double standard of law enforcement, one standard for those trading within the U.S. and another, less stringent, for those trading from outside.

Switzerland became the main U.S. target because Swiss banks are among the biggest traders in U.S. securities. Their position as fund managers has been built up largely on their reputation for keeping customers' secrets, which they are obliged to do by the Swiss constitution and Banking Act.

The U.S. Justice Department and the SEC have on some well-publicised occasions run into the well-defended thicket of Swiss law, at the same time

arousing the ire of the Swiss for what have been seen as clumsy efforts to override Swiss sovereignty. The "waiver by conduct" policy, for instance, was firmly rejected by the Swiss Banking Association which accused the SEC of trying to impose U.S. statutes on Swiss law.

Under the waiver idea, thought up by Mr Fedders, trading in securities in the U.S. would have constituted an "implied consent" to disclose information about transactions for any SEC investigation authorised by U.S. federal law that might arise from the transaction.

It would have covered trans-

actions initiated abroad and was intended to remove the protection against investigation that foreign investors enjoy under the secrecy laws of other countries.

By shelving the proposal, the SEC has removed a problem which dogged the Swiss and American negotiators who held a preliminary meeting in Washington at the end of last month.

The Reagan Administration, on the other hand, has continued to signal its displeasure by omitting Switzerland from the list of countries where U.S. companies will be allowed to establish their recently authorised foreign sales corporations.

The agreed common aim in the talks between Swiss and U.S. officials is to find ways of making the machinery of legal co-operation work better. Their initial approaches vary considerably, however.

The Americans still regard the current mechanism for obtaining from Switzerland the information they need for litigation in the U.S. as inadequate, and want to speed up the gathering of testimony in the Santa Fe case, one of three in which the legal tension between the two countries has erupted publicly since 1981, the SEC filed in October of that year its complaint that shares and call options to stock in Santa Fe International had been bought through Swiss banks just before the announcement of its merger with the Kuwait Petroleum Company.

The first request to the Swiss Government for legal assistance in obtaining evidence from Swiss banks was made in March, 1982. The Swiss finally handed over evidence on February 20, 1983.

In the tax fraud case against the Swiss-based commodity group, Marc Rich, and its U.S. subsidiary, the Americans were irritated by the paucity of evidence handed over at the end of last year, more than two and a half years after a subpoena had been issued by a U.S. court.

The Swiss emphasise the obligation embedded in their law to protect third parties when disclosures are made. They are intent on getting the Americans to abandon attempts to ride roughshod over Swiss laws and to make proper use of the instruments on legal co-operation which have been agreed over the past eight years.

In the third instance which led to public controversy, that of Ellis AG, a Zurich brokerage company, in which the SEC alleged that 20 or more investors had netted at least \$40m over seven years by buying stock and options of U.S. companies before takeover announcements, the Swiss insisted that the Americans put in a request under the 1977 treaty on mutual assistance in criminal matters before the case could be dealt with.

The Swiss also point out that the Santa Fe case had to be referred twice to the tribunal which handed down judgments establishing precedents that will help to speed up future requests for legal assistance. That case also led to a memorandum of understanding which together with a private convention agreed by the Swiss banks offers a temporary method of handling insider trading cases until legislation is enacted.

The 1977 treaty, the memorandum and the International Mutual Assistance Act, which came into force on January 1, 1983 are now the channels for legal co-operation. In the Swiss view they offer the U.S. scope for seeking assistance which should be used before U.S. courts enforce fines on, or seize the assets of, Swiss companies in the U.S.

Soma U.S. officials see the validity in Swiss efforts to protect the sovereignty of their laws and to resist American attempts to apply their outside their own territory. As one American commented, "Try telling that to an American judge."

The Americans are pressing for clearer definitions from the Swiss of what they mean by "fraud" and how they expect U.S. courts to request information in tax cases.

The 1977 treaty allows the U.S. to penetrate Swiss secrecy laws only when a tax infringement constitutes a criminal offence under the laws of both the U.S. and Switzerland. The Swiss say their 1983 Mutual Assistance Act opens up new possibilities: the Americans want these spelt out.

## Arms talks round ends in secrecy as it began

By Robert Mauthner, Diplomatic Correspondent

THE FIRST round of the nuclear arms control talks between the U.S. and the Soviet Union which began in Geneva on March 12 and today shrouded in the same cloak of secrecy in which it began.

While the world's statesmen and media continue to devote thousands of words to the subject and President Ronald Reagan's Strategic Defence Initiative (SDI)—the so-called Star Wars project—has provoked heated controversy, the negotiators themselves have kept their promise to reveal virtually nothing.

All that is known with any certainty is that the U.S. and Soviet negotiators meet alternately in each others' missions in Geneva of regular intervals, and that they have created three groups to deal with long-range missiles, intermediate-range missiles and space weapons.

It has also been clear since the beginning that the position of Washington and Moscow on the way to deal with the whole issue of space-based defensive systems are diametrically opposed, and there has been no indication that the gap has been narrowed during the five weeks of talks.

The Soviet Union is interested only in obtaining U.S. agreement to a halt to all research on space weapons, while Washington's aim is to win Moscow's acceptance for the whole of non-nuclear space defensive systems as an alternative to the present doctrine of mutual assured destruction (MAD).

The main developments in the arms control debate have come from outside the cloistered, and esoteric atmosphere of the Villa Rose, the incongruously named Soviet mission building, and its U.S. equivalent.

Sir Geoffrey Howe, Britain's Foreign Secretary, gave an early jolt to the U.S. side in the negotiations by raising all sorts of questions about the long-term strategic implications of the SDI. Though reiterating Britain's support for U.S. research into space-based defensive systems, he warned against the danger that the programme might acquire an "unstoppable momentum".

The minister was merely echoing the doubts already expressed by other European governments, not least the West German and French, but in Washington his speech was considered by many as untimely and as giving the Soviet Union an opportunity to divide the Nato allies.

As the first round of the Geneva negotiations draw to a close, all eyes are on the seven-nation Western European Union ministerial meeting in Bonn to see whether the Europeans can reach some sort of common position on the SDI and participation in its research programme.

Meanwhile, Mr Richard Burt, a U.S. Assistant Secretary of State, has given his considered view of the Geneva talks. It was far too early to be anxious about a lack of progress, he said, and it was normal for the two sides to exchange "broad philosophical observations" in the first round before any detailed bargaining began.

## Norway offshore protest

BY FAY GJETER IN OSLO

TWO OF Norway's foremost experts in diving medicine have resigned from the Norwegian Underwater Technology Centre (Nutec) in protest at oil company plans to use divers for construction work at "unacceptably" great depths—in 300 metres and more.

Several unexploited fields lie in deep water and working dives at these depths could be necessary to instal and maintain production equipment. Dr Stein Tonjum and his assistant, physiologist Arvid Pasche, claim that their

repeated warnings about the health risks have been ignored by Nutec, by the oil companies which own it, and by the Norwegian authorities.

A 55 km tunnel system from the Norwegian coast to the deep water East Troll oil and gas field is technically feasible, and would take eight years to build at a cost around Nkr 6.5bn (\$880m)—less than a large oil platform. It would permit installation production equipment under the seabed from which oil and gas could be piped.

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## EUROPEAN NEWS

## Warsaw Pact shuns glare of publicity

By Christopher Sobinski in Warsaw

THE OFFICIAL air of discretion surrounding the meeting of Warsaw Pact leaders later this week suggests that the participants want to hold a brief businesslike meeting devoid of undue Western media attention. The summit will mark the first trip abroad since taking over as Soviet leader by Mr Mikhail Gorbachev, but Western photographers and journalists are still being told officially that the exact date of the summit is unknown.

The lack of publicity will disappoint General Wojciech Jaruzelski, the Polish leader. The fact that the meeting is being held in Warsaw is important as it signifies a measure of approval for his policies.

But Polish officials have been arguing privately that lack of access for East Bloc newspaper correspondents to Nato meetings justifies the Warsaw Pact approach.

The only visible sign that anything untoward is afoot is that Warsaw's Victory Square which holds the Tomb of the Unknown Soldier, at which the visiting leaders will no doubt lay wreaths, has been put off limits for parking from Wednesday onwards.

A Polish newspaper yesterday hinted that the meeting would bring no great surprises. Szamdar Miodych quotes Marshal Victor Kuliow, the Warsaw Pact commander in chief, as saying that the Pact was ready to dissolve itself when Nato does the same. But he added: "The Socialist countries consider that the Warsaw Pact should be maintained as a guarantee of peace and security until the military and political situation changes."

● The Polish leadership may be having second thoughts about passing heavy prison sentences on three arrested Solidarity leaders.

Yesterday, the Communist party newspaper published a "reader's letter" arguing that the general public was apathetic about the case, few had even heard of it and that the whole issue was not worth bothering about.

## WEU ministers opt against joint Star Wars position

By ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT, IN BONN

Western European foreign and defence ministers yesterday confirmed at the start of a two-day meeting here their desire for a more co-ordinated European role in defence and security, but carefully avoided adopting a joint stance on President Ronald Reagan's Strategic Defence Initiative.

The ministers of the seven-nation Western European Union, whose members are Britain, France, West Germany, Italy and the three Benelux countries, were due to discuss the U.S. project, popularly known as Star Wars, informally over dinner last night. Officials made it clear, however, that they did not intend to enshrine the outcome of their talks in a joint declaration on the subject.

The unwillingness by some of the member countries, including Britain, to use the resuscitated WEU as a forum for working out common positions on arms control problems, is clearly the result of U.S. representations earlier this year.

Some countries like West Germany, however, appear much readier than others to

ignore U.S. desires. Herr Hans Dietrich Genscher, the West German Foreign Minister, who presided over the meeting, specifically reiterated his government's "intention to obtain a joint position with our European partners" on SDI.

Herr Genscher and, to a certain extent, Sir Geoffrey Howe, the British Foreign Secretary, also appealed for an upgrading of Europe's role in East-West relations. Much more was required than a mere response to the initiatives of others, Herr Genscher said. "Without a willingness to increase our commitment and without constructive European initiatives there will be no success."

Sir Geoffrey, who has recently visited East Germany, Poland and Czechoslovakia, said the professed desire of Mr Mikhail Gorbachev, the new Soviet leader, to improve relations with the West should be welcomed.

No one knew, however, how far Mr Gorbachev was willing to go and it was important to test the genuineness of Soviet desire for arms control.

## Dismay in Bonn over criticism of Reagan visit

By Rupert Cornwell in Bonn

A BITTER attack by a senior West German Government politician against the U.S. opponents of President Ronald Reagan's planned visit to the German war cemetery at Bitburg next month threatens to dash the hopes of both Bonn and Washington that the controversy over the President's trip here might at last be drawing to a close.

In a letter to the group of 53 Senators who have formally protested at the visit to the cemetery — where a number of former SS officers are buried — Herr Alfred Dregger, floor leader in the Bundestag of the ruling CDU/CSU party, expressed his "dismay" at the criticism.

It raised the question, Herr Dregger said, whether the U.S. people really considered West Germany an ally, despite 40 years since the end of World War II in Europe.

The Senators should also remember that they risked giving a simple pretext for those "who want to misuse the anniversary of the German surrender of May 8, 1945, in order to destroy the alliance between West Germany and the U.S."

Herr Dregger wrote, moreover, that the reaction of the Senators had caused him special pain, since his only brother had been killed in action on the Eastern Front in 1944.

"If you are asking the President to drop his noble gesture of laying a wreath in Bitburg, then I must consider that a calumny of my brother and others of my wartime comrades who died in the fighting."

Both capitals had been hoping that after the decision of Mr Reagan to add a stop at the Bergen-Belsen concentration camp site to his programme on May 5, the furious controversy over Bitburg — especially in the U.S. — might abate.

Now, however, fresh fuel has been thrown on the fire of transatlantic exchanges on the issue — all the more uncomfortable here since Chancellor Helmut Kohl and his Government have been as insistent as possible that the President visit the cemetery, as a symbol of the post-war reconciliation of the two countries.

## Honecker places great store by visit to Italy

By LESLIE COMITT IN EAST BERLIN

THE FIRST visit to a Nato country by an East German leader begins today when President Erich Honecker arrives in Italy for two days during which he will have an audience with the Pope.

His official visit to Rome has taken on added significance since he was prevented by the Soviet Union last September from going to West Germany, which would have been the first Nato country he had visited.

The Italian visit is regarded by East Germany as one of the most important steps in its efforts to establish a dialogue with Western countries. Since the middle of last year, Herr Honecker has had talks with the leaders of Sweden, Austria, Greece and Finland, and in March with Chancellor Helmut Kohl in Moscow during the burial of Mr Konstantin

Chernenko. He also conferred with Sir Geoffrey Howe, the British Foreign Secretary, earlier this month.

In June, M Laurent Fabius, the French Prime Minister, will become the first of the leaders of the three Western powers responsible for Berlin and Germany to pay an official visit to East Berlin.

A statement by the Italian Government noted that both the Rome and East Berlin visits could play an important moderating and balancing role within their alliances. East-West relations, it said, would top the agenda of talks.

● Italy had a record £3.149bn (£1.27bn) balance of payments deficit in March, writes James Buxton in Rome. It brought to £4,562bn the deficit for the first quarter of 1985.

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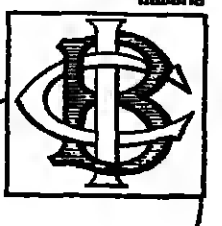
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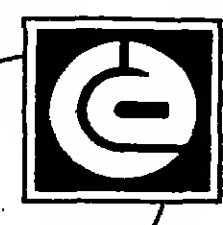


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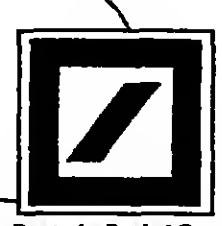
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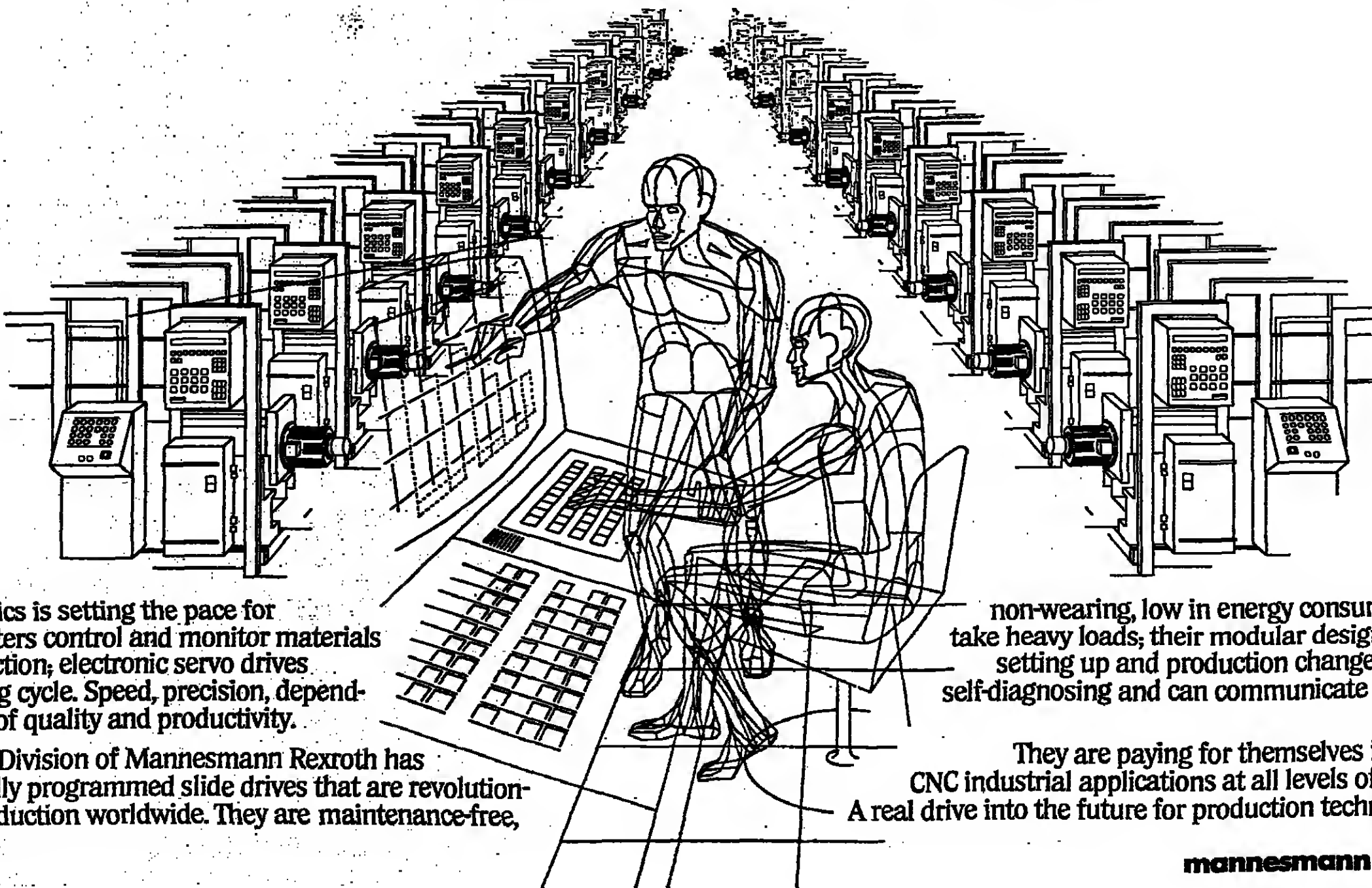
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## AMERICAN NEWS

## Alfonsín in attack on 'civilian traitors'

By Jimmy Burns in Buenos Aires

TIGHT security was mounted yesterday in and around Argentina's main criminal court in Buenos Aires in preparation for the controversial public trial of the nine members of the three military juntas who ruled Argentina from 1976 until the end of the Falklands war.

In a strongly worded nationwide speech on Sunday night, President Raúl Alfonsín lashed out at "civilian traitors" he alleged were tempting the armed forces into staging a pre-emptive coup d'état before the trial scheduled to begin late yesterday afternoon.

"The enemies of democracy have always conspired, but never has the Argentine nation been so under attack," Mr. Alfonsín said. "I denounce, before the Argentine people, an attempt to weaken the government by those forecasting chaos and anarchy."

Mr. Alfonsín insisted that there was no immediate danger to the Government and said the armed forces were remaining loyal to it. However, the speech appeared to be a clear attempt to rally support for the Government on the eve of the boldest political move against the military ever taken by an Argentine civilian President.

The juntas are being tried for human rights violations which were committed following the 1976 coup and led to the "disappearance" of over 8,000 Argentines. The accused include former Presidents General Jorge Videla, Roberto Viola and Leopoldo Galtieri. The crimes are punishable with sentences of between eight years and life imprisonment.

The trial before a court martial board composed of six civilian judges is expected to last at least four months. However, it has already embroiled the country's political establishment in a debate about the rights and wrongs of the former military regime.

Last Friday General Hector Ricardo Echeverría, commander of the army, said that the armed forces would abide by the Government's decision to try the juntas and ruled out any coup attempt. But the new military chiefs, hand-picked by President Alfonsín, are understood to be under pressure from hard line middle and junior ranking officers and are insisting that the Government desist from conducting a more wide-ranging judgement.

Human rights groups, who yesterday were staging their own massive demonstration in central Buenos Aires, allege that there are at least 500 other officers who carried out the junta's orders.

TANCREDO NEVES

## Cautious man who promised change

AT THE beginning of the year, as he approached the date of the Brazilian presidential elections, Tancredo de Almeida Neves, promised that if he were elected he would inaugurate a "new era" and sweep away two decades of "suffering, mutilation, confiscation and repression" that the military had imposed on Brazil since the coup d'état of 1964.

He was elected but he tragically failed even to begin his task. Shortly before he was due to be inaugurated in Brasília on Friday March 15 the 75-year-old leader of the Democratic Alliance was taken ill. He died yesterday in São Paulo after having undergone seven operations in five weeks.

Tancredo, as he was universally known, was a mineiro, a native of the state of Minas Gerais, from whose General Minas colonial Brazil became rich. Mineiros are traditionally characterised as cautious and hard headed. He was certainly that.

Politics was his life. He was Minister of Justice in the last government of the legendary Brazilian leader Getúlio Vargas who shot himself in 1954 and was seen as a left-wing leader of the middle of the road Social Democratic Party.

In 1961, Mr. Neves was appointed Prime Minister in the Cabinet of the left-wing President João Goulart. He resigned in the middle of 1962, two years



Sr Neves attending his last public function, a church service, with his grandson. Shortly after he left the church he collapsed and was rushed to hospital.

before the military put an end to the Goulart government. In 1962 after years during which he was looked on as a candidate by the generals he became governor of his home state. Through his link with the governments of Vargas and Goulart he felt himself well fitted to embody the re-establishment of civilian rule this year.

That he came so close to doing it was due to the peculiar combination of his qualities. His

early political training in state and national politics gave him the subtlety and flexibility which allowed him to reach compromises and make deals stick.

He also had the ambition to continue a political career even when after the 1964 military coup it was clear that the generals would rule in Brazil for years to come.

As the military started relaxing their grip on power he

managed to make a place for himself within the opposition without espousing policies so extreme that they upset the military who could have vetoed his accession to the presidency. He was a liberal, not a revolutionary.

Directly after his election — by an electoral college — Sr. Neves left Brazil for a fortnight's tour of Europe, the U.S. and Latin America which allowed him to make his name internationally with calls on world leaders from the King of Spain and the Pope to President Reagan and President Alfonsín.

As he arrived back in Rio de Janeiro on February 8 he was met by Leonel Brizola, the state governor. "I thought you would arrive back exhausted," Brizola commented. "I know how to drink so I don't get tired." Sr. Neves replied:

Few people in Brazil suspected that their elected leader would be dead within weeks. On the day of his investiture he delivered a speech through a halting voice, a half a page of public spending and an investigation of the administrative corruption which had flourished in the closing years of military rule.

Unfortunately he could only offer Brazil the promise of a strong and prudent president.

Hugh O'Shaughnessy

## Sarney's unexpected climb to the top

BY ANDREW WHITLEY IN RIO DE JANEIRO

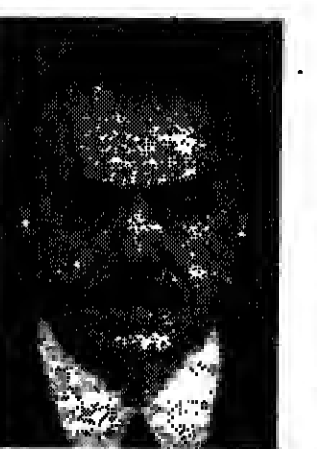
LIFE HAS played strange tricks on Sr Jose Sarney, Brazil's new President.

Ten months ago, when he resigned abruptly as president of the military-created Social Democratic Party (PDS), his 50-year-old political career appeared to be at an end. "I will put on my sandals and go back to writing poetry," he told his friends.

Literature and politics have always intermingled in Sr Sarney's life — he is an elected member of the distinguished Brazilian Academy of Letters — and of the two his clear preference has always been for the first.

His elevation yesterday would not have come about but for the break-up last year of the PDS over the controversial presidential candidacy of Sr Paulo Maluf and the subsequently formed alliance of PDS dissidents with the country's leading opposition party, the Brazilian Democratic Movement Party, or PMDB.

The PDS dissidents named their group the Liberal Front Party (PFL). But among the senior politicians who had deserted the Figueiredo camp, he was the only one who did not have presidential ambitions, and thus could be put up by his fellows for the usually inconsequential post of vice-president.



Sarney: undistinguished.

demanded, and obtained, as the price of its support the number two slot on the slate, hence Sr Sarney's vice-presidential position.

In fact, Sr Sarney is not a member of the PFL — he enrolled in the PMDB last year to give himself added legitimacy in the eyes of a sceptical public. But among the senior politicians who had deserted the Figueiredo camp, he was the only one who did not have presidential ambitions, and thus could be put up by his fellows for the usually inconsequential post of vice-president.

The other heavyweights in the PFL, men such as Sr Anrellano Chaves, Sr Marco Maciel and Sr Olavo Setúbal, chose instead to accept ministerial posts in the new Government, hiding their time for the promised direct presidential elections expected in 1988.

As Sr Sarney was in such robust health last year, making light of his 75 years during the gruelling political campaign, no one imagined that Sr Sarney, the distinguished politician from Maranhão, a political and economic backwater in north-east Brazil, would ever assume the top job.

The foundations of President Sarney's support will come from his former colleagues, who need him to preserve their own future.

Boasting the informal Sarney support group shaping up within the Democratic Alliance are independents such as Sr Antonio Carlos Magalhães, the Minister of Communications, and young government technocrats like Sr João Sayad, the

Planning Minister, and Sr Ronaldo Costa Couto, the Interior Minister.

Judging by their proximity to the then Vice-President over the crisis of the past few weeks, two Neves loyalists are likely to play a key role in shifting the Alliance's backing to the new President. They are Sr Fernando Lyra, the Justice Minister and the late President-elect's chief political strategist, and Sr Aluizio Alves, the Public Administration Minister.

But at the heart of the new political alignment will be the relationship between the reluctant President ("I'm here under a weight I did not ask for, nor desire," an emotional Sr Sarney told the nation on television late on Sunday night) and Sr Ysaias Nunes, the veteran PMDB and Congressional leader.

Running tending between the two jockeying for position, has scarred the first five weeks of the new Government's life. However, as Sr Sarney's condition deteriorated, the two politicians patched together a badly needed truce. Unlike bedfellows thrown together by fate they realised they must swim or sink together.

## Pindling to face 'no confidence' motion

By Nicky Kelly in Nassau

BAHAMIAN Prime Minister Sir Lynden Pindling, under heavy pressure to resign, will face a no confidence vote in Parliament on May 1 following a recent report on drug-related corruption.

The report represented the results of a year-long commission of inquiry into drug-trafficking and raised serious questions about Sir Lynden's conduct and that of several members of his Government.

For drug smugglers to have operated as openly as they did "corruption must have reached to a senior level of government," the commission said.

The resolution by the opposition Free National Movement claims the commission's findings show "the Prime Minister and his Cabinet no longer have the moral authority to govern or continue in office."

If Sir Lynden loses the vote he will have to resign as Prime Minister or call a general election within seven days.

The FNM is also asking for the resignation of those parliamentarians found to have been involved with drug smuggling or who received drug-related pay-offs of "other questionable payments or loans."

Although the commission found no tie between the money received by the Prime Minister and alleged payoffs by drug traffickers, it did confirm that over a seven-year period Sir Lynden:

● Deposited \$3.5m (£2.7m) more in his bank account than he earned as Prime Minister.

● Received \$1m in loans and gifts from three foreign investors.

● Maintained a close friendship with an acknowledged influence peddler from whom he accepted \$862,000 linked to several suspect business deals.

The commission also found that Mr Kendall Nottage, the Minister of Youth, knowingly or "for" for an assisted in the money-laundering operation of a prominent Mafia figure and that Mr George Smith, the Minister of Agriculture, accepted \$26,000 from a Colombian cocaine smuggler to buy a BMW car and another \$100,000 from an American smuggler to have his name removed from the Bahamas' immigration stop list.

Mr Nottage and Mr Smith have resigned their Cabinet posts. Sir Lynden's failure to fully account for his finances as required by law, the questionable circumstances surrounding the payments he received, and his refusal to admit wrongdoing, precipitated the serious crisis in the 30-year history of the governing Progressive Liberal Party.

## Reagan to address nation on budget deficit campaign

BY STEWART FLEMING IN WASHINGTON

PRESIDENT Ronald Reagan is to make a televised appeal tomorrow night in support of the Administration's plans for cutting the federal budget deficit, the White House disclosed yesterday.

The announcement came on the eve of a critical Senate debate on the compromise budget cuts package worked out with the Republican leadership in the upper house.

The decision to give the budget top priority for an Oval Office speech to the nation follows an internal debate in the White House. Some aides reportedly pressed the President to give top billing to his request for \$14m (£10.7m) aid for the "contra" rebels in Nicaragua.

The televised address comes in a week which sees Mr Reagan under fire from several quarters. Not only is he facing a defeat in Congress on Nicaragua, he is also struggling to damp down the furor which has erupted over his forthcoming visit to a military cemetery in West Germany and stave off the threatened collapse of the budget package which he has endorsed.

The President's decision to make good on his promise to support the Republican budget proposal carries with it considerable political risks. Senator Robert Dole, the Republican Senate majority leader, has conceded that he is expecting to lose some early

votes on the detailed budget proposals, and that he will need the support of Democrats in the Senate if he is to secure approval of a deficit reduction package.

The question then would be whether such a package could be forced through the House of Representatives, where the Democratic majority has quietly registered its opposition to the Republican proposals.

The Senate Republican budget proposal would aim to cut the budget deficit in half to around \$100bn by 1988. To do so, however, it proposes cutting or eliminating a score of government spending programmes including finance for the Amtrak railway system and a reduction in the inflation proofing of the old age pension system which would affect some 36m Americans.

In putting together the package with the Senate leadership, the President conceded a reduction in the rate of growth of defence spending from his proposed 6 per cent real increase to 3 per cent.

Each of the individual spending cuts has run into opposition from some group in the Senate, raising doubts about whether the package as a whole can be passed. There is widespread opposition in particular to the cut in social security benefits which, if approved, it is feared will damage the re-election prospects of Republican senators in the mid term elections next year.

## White House in talks to save Nicaragua policy

BY OUR WASHINGTON STAFF

PRESIDENT Ronald Reagan and top White House officials were meeting with both Republican and Democratic Congressmen yesterday in a last minute bid to avoid a politically damaging defeat on the Administration's policy in Central America.

The meetings were scheduled ahead of crucial votes today in both the Senate and the House of Representatives on whether to release some \$14m (£10.8m) in military and humanitarian aid to overthrow the Sandinista Government in Nicaragua.

Failure to secure the release of the funding would be a major setback for the hard line stance the Administration has taken in Central America and its policy of exerting, through the "contra" military pressures, force the Nicaraguan Government to accept U.S. demands to end its support for the

earlier this year, capitulate and "say uncle."

Opponents of Administration policy in Congress have maintained among other things that the policy of indirectly exerting military pressure on the Nicaraguan Government is counter-productive and fosters the militarisation of the country and its pro-Soviet stance.

Commenting yesterday on a Nicaraguan proposal to call a ceasefire with the "contras" if the U.S. halted aid to the rebels, Mr Larry Speakes, the White House spokesman, accused the Nicaraguan Government of trying to influence today's Congressional votes. He said the proposal was an invitation to the opposition in Nicaragua to surrender.

Mr Speakes claimed that today's Senate vote would be close but that the Administration was still behind the House of Representatives.

## OVERSEAS NEWS

## Israeli navy foils PLO attempt to land guerrillas

BY DAVID LENNON IN TEL AVIV

ISRAELI navy yesterday announced that it had foiled an attempt by the Palestine Liberation Organisation (PLO) to land a large force on its coast when it sank a ship which was carrying 25 guerrillas who were on their way to carry out attacks in Israel.

The vessel was intercepted 200km off the coast of Israel on Saturday night by an Israeli missile boat and ordered to stop and identify itself. After it refused, warning shots were fired, drawing small-arms fire from the ship, which the Israelis then sank.

An army spokesman said that eight of the people on board the 1,000-ton ship were rescued, and that the others were presumed drowned. He said they were members of the Falah guerrilla organisation. The Israelis said that an

interrogation of their prisoners revealed that the plan was to land three groups of six or seven men. The guerrillas were to carry out attacks "on central targets" in Israel on the eve of Independence Day, which begins tomorrow evening.

The last time the Palestinians successfully landed a raiding party from the sea was six years ago. That unit captured a bus and, in an eventual shoot out with the Israeli army near Tel Aviv, more than 30 people were killed.

Shells rained on the southern Lebanese city at the rate of one a minute today shortly before the ceasefire announced by Lebanon's main Christian militia was due to take effect yesterday afternoon, reports Reuters. The 4 pm ceasefire was announced by Mr Samir Geagea, leader of the Christian Lebanese Forces militia.

## Shultz sees possibility for new Mideast peace bid

BY OUR MIDDLE EAST STAFF

MR GEORGE SHULTZ, the U.S. Secretary of State, believes that the way is now open for a renewed peace process in the Middle East. "Today, for the first time in years, there are signs of a new realism on the part of key regional leaders," he told the American Israel Public Affairs Committee in Washington.

Mr Shultz urged Arab leaders to come forward and enter direct negotiations with Israel, pledging that the U.S. would help protect any nations which took this step.

"Those who take risks for peace should know that the U.S. will help them defend themselves," he declared. "The U.S. must continue to support

those who seek negotiations and peaceful solutions against those who promote violence and oppose peace."

Mr Shultz particularly referred to the efforts made by King Hussein of Jordan to bring Palestinians to the negotiating table and warned that there was no alternative to direct negotiations. "The longer this truth is evaded, the longer the Palestinian people are the victim."

King Hussein has insisted, however, that he will not be drawn into bilateral negotiations with Israel over the future of the occupied West Bank and Gaza Strip. The Jordanian monarch has stressed that he cannot move without the blessing of the Palestine Liberation Organisation.

## Vietnam devalues in line with IMF

By Chris Sherwell, South East Asia Correspondent

Vietnam has cut the official exchange rate of its currency, the dong, from just under 12 to the U.S. dollar to 100.

The decision, said to have been made last week but only revealed at the weekend, brings the dong's value to a more realistic level when judged by the admittedly inflated black market levels of 300-370 seen in the past month.

It also represents a positive, if hugely delayed, response to a long-standing recommendation by the International Monetary Fund for a currency adjustment by the Hanoi Government.

The IMF is believed to favour making Vietnam ineligible for any further credits because it has failed to repay previous loans. Arrears were put at \$DRs 10.2m a year ago, and a Fund team was in Vietnam for further discussions last month.

Announcement of the change came from Mr Tran Phuong, vice-premier for economic affairs, when he met foreign journalists in Hanoi. He was quoted as saying: "We have learned from our mistakes," a significant admission from such a senior official.

Mr Phuong was also reported as saying that the new rate had been in effect for some time for foreign trade transactions and would now cover all official transactions.

However, diplomats in Hanoi say that in the past different rates have applied to different trading partners or aid donors.

Vietnam's foreign debts amount to about \$9bn (£4.6bn), of which about \$1.7bn is owed in convertible currencies.

## Kuala Lumpur quashes power bid in Sabah

BY WONG SULONG IN KUALA LUMPUR

THE Malaysian Federal Government yesterday intervened to avert a serious political crisis by quashing a power bid by Tun Mustapha, former autocratic Chief Minister of the East Malaysian state of Sabah, and ordering the appointment of Datuk Pahlia Kitingan, the victor in Sunday's state elections.

The drama in the oil-rich state unfolded as the results of the elections gave Datuk Pahlia's newly formed Party Bersatu Sabah (PBS), 23 of the 48 contested seats, sweeping aside the ruling Berjaya Party, which obtained only six seats.

However, the 68-year-old Tun Mustapha, who ruled Sabah with an iron hand for nine years until 1976, and whose United Sabah National Organisation won 16 seats, was able to persuade the governor, Adnan Roberts, to swear him in as Chief Minister on a proposed coalition with Berjaya.

As Chief Minister he could then nominate six more

members to the state assembly, as provided by the constitution, which would have given him a working majority.

However, the hold gamble failed when Datuk Musa Hitam, acting Malaysian Prime Minister, intervened and told him to resign or face the consequences. Datuk Pahlia was sworn in later in the day.

The capital, Kota Kinabalu, was tense and shops and offices closed early, but there were no reports of violence.

In a statement, Datuk Musa said the Federal Government accepted the wishes of the majority of the Sabahans, in accordance with rules of parliamentary democracy and warned it would deal sternly with those trying to threaten public order and security.

By moving decisively to squash Tun Mustapha's political "coup," Datuk Musa defused a potentially explosive racial outburst in Sabah, where election results had shown that the state's 1.2m population is now sharply divided along racial

lines. The PBS swept into power with the support of the Chinese, while the Malay and Muslim communities voted for Tun Mustapha's USNO.

Datuk Pahlia, 45-year-old Australian trained lawyer, is the acknowledged leader of the Sabah's largest racial group, the Chinese, who apply to join the coalition government at federal level. Sabah, which is separated from mainland Malaysia by 1,500 miles of the South China Sea, has often been described as Malaysia's "wild east" and "little Texas," a reflection of its rich natural resources and rough politics so vividly displayed during and after the elections.

The Federal Government's control of Sabah and Sarawak, the other East Malaysian state, has always been difficult and last year it succeeded in incorporating the island of Labuan, with its deep water harbour, as

a "federal territory." Labuan will be developed into a major military base to give Kuala Lumpur greater access to East Malaysia and to monitor the eastern approach of the South China Sea. Its incorporation as a federal territory was a major issue in the elections.

Although Pahlia is expected to be appreciative of Datuk Musa's intervention and will not start a confrontation over state-rights stand in dealing with Kuala Lumpur.

The PBS will demand a greater share of the state's oil "rents," mainly Sabah gets only 5 per cent, greater financial allocations under the coming fifth Malaysia plan, and a review of the illegal Filipino and Indonesian migrants.

The presence of an estimated 150,000 migrants has created fears among the Kadazans and Chinese that their presence would tilt the delicate racial balance in favour of the Muslim communities.



## Swapo steps up fight after Pretoria move on Namibia

BY ANTHONY ROBINSON IN JOHANNESBURG

THE SOUTH African Government's decision last week to reintroduce a restricted form of interim government in Namibia appears to have led to increased political and terrorist activity by the South West Africa People's Organisation (Swapo) as well as condemnation by the non-aligned movement and the five nation Western contact group.

A bomb explosion at a discotheque owned by a non-Swapo politician in the war zone province of Orangeburg yesterday cost the eye of a young student and injuries to four others. This followed the death of another youth over the weekend when he stepped on a mine and while two other Ovambo civilians who were killed.

The latest incidents follow claims by the South African

## Hawke to unveil spending cuts

The Australian Government will outline spending cuts of at least \$1.5bn (£500m) next month, Prime Minister Bob Hawke said, Reuters reports from Canberra.

He said the Cabinet decided to reveal the cuts in May rather than in the August budget to ensure savings over the fiscal year starting on July 1.

Combined with the budget measures, the cuts will allow the Government to meet budget commitments for 1983-86, Mr Hawke said. These include reducing the deficit in money terms from \$8.74bn projected for 1984-85 and cutting federal outlays and tax revenue as shares of gross domestic product.

Mr Hawke said it was likely that the recent weakness of the Australian dollar would lead to upward revisions of expected revenues for 1983-86.

## Sudan's military leader to announce interim cabinet

BY MICHAEL HOLMAN AND JOHN MURRAY BROWN IN KHARTOUM

SUDAN'S military leader, General Abdul Rahman Swar al-Dahab, was yesterday due to announce the names of the country's 15 members of the transitional cabinet led by Dr Dafalla al-Ghazali, the new Prime Minister.

Dr Ghazali, former President of the country's physicians union and a prominent official in the alliance of unions and professional bodies which helped overthrow former President Jaafar Nimeiri, said yesterday that his Cabinet would have three main aims.

It would ensure that fair elections would be held within 12 months and draft a new constitution; attempt to resolve the problems of the south where the rebel Sudanese Peoples Liberation Army (SPLA) has been

increasingly successful; and stem the deterioration in the country's economy.

Dr Ghazali, described Colonel John Garang, leader of the SPLA, as a "true patriot" without whose participation it would be "difficult to find a solution to the southern problem."

Dr Ghazali said the policies of the International Monetary Fund for Sudan would be "closely scrutinised." Agreements in the past between the fund and the Nimeiri regime had not brought about an improvement in the economy, he said.

Sudan failed to meet the terms of an IMF loan last year and fell behind in repayments to the fund. External debt is believed to exceed \$9bn (£6.9 bn).



## Japanese reschedule \$348m in loans for Bandar Khomeini

BY TERRY POVEY

MITSUBI and Company and its Japanese partners in the Bandar Khomeini petrochemical project in southern Iran have rescheduled \$348m (\$348m) in loans arranged to finance part of the \$5.5bn scheme.

Last year, the Japanese group — called Iran Chemical Development Company (ICDC), all of whose members are part of the Mitsui group — resumed work on the project following Iranian guarantees to cover the whole of the completion costs, which could be several billion dollars on top of the original \$3.5bn, and for the physical safety of the site.

At the same time, agreement was reached on the rescheduling of payments on a \$500m loan made by the ICDC to its state-owned Iranian partner in the project.

One of these agreements collapsed in October when the ICDC withdrew its staff from the site following an Iraqi bombing in which a number of non-Japanese workers were injured. This was the sixth attack on the site since the Gulf war started.

Following the withdrawal, Iran suspended interest pay-

ments on the loan, and Mitsui itself, in its latest half year to September 30, was obliged to make a write-off of Y3bn for the Bandar Khomeini project.

It is the loan to Iran that Mitsui has now rescheduled. Originally, this was for Y125bn and was due for repayment from 1982 onwards with a deadline for complete repayment by 1987. Now this deadline has been extended until 1992 by the Export-Import Bank of Japan and the 20 other members of the lending syndicate.

Iran's parliament recently rejected the proposed revision of the 1974 agreement which gave each party 50 per cent of the project.

Mitsui was seeking to reduce its equity holding, in line with the proposed revision of the 1974 agreement which gave each party 50 per cent of the project.

The action by the parliament has hit at the basis of the agreement on future costs and the Japanese company is now hoping for an agreed total write-off — the prospects for an end to the Gulf war being slim — and the rescheduling has to be seen as part of the preparation for this.

Four cases could end deadlock in a bid to improve EEC freedom of services, John Moore reports

## How one broker shook Europe's insurance community

HERR FRANZ SCHLEICHER, an insurance broker based in the Bavarian town of Ingolstadt, has shaken the European insurance community.

As a broker, Herr Schleicher specialised in the placing of industrial insurance business with German and foreign insurance companies.

Up to 1981, he placed business for clients, largely in the fur trade and domiciled in West Germany, with English insurance companies using English insurance brokers.

The premium rates which he obtained for his clients were lower than those they would have had to pay had he placed the business with West German insurers.

The Federal Insurance Supervisory authorities of West Germany took action against him and fined him DM 18,000 (\$4,600) for his efforts. Herr Schleicher, they said, had broken the law.

Herr Schleicher had fallen foul of the German Insurance Supervision law which says that a foreign insurer can only write business in Germany if he has a concession to do so.

Herr Schleicher appealed. During the proceedings he claimed that the stipulations of Article 144a of the German Insurance Supervisory Act was incompatible with Article 59 of the Treaty of Rome, which, together with Article 60, is

designed to ensure freedom of services within the Community. He applied for permission to submit the matter to the European Court of Justice in 1982, but this was rejected by the Berlin-Margarten District Court.

Herr Schleicher persisted and approached the European Commission directly which gave him a sympathetic hearing.

The case strengthened the Commission's resolve to find out why various member-states were not complying with the community's legislative principles. Germany is to have its insurance regime studied by the Community's Court of Justice.

This is expected to be heard in October. France, Denmark and Ireland are also to have their insurance regulations studied then.

Together, the cases could break a long-running deadlock in the attempt to bring freedom of services within the European insurance community.

There has been progress in some areas of the insurance community towards the establishment of freedom of services. Community legislation has been adopted on right of establishment, both for life and non-life insurance companies.

The "green card" for motorists has been abolished. There are common provisions for the activities of insurance brokers. The reinsurance market, which

assumes risks of other insurance companies, also enjoys full freedom of services.

But the big stumbling-block has been over implementation of a co-insurance directive, dating from the late 1970s. Once in force, the directive would make it easier for insurance companies in the

undermine their strict laws of consumer protection.

The French Government says its law does not require establishment but only prior authorisation of companies wishing to do business.

The Commission is unimpressed by their argument, saying that French law relating to authorisation requires proof that the foreign insurer has a branch in France.

In addition, foreign insurers who are not established in France have to appoint a fiscal representative of French nationality who is personally responsible for tax payments and related penalties. This, according to the Commission, gives rise to "disguised establishment".

The Danes argue that their laws fall within a "judicial exception" in that they are imposing requirements on the leading co-insurer which are justified by the general good and the protection of policyholders "and which are not disproportionate to that end."

On Ireland's insurance regulations, the Commission objects that Irish legislation requires the lead insurer to hold the authorisation of the Irish Government, which means that the company must be established in Ireland or propose to do so.

The Irish authorities do not permit co-insurance contracts to be drawn up in cases where

certain risk-value thresholds are not met.

Again, the Commission says, this is in contravention of the basic freedom to provide services laid down in the Treaty of Rome, and the particular conditions laid down for co-insurance by the EEC directive adopted in 1978.

So far, the British and the Dutch have been the most vocal among those seeking implementation of freedom of services. They want a liberalised market in which insurance companies based in one country can compete for business risks in other European countries.

There are other pressures operating against the full adoption of freedom in insurance services in the EEC.

Insurance companies are currently facing extremely competitive conditions. The insurance business cycle has been moving downward for some time as excess capacity has led to a dramatic fall in premium rates on many classes of risk.

Those seeking a fully liberated market argue that these challenges the principle of freedom of services are doing so out of protectionist motives, designed only to ensure that business does not flow out of their domestic markets to other competitors.

Even within the British insurance community there are worries that the stability of the European insurance markets

could be undermined if full freedom of service is embraced.

Mr Peter Dugdale, managing director of the Guardian Royal Exchange, has said that European insurers are already able to establish and compete in all the EEC markets, "and we, the insurance companies, therefore, have a considerable interest in their survival and stability."

It would be irresponsible to advocate freedom without a much greater degree of harmonisation than exists on contract law, tax and supervisory controls, he declared.

The British Insurers European Committee, led by Mr Jason Frangoulis of the General Accident Group, however, regards liberalisation of insurance throughout the EEC and the world as one of its principal objectives.

Mr Frangoulis and Mrs Liliana Archibald, the EEC adviser for the Lloyd's insurance market, are hopeful about the outcome of the court hearings in October.

"I still think we are on the edge of a breakthrough," said Mrs Archibald. "Even those who are pessimistic are saying that there is a wind of change."

This is the ninth in the series on European market liberalisation. The previous articles appeared on February 14, February 21, March 6, March 13, March 20, April 1, April 4, and April 16.

## Disputes over special trade access settled

BY WILLIAM DUFFELL IN GENEVA

DISPUTES over the functioning of the Generalised System of Preferences (GSP) under which specified products from developing countries obtain preferential access to developed country markets, have been settled at a two-week meeting in Geneva in the United Nations Conference on Trade and Development (Unctad).

Trade benefiting from the GSP amounted to about \$32bn (\$26.6bn) in 1982, the last year for which reasonably full data is available.

The developing countries were particularly concerned about the introduction by two importing countries, the U.S. and New Zealand, of income thresholds which once reached would exclude exporting countries from GSP treatment.

The U.S. imported goods valued at \$13bn under its GSP in 1984.

The Americans defused opposition by pointing out that no country currently benefiting from the GSP would be affected by the foreseeable future by their cut-off figure of \$8,000 in per capita income.

The ceiling applied by the U.S. to New Zealand's income, indexed to the growth in U.S. Gross National Product and would not trigger off immediate withdrawal of GSP benefits, provision having been made for an extended transition period.

New Zealand, which has applied cut-off figure of \$5,544 in per capita income, is expected to respond to the appeal from Unctad's special committee, which is reviewing the GSP, asking importing countries not to exclude current beneficiaries from their preference schemes.

All the importing countries taking part in the GSP have now renewed their schemes.

## Singapore takes another step into 'hi tech' age

BY CHRIS SHERWELL IN SINGAPORE

SINGAPORE today moves another step into the "hi tech" age when SGS, the large Italian electronics group, opens a \$50m (\$51m) water diffusion plant and microchip design centre — the first such integrated facility of its type in Asia outside Japan.

The investment represents a powerful commitment to Singapore and the Asia-Pacific region by SGS, which is owned by STET, the Italian telecommunications and electronics giant, in turn controlled by the huge IRI conglomerate.

It also reflects the company's heavy emphasis on research and development and on investment. Of SGS's \$335m worldwide sales in 1984, 12 per cent was channelled into R and D, 43 per cent into capital investment.

Some 18 per cent of its revenues now come from the Asia-Pacific region; five years ago they were infinitesimal.

The Singapore facility, to be opened today by Dr Tony Tan, Minister of Finance, is in two parts: a diffusion plant for semiconductor wafer fabrication, which will initially produce linear integrated circuits, and

a semiconductor design centre to create new integrated circuits using both linear bipolar and MOS technologies.

SGS has operated in Singapore since 1969 and in neighbouring Malaysia since 1974, concentrating mainly on the assembly and testing of integrated circuits.

Though the scope and size of work at these plants has expanded down the years, the latest investment marks what SGS calls "a giant pioneering step in this region."

The move is attributed to basic strategic decisions taken in 1980 following the appointment of Mr Pasquale Fiorio as president and chief executive of SGS.

According to Dr Guido Zargani, managing director for SGS's Asia-Pacific operation, having the "full technological cycle" on the spot means the company can react faster to market requirements.

For Singapore, the investment is a boost for its own efforts to move up the technological ladder by attracting foreign manufacturers of sophisticated equipment.

## Strong exports rise fuels Dutch economic recovery

BY PETER SPINKS IN AMSTERDAM

STRONGER DUTCH exports are fuelling the country's economic recovery, Mr Fritz Boelkstein, State Secretary for Foreign Trade, said at the Export '85 National Trade Fair, which ended in Utrecht at the weekend.

The Netherlands current account surplus is set to widen by Fl 2bn (\$458m) this year to Fl 17bn, while import and export volumes are expanding by 3.5 per cent and 5 per cent respectively, he added.

Most exports are going to Eastern countries, and Dutch traders are pushing at new markets in China, Japan, Australia and New Zealand. Nipo, the Amsterdam-based market research bureau, reports.

Taiwan is said to have the best trading potential, said many of the companies trading there, while Latin America had the least potential.

Nipo's recent survey of Dutch trade with Japan suggests that, despite their protectionism, the Japanese have a definite affinity for Dutch products, whose attention to detail apparently appeals to them.

The current shift in export focus from larger Dutch multinationals, such as Unilever,

Philips and Akzo, was evident from the range of service companies exhibiting at Export '85, which this year was aimed almost exclusively at the smaller businessman.

The Central Planning Bureau forecasts that small- and medium-sized companies will see a 2 per cent rise in production if increases in wages, which are expected not to rise more than 0.5 per cent in the second half of this year, are exchanged for shorter working hours and a recovery in profits.

Export prices have remained unchanged in the first few months of this year, although import prices are rising by 1 per cent. Last year exports went up by 15 per cent to Fl 196bn while imports rose 13 per cent to Fl 185bn.

Most buoyant were exports of manufactured goods which rose 8.5 per cent, a Dutch Foreign Trade Agency official says.

The boom in Dutch trade is not trouble-free. One of the key exhibitors, NCM, the Amsterdam-based credit insurance company, says the Government's commitments on export credit risks rose from 1983 by 14 per cent to stand currently at over Fl 40bn.

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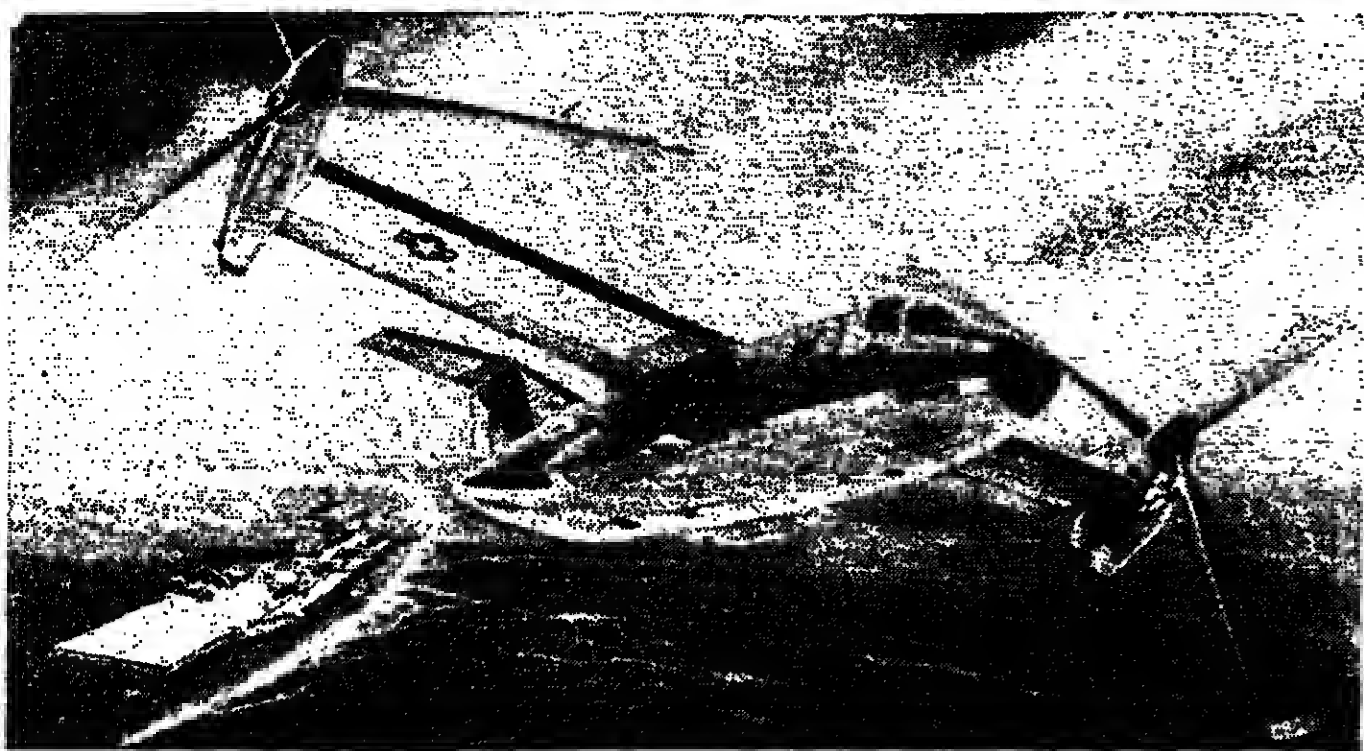
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## TECHNOLOGY



The Bell-Boeing Vertol V-22 "tilt-rotor" multi-mission helicopter now under development in the U.S.

## Helicopters take a great leap forward

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

REPORTS THAT five nations in Western Europe are to discuss developing a new tactical troop transport helicopter for the 1990s, called the NH-90 (Nato Helicopter for the 90s), has highlighted the fact that helicopter technology is taking a big leap forward on both sides of the Atlantic.

The NH-90 is intended to bring together in one aircraft—albeit a transport rather than a combat helicopter—all the latest advances in technology, including avionics, new materials, and advanced production techniques. But in Western Europe several other major programmes are also likely to achieve similar advances.

One is the £400m Anglo-Italian (Westland-Agusta) EH-101 aircraft programme, being developed by the joint company, EH Industries, to produce a replacement for the Sea King anti-submarine warfare aircraft, with a first flight in late 1986, and service in the early 1990s. A commercial passenger variant is also planned.

The other big European programme is the Franco-German (Aérospatiale-Messerschmitt-Bolkow-Blom) combined anti-tank and battlefield support helicopter, generically known as the PAH-2.

These programmes, substantial in budgetary terms—probably collectively costing the participating governments and aerospace industries well over £1bn in development costs—are designed to lift European helicopter technology on to a new plateau.

They will make extensive use of composite materials, such as carbon fibre and graphite/epoxy, in areas never before used in helicopters—in rotor blades and transmission systems, as well as in fuselages—while also substantially employing new avionics systems on the flight decks, with extensive use of cathode ray tube displays replacing conventional instruments.

In production terms, the increasing use of new techniques, such as robotics, super-plastic forming and other methods, designed to speed production flows and reduce waste and thus cut costs, are being or will be extensively employed.

The European helicopter industries are being pushed hard, however, by their U.S. counterparts, and it is widely believed in the U.S.—although disputed in Europe—that the U.S. helicopter industry, by virtue of its vast current and planned military programmes alone, will give the latter a competitive edge in world markets through the 1990s.

Undeniably, some of the U.S. programmes either under way or planned are massive in terms of numbers. The U.S. Army's forthcoming LHX (Light Helicopter Experimental) programme, to find an aircraft that can perform a wide variety of missions on the battlefield, from anti-tank warfare through to surveillance and casualty evacuation, is intended to result in more than 7,000 aircraft, costing over \$35bn. It is already drawing in all the main U.S. helicopter manufacturers.

The U.S. Army is expected to issue a detailed "Request For Proposal" statement by May 1986, based on responses to recent "Required Operational Capability" documents circulated throughout the U.S. industry.

Based on those responses, it is expected that the U.S. helicopter industry will split into two teams of two big companies each—involving combinations of Bell, Boeing-Vertol, Hughes and Sikorsky—to work on rival studies to meet the LHX requirement.

Eventually, however, so high is the requirement, that it is expected that every element of the U.S. helicopter industry will be in some way involved. The LHX is a radical requirement by any standards. It will call for the use of composite materials throughout the entire structure, new powerplants, and advanced avionics (including automatic computer-controlled flying, leaving the single pilot free to fight rather than fly his aircraft).

Subsidiary research programmes, already under way, are already generating information in all these areas, including, for example, the Advanced Rotorcraft Technology Integration (Arti) programme, that brings together conventional aerospace teams besides those in the helicopter industry.

LEHX is not alone. Another dramatic new U.S. helicopter venture is the joint Bell-Boeing Vertol JHX "tilt-rotor" aircraft, now redesignated the V-22 programme. This is designed to result in a multi-mission aircraft for combat, search and rescue, assault, transport, support and other operations, with an eventual 1,000 aircraft envisaged, costing more than \$15bn; the first flight is set for 1988, and deliveries to the U.S. Marine Corps in early 1991.

The special feature of the V-22 is the tilting rotor concept, with the rotors mounted on swivelling engines that can lift the aircraft near-vertically like a helicopter, but swivel in flight to provide conventional forward propulsion.

## Banking and finance—the tip for the top

Professional Personal Computing

BY LOUISE KEHOE

"IF YOU can't beat them—specialise" has been the motto of many personal computer manufacturers over the past year. Faced with IBM's mounting dominance of the business personal computer market, other manufacturers have sought out niches where they hoped to prosper with little or no competition.

Suddenly several of these companies have discovered themselves back in the main arena of the personal computer market facing no less than market leader IBM as a competitor. Last week IBM made it clear that when "niches" widen into significant slices of the personal computer market it is not going to ignore them.

To prove the point IBM has launched a specialised version of its personal computer designed for use in banks and other financial institutions. The PC 4700 is IBM's first "vertical" product, but it could be the first of many according to industry analysts.

The "banking PC" is based on the PC XT and according to IBM addresses the need for a machine that can play a dual role as a stand-alone personal

computer or a mainframe terminal. It combines the use of standard personal computer applications—spreadsheets and word processing for example—with access to data from the bank's main computers.

Banks and financial institutions represent one of the largest "specialist" groups of personal computer users. In the U.S., according to Future Computing of Dallas, Texas, 13.9 per cent of banking and finance workers already use personal computers. The market researchers expect this segment to be one of the fastest growing.

IBM's new banking PC is tailored to the needs of branch officials who deal with loan applications, open new accounts and generally handle the more complex but routine consumer banking processes. In a typical

transaction, a loan officer in a branch office can use the 4700 PC to enter initial information on a new car loan and send it to the branch "controller" computer for local storage.

When the customer comes back with the exact price of his new car the officer finds the loan in the controller data base, enters the amount of the loan and the completed information to the host computer for final processing, and uses the 4700 PC to write the customer a confirming letter.

Special features of the "banking PC" include a 107-key keyboard, in addition to a standard typewriter-style keyboard, the PC 4700 has 45 programmable keys that can be programmed to perform routine calculations.

Extras available to work with the PC 4700 include a keypad and magnetic strip reader in the front panel, and an output card that connects the personal computer to IBM's financial printer. Data encryption/decryption is also optional.

The U.S. price for a typical configuration is \$4,000 with options ranging from \$550 to \$850. The PC 4700 will be available in the U.S. and Europe by mid-year.

## One for the handyman

BY ALAN CANE

EARLY professional users of personal computers, accountants for example who bought an Apple II to run a spreadsheet, were frequently shocked by the "technological" nature of their new business tool.

Bare circuit boards could be seen through the casing; minor modifications needed a soldering iron and a fair level of electronics skill.

Things have not changed too much. One of the most significant chapters in a new study from Macmillan Reference Paperbacks is entitled "How to expand your IBM PC" complete with diagrams showing how to tamper with the guts of the beast.

The study is *Expanding and Networking Microcomputers* (Macmillan Press £24.95) by Dennis Longley and Michael Shain.

They have already won a good reputation for thoroughness in their *The Microcomputer Users Handbook*, which is published annually.

Like the machines it covers, it is out of date almost before it is launched but it does provide in one compact source a comprehensive guide to most of the principal trends in microcomputing.

The new book covers the IBM PC and the Apple II and it is a useful guide to the huge number of "bolt on goodies" now available for these machines.

The list includes, for example, "Video van Gogh," a fancifully named plug-in board from Teemar which makes it possible to interface a conventional television camera with an IBM PC; for use, of course, in the turning of all sorts of visual information from signatures to assembly line components into the kind of data the computer can handle.

How do you build an IBM XT look-alike? All the bits are available from Quadram Corporation and Longley

and Shain argue: "If a minimally configured PC is expanded to become an IBM XT, it will be significantly cheaper than an XT while retaining 100 per cent compatibility."

For Apple owners the list includes speed enhancement, voice and sound and special purpose add-ons. Microstar from WestStar, for example, turns the Apple II into a full featured, professional memory lighting control system for theatres.

Savvy from Excellibur Technologies makes it possible for the user to communicate with the Apple using his or her own words, phrases and expressions. Networking, very much the fashionable topic, is dealt with in detail and there are copious lists of software packages and interfacing hardware.

Not a manual for the non-technical, then, but a substantial and valuable reference for the solder specialists.

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## Filmless camera from Japan

KONICA, the Japanese camera company, has demonstrated the prototype of a still camera that records images magnetically on a floppy disc instead of conventional film.

The camera uses a 0.5 inch array of charge-coupled devices (CCD) that give a picture with 180,000 pixels (basic picture elements). The pixel colour and intensity data is encoded digitally on to a 1.85 inch diameter floppy disc in a drive housed in the camera body.

Up to 50 pictures can be stored and the frame number is shown on a liquid crystal display. The disk is "played back" using a separate disc drive unit which can be directly connected to a television set.

## Saved from the drain

WHEN Swan Housewares of Birmingham, England, installed a new electroplating line two years ago, it established electrical methods to recover metals from the rinse waters.

Now these techniques are saving the manufacturer about £28,000 a year while helping to protect the environment.

The company, one of the best known names in electric plating in the UK, is using Chemelco cells for the recovery of copper and nickel. Chrome is recovered using an electrically heated evaporator.

About 3 kg of metallic copper is recovered weekly on the cathodes of the copper recovery cell and 35 kg of metallic nickel from the cathodes of the nickel cell. The recovered nickel is recycled in turn as anodes so saving about £9,000 a year in nickel anode purchases.

All that goes down the drain now, Swan says, is excess water.

These securities having been placed privately, this announcement appears as a matter of record only.

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## Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	P/E	Fully
144	122	Ass. Int. Ind. Ord.	143	—	6.8	4.4	7.3
151	135	Ass. Int. Ind. CULS	149	—	10.0	5.7	5.8
77	61	Airways Group	67	—	4.8	12.5	6.3
42	26	Armstrong and Rhodes	34	—	2.5	8.5	4.2
145	108	Barton Hill	142	—	5.4	2.4	14.3
98	42	Gray Technologies	52nd	—	3.9	7.6	6.3
201	170	CCI Ordinary	170	—	12.0	7.1	—
152	110	CCI 11pc Conv. Pref.	110	—	15.7	13.8	—
110	100	Cartersford Ord.	110	+8	48.0	4.5	6.4
88	84	Carborundum 7.5pc Pl.	88	—	10.7	12.2	—
73	50	Deborah Services	50	—	6.5	13.0	4.5
316	182	Frank Hovell	314	—	6.0	5.7	12.5
288	170	Frank Hovell Pr.Ord.87	284	—	8.5	3.6	10.5
32	25	Frederick Parker	28	—	—	—	—
88	23	Georgie Blair	27	—	—	—	—
90	22	Ind. Precision Castings	22	—	2.7	12.3	6.0
218	186	Isle Group	189	—	15.0	7.9	7.5
124	101	Jackson Group	105	—	4.8	4.7	4.5
285	213	James Burroughs	244	—	13.7	6.8	8.7
93	83	James Burroughs 5pc Pl	85	—	12.5	15.2	—
87	71	John Howard and Co	86	—	1.5	5.5	10.9
216	100	Linguaforma Ord.	215	—	—	—	—
100	53	Linguaforma 10.5pc Pl.	56	—	16.0	13.3	46.5
650	300	Minihouse Holding NV	650	—	6.0	10.2	—
120	31	Robert Jenkins	48	—	5.7	17.3	17.4
60	28	Servations "A"	33	—	—	—	—
444	338	Torrey and Carlisle	338	—	4.3	1.3	18.2
29	17	Unilock Holdings	29	—	1.3	4.5	14.0
38	31	Weiler Alexander	38	—	1.5	5.5	11.1
242	215	W. S. Yeates	218nd	—	17.4	6.0	8.2

Prices and details of services now available on Prestel, page 48146

## The Group's operating companies cover a wide spectrum of financial services from the needs of individuals to those of major corporate clients

## Half year profit

Net operating income of the Group after provision for taxation and transfers to internal reserves amounts to R46.2 million for the 6 months to end March 1985. This half year profit represents a decline of 8.2 per cent compared with the same period of the previous financial year.

Earnings for the half year amount to 51.3 cents per share, out of which an unchanged interim dividend of 21 cents per share is declared.

A difficult financial climate adversely affected banking earnings within South Africa, whereas the London, New York, Hong Kong and other offshore offices continue to operate successfully. Syfrets Trust had excellent results.

In the circumstances the level of profit achieved reflects an acceptable performance by all operating divisions.

## SALIENT FINANCIAL INFORMATION

000's	6 months to 31.3.85	6 months to 31.3.84	12 months to 30.9.84	12 months to 30.9.83
Issued fully paid shares of R1 each	90 095	89 813	89 890	88 690
Taxed income attributable to Nedbank Group shareholders	R46 246	R50 377	R105 059	R121 587
Earnings per share	51.3c	56.1c	116.9c	137.1c
Dividend per share	21.0c	21.0c	68.0c	68.0c
Group shareholders' funds	R528 603	R490 329	R500 768	R447 709
Total assets	R13 190 071	R11 188 565	R12 825 264	R10 586 617
Credit facilities to the public	R9 016 247	R6 286 762	R8 294 185	R5 180 380
Deposits from the public and other accounts	R10 794 405	R8 926 867	R10 637 285	R8 456 245
Surplus capital funds	R190 000	R224 000	R197 000	R131 000

Note  
In calculating the earnings and dividends per share no account has been taken of 1 182 169 partly paid shares of R1 each, issued in terms of the executive share trust scheme

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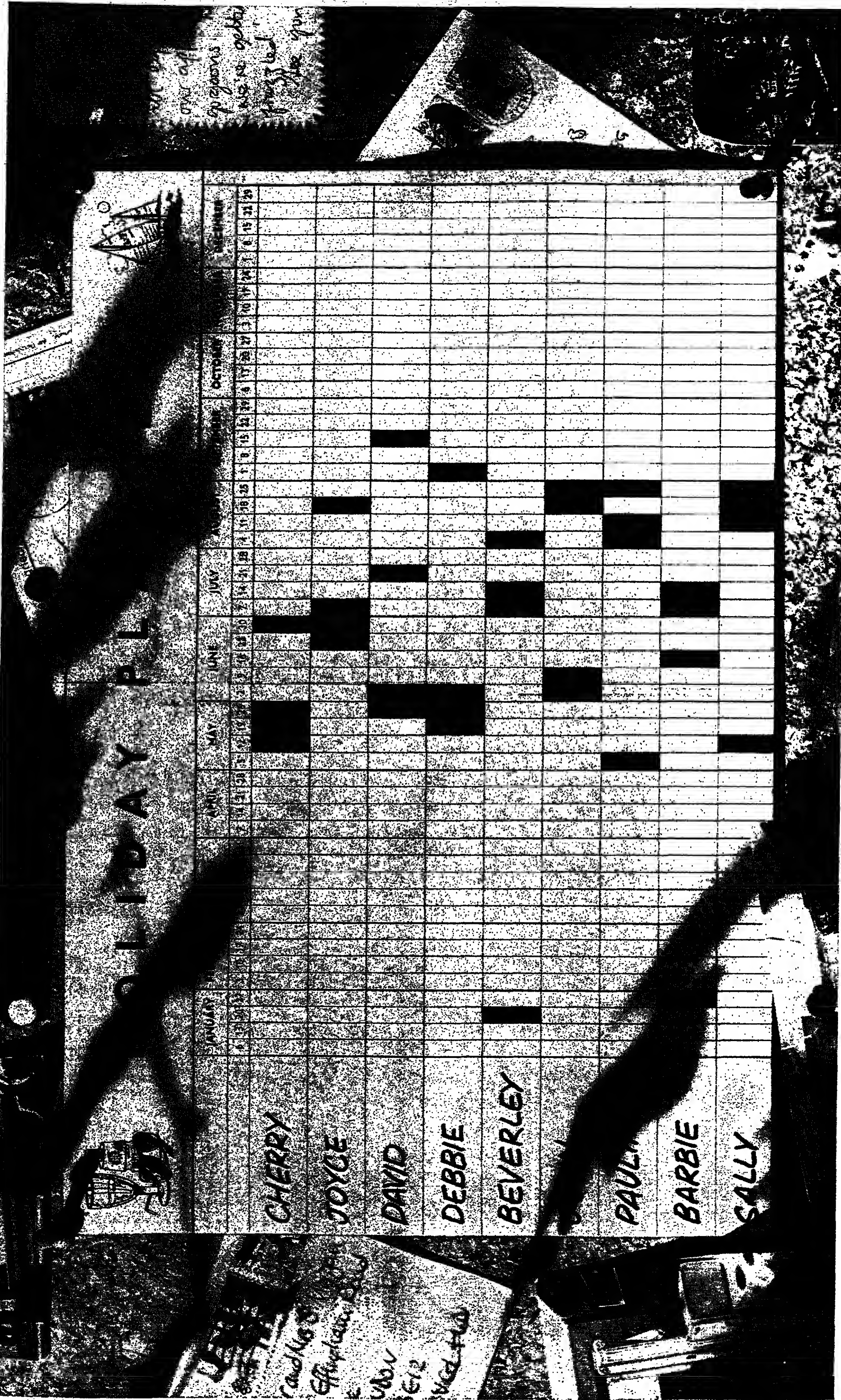
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John Colson



## هَذَا مِنْ أَهْلِ



## Stronger pound stalls tube price rise

THE SHARP rise of the pound against the D-Mark in recent weeks has given the British Steel Corporation a case of the jitters over a planned 3 per cent price increase next month on welded tubes and structural hollow sections, Ian Rodger writes.

"They sent out a new price list last week," one large customer said yesterday. "But then they phoned to tell us they had not finally decided whether to implement it or not."

BSC Tubes, the tube-making division of BSC, always faces strong competition from European makers of such products, and the rise in the value of sterling has given continental producers an additional edge in the UK market. The pound has risen more than 7 per cent against the D-Mark in the past two months.

BSC Tubes declined to comment on its pricing difficulties, but it may be especially concerned about the plans of Voest-Alpine of Austria, which has a large share of the UK market for hollow sections.

Voest said yesterday it would definitely be raising its UK prices next month, and it hoped to raise them more than 3 per cent. The amount depended on developments in the foreign exchange markets. A decision would be made on May 8.

BSC Tubes may also be concerned that European and other tube makers will start moving tonnage into Britain that they would previously have tried to ship to the U.S. The U.S. has recently concluded restraint agreements with several leading steel-producing countries. In the case of the EEC countries, that has involved a sharp reduction in allowed shipments of tubes.

Also, tubes and hollow sections are not included in the European Commission's restructuring programme for the EEC steel industry, and so output, prices, market shares and imports of them are not restricted in any way.

**COURTAULDS**, the textiles group, rejected criticism by a Tory MP of its planned closure of two plants in North Wales, which will result in the loss of 1,100 jobs.

Mr Keith Raffan had described the forthcoming shutdowns, in Wrexham and Greenfield, as "the unacceptable face of capitalism." Courtaulds said it had acted on the basis of "industrial and commercial logic."

**DENG XIAOPING**, China's leader, has ordered wallpaper from the Lancashire company of Graham and Brown to redecorate his office and VIP lounge.

**LABOUR PARTY** and the trade unions are laying out a new economic strategy for Britain, which will form a leading part of their platform at the next general election. It abandons any detailed mechanism for reaching agreement on incomes.

The draft agreement was endorsed yesterday by the Trades Union Congress/Labour Party liaison committee. An indication of a new relationship between Labour and the unions was given by Mr Roy Hattersley, deputy leader of the party in an address to the engineering union. Report, Page 19.

**MOST** of the 6,000 industrial workers at Rosyth Royal Naval Dockyards, Fife, stopped work for half a day at noon yesterday in response to government plans to hand Rosyth and Devonport Dockyards over to commercial management.

Several hundred Ministry of Defence workers at three naval depots in Fife and Lothian also stopped work in support of the action.

Those stoppages follow a walkout last week at Devonport by more than 10,000 blue-collar workers.

**AIRSHIP INDUSTRIES**, a subsidiary of the Australian Bond Corporation, has sold one of its Skyship 600 series of airships for \$4m to Canadian Engineering Surveys.

The company has already sold one Skyship 600 to Nikko Trading Company, a subsidiary of Japan Air Lines, which has also stated its intention of buying two more Skyship 600s before the end of 1986.

Other airships have been leased to the French navy and the U.S. coast guard for maritime surveillance.

## Outlook better for retail sales after March rise

BY MAX WILKINSON AND DAVID CHURCHILL

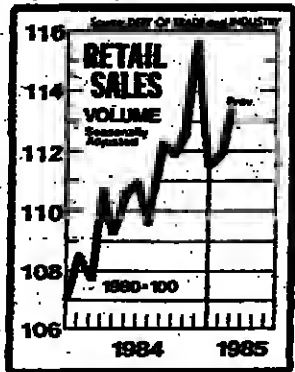
**SPENDING** in shops recovered sharply in March after some apparent slowing down at the beginning of the year, according to the latest provisional estimate issued by the Department of Trade and Industry yesterday.

The figures showed a 1 per cent rise in the volume of retail sales between February and March to bring the level back up to that achieved in the final quarter of 1984.

This recovery followed some falling off in January after an exceptionally buoyant level of sales in December, even allowing for the normal Christmas boom.

However, the most recent surveys of the retailing industry by the Confederation of British Industry and the Financial Times suggest that the underlying trend of sales has remained buoyant and that the outlook is good.

Some observers had expected that a rise in mortgage interest rates and the steeper increase in prices recently would have a subduing influence on sales. Those factors do not appear to have had a heavy impact so far, however.



Although sales in the three months to March were 1 per cent lower than in the previous three months, the level was still 4 per cent higher than in the first three months of 1984.

Retailers throughout the UK were confident yesterday that sales would remain buoyant for the next few months. "The March figures were very good and we are very optimistic about the future level of retail sales," the Retail Consortium, which represents the bulk of retail trade, said yesterday.

## Feasibility contracts awarded for long-range missile

BY LYNTON MCILAIN

THE UK, West Germany and the U.S. have taken a further step towards the production of a long-range stand-off missile, a second-generation cruise missile for attacking enemy airfields and installations. The proposed new missile will be designed for launch from the ground or aircraft, just like the existing cruise missiles.

Two consortia of aerospace companies from the three countries have been chosen by the U.S. Department of Defence to carry out feasibility studies into the new missile.

The first group is led by General Dynamics and includes Hunting Engineering as the lead UK contractor and Thomson, EMU Electronics, the UK's leading private-sector designer and maker of electronic fuses, and Dornier as lead contractor in West Germany.

A part of Boeing Aerospace in the U.S. is to lead a group including British Aerospace and GEC Avionics in the UK and Messerschmitt-Bölkow-Blohm of West Germany.

The choice of consortia led by General Dynamics and Boeing eliminates a third bidder for the feasibility study contracts. That was a consortium led by McDonnell Douglas of the U.S. and joined by Marconi Defence Systems in the UK and

by Bodenseewerk Gerätetechnik of West Germany. The long-range stand-off missile is designed to enable attack aircraft, such as the Anglo-German-Italian Tornado, to destroy enemy airfields and other heavily defended installations without overflying the target. There is increasing concern in air force circles that Tornado might be vulnerable to attack if it relied exclusively on conventionally dropped bombs to destroy targets.

The missile is to be conventionally armed. Industrial feasibility studies are to last 15 months. They follow a memorandum of understanding signed by the UK, U.S. and West Germany last July.

The two winning consortia will fight bitterly to win the eventual development contract for the missile, as work valued at hundreds of millions of dollars will be at stake, according to one of the companies awarded the feasibility study contract, last night.

The full-scale production contract for the new missile will be worth substantially more, possibly billions of dollars, if it goes ahead, as seems likely in view of the growing threat to the survivability of existing highly expensive aircraft launch platforms.

## Iveco (UK) boosts earnings by 12.5%

By Kenneth Gooding

THE BRITISH subsidiary of Iveco, the Fiat-owned group that is Western Europe's second-largest heavy truck producer, boosted its net profit by 12.5 per cent, from £2.7m in 1983 to £3.036m last year.

That consolidates the UK company's recovery after three years (1980-82 inclusive) when its losses totalled £14m.

Mr Alan Fox, chief executive of Iveco (UK), reported that the company had made record vehicle sales in the first quarter of 1985 and should be able to continue its progress on the financial front as well.

Currency exchange rates between the UK and Italy, West Germany and France, where Iveco produces its vehicles, had moved in favour of the British company, "so the 1985 profit should not be lower than that for 1984."

However, costs were rising in Italy and if Iveco (UK) was to make much more than a £3m net profit this year it would have to find a way of recovering those costs.

The UK company's turnover last year rose 25 per cent from the 1983 level - from £44.55m to £55.17m - and operating profit was up from £3.9m to £4.1m.

## Charter for Jobs set to 'reverse defeatism on joblessness'

BY OUR POLITICAL STAFF

THE all-party Charter for Jobs was formally launched in London yesterday with the aim of forcing the Government to do more to reduce unemployment.

The charter and associated Employment Institute have been set up because the 115 founders want "to reverse the tide of defeatism about unemployment and to re-establish the notion that government policies do and can affect unemployment for good or ill," Sir Richard O'Brien, the chairman of the trustees of the new campaign, said.

The launch was deliberately low-key, involving only Sir Richard O'Brien, Professor Richard Layard of the London School of Economics, the chairman of its executive committee, and Mr John Shields, the director and a former Treasury economist.

None of the prominent politicians who back the campaign appeared at the press conference. That was apparently in an attempt to concentrate attention on policies rather than on any differences of emphasis between the political supporters.

Newspaper advertisements calling on the public to sign the charter will appear this week.

The charter involves the commit-

ment to proposals for direct government action to reduce unemployment, to lower taxes on jobs, increased spending to renovate cities and a job guarantee for the long-term unemployed.

The institute will undertake a number of research projects focusing on the structure of the labour market, policies adopted in other countries and on how a job guarantee scheme might work.

Sir Richard denied that the campaign was a front for the SDP and pointed to the wide range of representatives from politics, business, the trade unions, universities and journalism.

However, only a handful of Tory MPs, all senior former ministers, are involved. On the Labour side, while some members of the Shadow Cabinet and TUC leaders are sponsors, other Labour MPs are more critical.

Mr John Prescott, the opposition employment secretary, questioned whether the new group was truly non-political and said there was a danger that it might depict Labour's policies as extremist, since Labour was committed to full employment and the charter did not include any reference to that aim.

## Brokers may block SE vote

By John Moore, City Correspondent

**SMALL** stockbrokers are considering a campaign to block a key reform at the stock exchange that would allow outside financial groups to own 100 per cent of stock exchange firms.

Mr Derek Greenwood, a partner with stockbroker Seymour Pierce, has called together a steering committee of small brokers in an effort to consider tactics for a crucial vote at the stock exchange on June 4.

At that meeting the 4,500 members of the stock exchange are to decide the future structure of the exchange and vote on changes that would allow the full control of firms by outside groups. Outlets are at present limited to a holding of no more than 24.9 per cent.

Sir Nicholas Goodison, chairman of the stock exchange, is seeking a simple majority of those voting to relax the rule and allow outsiders to own 100 per cent.

"It is a little unfair that outsiders are coming into the market who are able to take decisions without being challenged by other parties," Mr Greenwood said yesterday. "I should love to see the majority on ownership not achieved."

Mr Greenwood held a meeting of the steering committee last week. The committee consists of stock exchange members from stockbrokers Paul E. Schweder Miller, Margolis & Adkinsbrooke, Tilting & Henriques, Walter Crisp Weddell Beck, Albert E. Sharp, and Schaverein and Co.

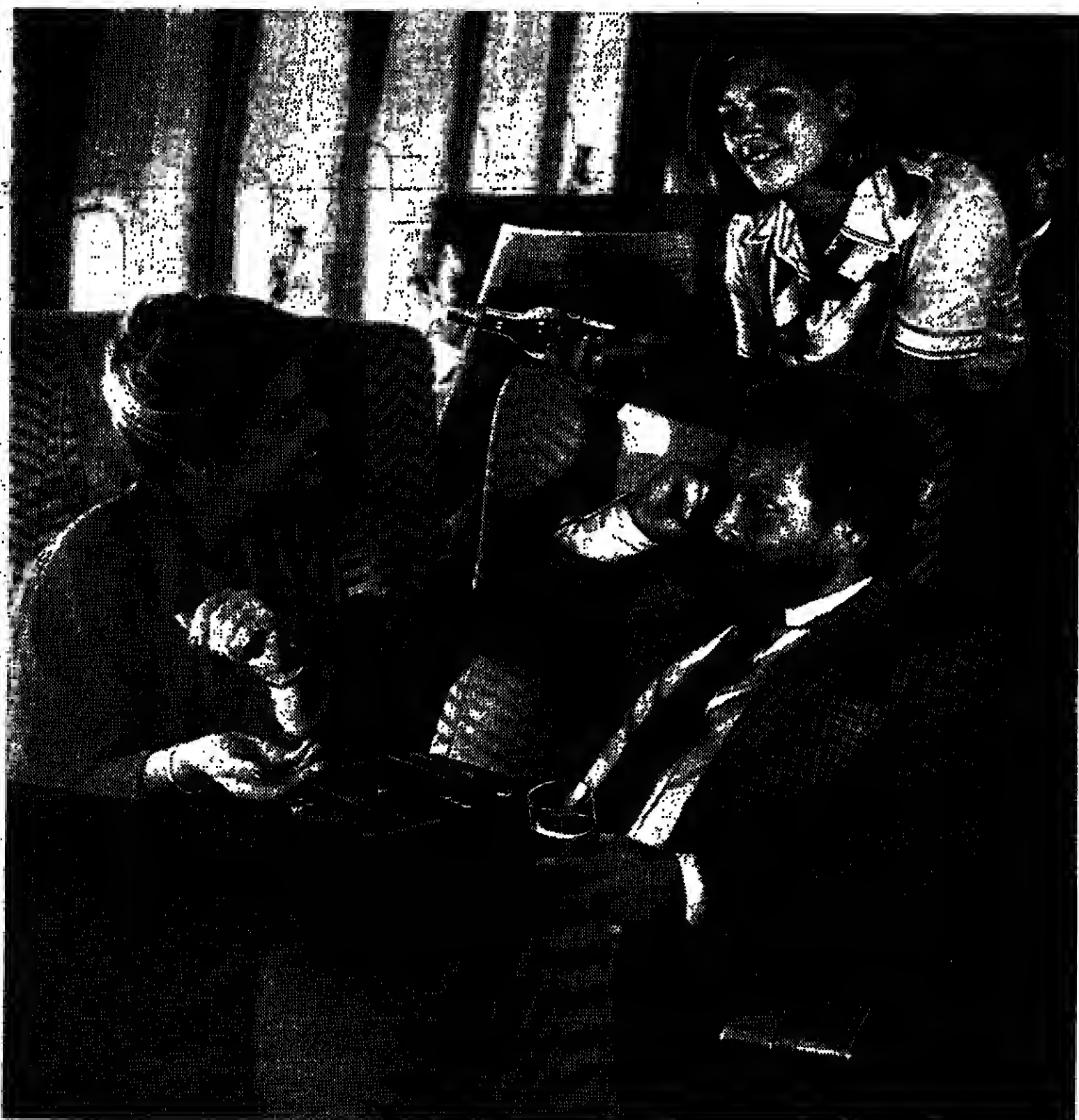
It was formed last year in an effort to slow down the pace of change taking place at the stock exchange and to ensure that the small brokers were represented in the decisions formed by the exchange's ruling council. A strong lobby organised by the committee last year gained the election of three members of the smaller firms to the stock exchange ruling council.

The steering committee is canvassing the market at present to see whether there is enough support for a formal meeting of possible dissident members to discuss any campaign.

The committee might attempt to ensure that other representatives from its ranks are elected to the stock exchange ruling council. A notice for nominations to the council is due to be posted on Thursday and the list will close on June 11. If the number of nominations exceeds the number of places available on the council, an election will take place on June 20.

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## Chicago plans FT-SE index futures contract

BY ALEXANDER NICOLL

THE CHICAGO Board of Trade expects to begin trading a futures contract based on the London FT-SE 100 Stock index in the first half of next year. Plans, announced earlier this year, are to be formally lodged in the next few weeks with the Commodity Futures Trading Commission.

The contract - the first to be formulated in the U.S. based on a non-U.S. index - will be denominated in dollars and would be worth about \$65,000 (£50,000) at present index levels. The unit of trading will be \$250 times one-fifth the level of the index, currently just below 1,300.

The FT-SE 100 reflects the share movements of the 100 largest UK companies by market capitalisation.

A futures contract based on the index is already traded on the London International Financial Futures Exchange (LIFFE).

Index futures enable investors to hedge against or speculate on movements in the equity market. The Chicago contract is aimed at U.S. investment managers and individuals who invest in UK equities.

Futures contracts enable the purchase or sale of a fixed amount of an underlying commodity at a specified time in the future. An index future, however, has no underlying commodity and is therefore settled in cash. Most futures contracts do not run to delivery as positions are closed out before the contract expires.



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## Miners' leaders move to regain control of funds

BY RAYMOND HUGHES AND PHILIP BASSETT

MINERS' LEADERS decided yesterday to take steps to regain control of the funds lost to the union by its defiance of the High Court.

After a delegate conference of the National Union of Mineworkers, Mr Trevor Bell, leader of Coas, the white-collar section, said it had been agreed to get money back from overseas "in order that our members' funds should not any longer be subject to the costs of litigation and administration being charged against it. We feel the funds have been run down sufficiently already."

Another delegate said that Mr Michael Arnold of chartered accountants Arthur Young, the court-appointed receiver of the NUM assets, would be informed of the decision to bring back the money.

Mr Bell said he understood a sum of £8.5m was being held in Luxembourg, Dublin and Zurich.

In fact, only £2.75m of NUM funds remains overseas, frozen in a Dublin bank account and awaiting a ruling by the Irish High Court on who is entitled to it.

The union would have to apply to the Dublin court for the freezing order to be lifted, and would probably have to undertake to hand the money over to Mr Arnold or, more likely, four partners in Price Waterhouse, the High Court-appointed sequestrators.

Mr Arnold is holding about £217,000 released to him by a Zurich bank this month and £4m he

recovered from Luxembourg in February.

The first thing the union will have to do is sign an undertaking not to take legal action against Nobis-Finanz International, the Luxembourg bank that handed union funds over to Mr Arnold.

Until that is done, the £4m is blocked to cover an indemnity given by insurers on Mr Arnold's behalf in the bank, in case it were to be sued by the NUM for parting with the money.

Mr Arnold would then be able to go to the High Court and seek directions about what he should do with the money - more particularly, whether he should hand it over to the union.

The court would almost certainly say that if the union wanted its funds back it must first purge its conscience of what led to the imposition of a £200,000 fine and sequestration.

The delegate conference also endorsed the union's acceptance of a two-year pay deal that will give miners an average increase of 12.5 per cent.

Mr Arthur Scargill, NUM president, said the deal - 5.2 per cent for 1985-86, a further similar rise for 1986-87 and consolidation into basic of 47p a shift - was accepted with only one vote against.

The union will now press for a "substantial" increase to follow that, when the agreement accepted yesterday runs out in October.

## UK NEWS

### Kinnock pledges to drive out hospital services contractors

BY DAVID BRINDLE, LABOUR STAFF

A LABOUR Government would drive contractors out of the National Health Service (NHS) by restoring full direct provision of support services in place of competitive tendering, Mr Neil Kinnock, the Labour Party leader, said yesterday.

In a policy speech on the health service he also pledged to make good - although by stages - the slip-slide in our pay, which he said had fallen by 20 per cent in real terms since 1980.

He restated Labour's aim of 3 per cent annual growth in NHS resources. Significantly, however, he made the point that that would be

below the level achieved by Labour and Conservative governments during the 1950s and 1960s.

Mr Kinnock was addressing the annual congress at Bournemouth of the Royal College of Nursing, which has this week told its members to compile reports on the failings of contractors who provide cleaning, catering and laundry services under the Government's competitive tendering programme.

Mr Kinnock was warmly applauded when he said the programme had meant the dismissal of experienced support workers, wage cuts and reduced standards of

cleanliness. The expectation had been that nurses would cover up for the deficiencies.

He said Labour promised to restore nurses' income to the level of 1980. His commitment came two weeks after Labour made a similar pledge to teachers, although again the commitment carried the rider that restoration would be in "systematic and agreed stages."

A 20 per cent increase would add about £800m to the present pay bill for nurses of £3.3bn and Mr Kinnock said to make a commitment to a single award of that size would be "absurd."

### Tesco launches own-brand cigarette

BY LISA WOOD

TESCO, one of Britain's largest supermarket chains, has launched an own-label cigarette in the fast-growing cheaper end of the cigarette market.

During the past two years, own-label cigarettes selling at significantly lower prices than brand leaders have secured nearly 4 per cent of the £5bn a year UK cigarette market.

The Tesco Virginia king-size cigarettes, priced at 89p for 20 while pre-budget stocks last, are being sold through about 350 cigarette kiosks in stores, operated by a Tesco concessionaire.

A Tesco official said: "There appears to be a commercial opportunity in this niche of the cigarette market. We do not feel we are entering a price war but rather that we are

introducing just another own-label line." Tesco at present offers about 60 per cent of its products in own-label ranges.

The own-label sector of the declining UK cigarette market has expanded rapidly over the past two years with more than 20 brands now in circulation. Individually, brand shares are small, with no one own-label cigarette taking more than 1 per cent of the market. One of the first own-label cigarettes was introduced by Victoria Wine, the Allday Lyons off-licence subsidiary and the company's own-brand cigarettes now account for about 15 per cent of total cigarette sales in its outlets.

Mr Nyren Scott-Malden, of stockbrokers De Zoete and Bevan, said the cheaper sector of the cigarette

market, including brands such as Sovereign, sold by Gallaher, accounted for about 8 per cent of the total UK cigarette market.

"This cheap sector, including own-label, could increase to around 10 per cent in the near future," Mr Scott-Malden said. He said, however, that with the budget adding 6p to a packet of 20, the market's growth might be affected by increases taking prices above the £1 barrier.

Many of the own-label products sold in Britain are manufactured on the Continent by European companies with spare capacity. UK cigarette manufacturers, such as Imperial Tobacco, have not entered the own-label sector with its low profit margins.

### Aircraft groups in engine venture

By Michael Donne, Aerospace Correspondent

ROLLS-ROYCE has signed an agreement with two European engine companies, Turbomeca of France and Motoren und Turbinen Union of West Germany, for future collaboration on small gas-turbine engines for helicopters and fixed-wing aircraft.

The aim is to promote the sale of three new engines under development by the companies. They are the Rolls-Royce RTM-322, a joint venture with Turbomeca; the TM-333, under development by Turbomeca; and the MTM-383, under development by MTU and Turbomeca.

The engines will cover the power range up to about 2,100 horsepower, but derivatives of them would carry this up to about 3,200 horsepower. Other European small-engine manufacturers may be invited to join the consortium.

The pact, the European Small Engines Co-operation Agreement, is designed to preserve the independent and competitive European capability for designing, developing and manufacturing small gas-turbine engines, primarily for helicopter use but also as turboprop and turbofan engines for small fixed-wing aircraft, such as business aircraft.

The pact was signed by Mr Robin Robins, managing director of Rolls-Royce; Mr Gerard Perle, vice-president of Turbomeca; and Mr Hans Dinger, vice-president of MTU.

### Bell cuts shipping workforce

By Andrew Fisher, Shipping Correspondent

BELL LINES, the Irish-flag shipping company that operates container services between Ireland, the UK and northern Europe, is making 100 sea and shore staff redundant after losing £250,000 (£203,000) last year.

The loss, after profit of £15m the previous year, came mainly in the second half as a result of the UK dock strikes, ship repair costs and the strength of the dollar. Unlike deep-sea shipping operators, Bell lacks dollar revenues to offset its dollar-based fuel and container financing costs.

The job reductions, to be carried out as far as possible on a voluntary basis, will affect 50 of the 150 seafarers and 50 of the 800 shore staff and be spread between Ireland, the UK and continental Europe.

Bell Lines, part of the privately owned George Bell group, wants to bring its crewing levels down to those of the efficient West German coastal ship operators, Mr George Holloway, the chairman, said.

Bell's small container ships have crews of up to 20 people, several more than vessels operating out of Hamburg or Bremen, he added. The company has a fleet of eight ships, two of which were lengthened at a cost of £15m last year.

Mr Holloway, whose family owns Bell, said the present action was "initially to ensure the survival of the company and then to get back to the sort of profit level we need to maintain and improve our business."

This year, Bell Lines hopes to make a profit. The first half of 1984 produced a profit of £1750,000, which was more than wiped out in the second six months.

### BASE LENDING RATES

A.B.N. Bank	13 1/2 %	C. Hoare & Co.	12 1/2 %
Allied Irish Bank	12 1/2 %	Hongkong & Shanghai	12 1/2 %
Henry Ansbacher	12 1/2 %	Johnson Matthey Bkrs.	13 %
Amro Bank	13 %	Knowles & Co. Ltd.	13 1/2 %
Associates Cap. Corp.	14 %	Lloyds Bank	12 1/2 %
Banco de Bilbao	12 1/2 %	Edward Mansel & Co.	14 %
Bank Hapoalim	12 1/2 %	Meghraj & Sons Ltd.	13 %
BCCI	13 1/2 %	Midland Bank	12 1/2 %
Bank of Ireland	13 1/2 %	Morgan Grenfell	13 %
Bank of Cyprus	12 1/2 %	Mount-Credit Corp. Ltd.	12 1/2 %
Bank of India	12 1/2 %	National Bk. of Kuwait	12 1/2 %
Bank of Scotland	12 1/2 %	National Girobank	12 1/2 %
Banque Belge Ltd.	12 1/2 %	National Westminster	12 1/2 %
Barclays Bank	12 1/2 %	Northern Bank Ltd.	13 %
Beneficial Trust Ltd.	13 1/2 %	Norwich Gen. Trust	12 1/2 %
Brit. Bank of Mid. East	12 1/2 %	People's Trust	13 %
Brown Shipley	13 %	Provincial Trust Ltd.	12 1/2 %
CL Bank Nederland	12 1/2 %	R. Raphael & Sons	12 1/2 %
Canada Permanent	12 1/2 %	P. S. Refson	13 %
Cayzer Ltd.	13 1/2 %	Roxburgh Guarantee	13 1/2 %
Cedar Holdings	14 %	Royal Bank of Scotland	12 1/2 %
Charterhouse Japhet	12 1/2 %	Royal Trust Co. Canada	12 1/2 %
Choulatons	12 1/2 %	Henry Schroder Wages	12 1/2 %
Citibank NA	12 1/2 %	Standard Chartered	12 1/2 %
Citibank Savings	12 1/2 %	Trustee Savings Bank	12 1/2 %
Clydesdale Bank	12 1/2 %	United Bank of Kuwait	12 1/2 %
C. E. Coates & Co. Ltd.	13 1/2 %	United Mizrahi Bank	12 1/2 %
Comm. Bk. N. East	13 %	Westpac Banking Corp.	13 %
Co-Operative Credits	13 1/2 %	Whiteaway Laidlaw	13 1/2 %
Co-operative Bank	12 1/2 %	Williams & Glyn's	12 1/2 %
The Cyprus Popular Bk.	12 1/2 %	Woltrust Secs. Ltd.	13 1/2 %
Dunbar & Co. Ltd.	13 %	Yorkshire Bank	12 1/2 %
Duncan Lawrie	12 1/2 %	Members of the Accepting Houses Committee	
E. T. Trust	13 %	7 day deposits 9 1/2 %, 1 month 10 1/2 %, 3 months 11 1/2 %, 6 months 12 1/2 %, 1 year 13 1/2 %	
Exeter Trust Ltd.	13 1/2 %	1 year deposits over £1,000 10 1/2 %, 2 year deposits over £1,000 10 1/2 %, 3 year deposits over £1,000 10 1/2 %, 4 year deposits over £1,000 10 1/2 %, 5 year deposits over £1,000 10 1/2 %	
First Nat. Fin. Corp.	14 1/2 %	See Provincial Trust Ltd. Demand deposits 9 1/2 %	
First Nat. Secs. Ltd.	14 1/2 %		
Robert Fleming & Co.	12 1/2 %		
Robert Fraser & Pios.	13 1/2 %		
Grindlays Bank	12 1/2 %		
Guinness Mahon	12 1/2 %		
Hamroes Bank	12 1/2 %		
Heritable & Geo. Trust	12 1/2 %		
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## THE ARTS

## Behold the Sun/Duisburg

Max Loppert

The Deutsche Oper am Rhein, that model German company based in the Rhine cities of Düsseldorf and Duisburg, this year celebrates its 25th anniversary. To mark the occasion, a second opera was commissioned from Alexander Goehr (curiously, it was an earlier German commission, from Hamburg, that brought his first, *Arden*, into existence). A new work by one of the three leading British composers of the middle generation always arouses special interest. How much more so the new opera, *Behold the Sun*, given last Friday at its premiere in Duisburg. The libretto, by the composer's wife, the Anabaptist leader, Jan Bokelmann, is a study in the history of thought and sound can be heard to flow.

Goehr has taken as his subject the Anabaptist uprising in Münster in 1534, which was followed by the townspeople's establishment of the "kingdom" ruled over by the Anabaptist leader, Jan Bokelmann. From this Meyerbeer and Scriabin had previously made their *Prophet*, it was, however, easy enough to put the world of Meyerbeerian grand opera out of mind in *Behold the Sun*, for between the two composers and works lie more than just 135 years. In an interview with Bryan Northcott (published in this month's *Opera*), Goehr relates how an interest in the actual commencement upon this project.

But it was the final chapter of Norman Cohn's brilliantly perspicacious and illuminating study, *The Pursuit of the Millennium* (1957), that helped most to crystallise the conception of a large-scale music-dramatic work, whether opera or oratorio was at first considered—treating the Anabaptist phenomenon and taking up the themes of religious fundamentalism and revolutionary mysticism which it offers. Goehr admits that in the early 1970s he could not have foreseen how newly topical the subject might grow to be in the era of Khmei and Jonestown.

The conception focused itself into an opera, Goehr (assisted in his shaping of the libretto by the playwright John McGrath) determined upon a form that would accommodate all his various specific artistic preoccupations: primitivism, influences from Brecht, and Hindemith (whose joint *Lehrstück* suggested possibilities of approach), from the 18th-century Baroque exterior, from Jan Bach and Hindemith, from Schoenberg's *Moses und Aron*.

The result can—and I think should—be called operatic, even if Goehr himself has resisted that admittedly rather incommensurate label. In three acts subdivided into 10 scenes, various key points in the growth, decadence and final collapse of the Anabaptist ideal are staged.

The opening scene shows the grip of the subterranean growing in the mind of an exemplary Münster townsman, Mrs Bernick; thereafter, the historical personages of the Anabaptist prophets, Matthys (Garrison) and Bokelmann (Gandhi) are introduced, and a series of formal tableaux follow the events to their conclusion using the full machinery of orchestra and chorus (called "The People" in the libretto). The heroine, Divra (soprano), is an elaboration upon history: she was Matthys's wife and after his death Bokelmann's queen, but here she also serves as a vessel of genuine idealism and fervour involved in the uprising.

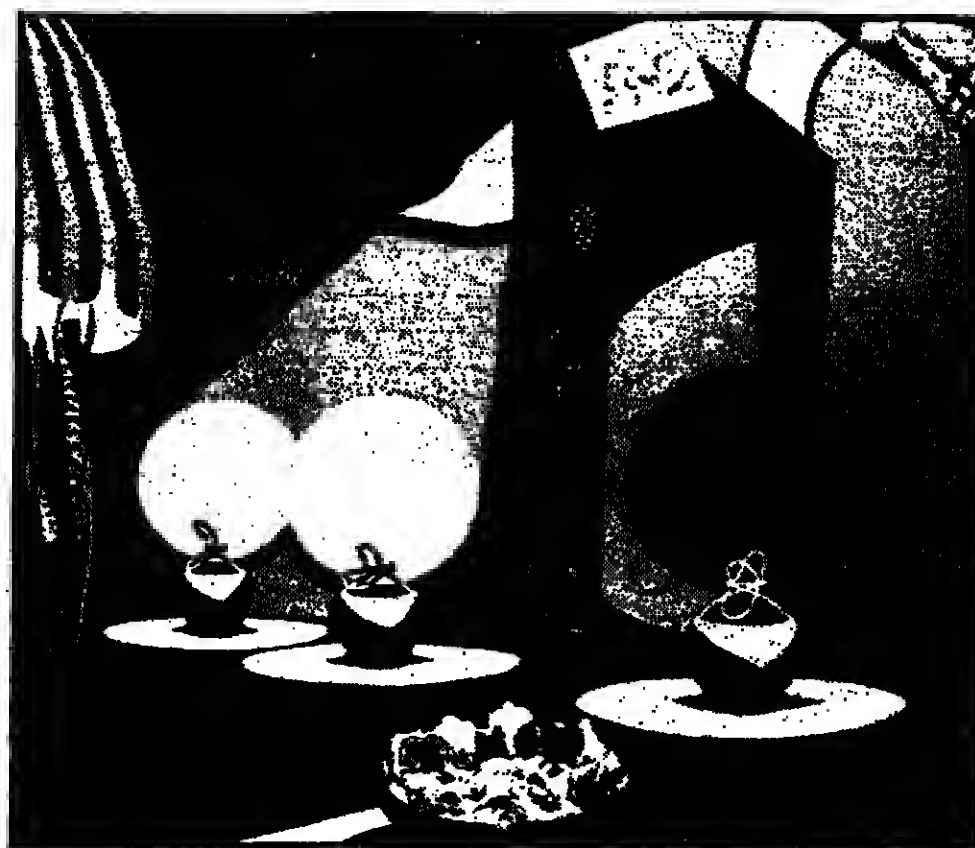
*Behold the Sun* has been a decade, at least, in the making. Alongside its creation Goehr composed general concert works now "explained" in the opera's larger context; these

include the choral work *Behold the Sun* and the high-soprano concert aria also called *Behold the Sun* (in fact an excerpt from the opera's second scene, where it functions as the visionary outburst of Mrs Bernick's son, Christian).

In all these works Goehr has established a compositional practice quite apart from what he has termed the 20th-century Expressionist tradition. He has discovered ways of reviving not just the forms (aria, fugue, etc) of the Baroque, but the larger formal articulation—ways distinct from Stravinsky's reclamation of the one hand and the Schoenbergian serial analogue on the other. The compression of violently turbulent historical events into a structure of this kind is a radical undertaking—et once "conservative" (as Goehr has always been) and innovative, a way of dealing with the subject of the world's history in a Hollywood phantasmagoria.

But does it work? On the evidence of a single encounter, and a rather unsatisfactory one at that, I hesitate to pronounce. There is much wonderful music in the opera— influences of Bach, Janacek, Stravinsky fruitfully absorbed; Goehr's characteristically economical orchestration shedding a dry, sombre luminosity on the stage; whole passages (such as the visionary aria and a long duet-aria for two women in Act 3) in which intention and achievement are felt to be indistinguishable. What I missed, last Friday, was a sense of theatrical animation pushing veins through the whole edifice particularly so in the scenes built on the choral context: the chorus may be the work's protagonist, but with it the threat of neo-academism, elsewhere held off by, comes closest.

For myself, I'm unable to estimate how much blame should be directed at the mis-conceived production by Bohumil Hrdlicka in Rudolf Bartha's designs, quite lacking in the appropriate formalised dimensions and rather ridiculous in its pictorialism; and how much at the unfinished musical presentation, more like a final run-through, under Hiroshi Wakasugi. The large cast included Norman Northcott (Bokelmann), Udo Holder (Bokelmann), Celina Lindley (Christina), Berit Lindholm (sharply etched presence may have been an asset in Divra's role, though her powerful, but now, mostly, almost voiceless, have been what Goehr had, in mind.



Patrick Caulfield's "Wine Bar" (1983), on show at the Waddington

## Music in Australia

Arthur Jacobs

Nowhere but in Australia would I expect the Bach tercentenary to be marked by the performance of a two-plate piece called *Blithe Bells*. Under this title, the Bach cantata movement commonly known as *Sheep May Soberly Graze* was elaborated by Australia's omnivorous musical pioneer and revivalist, Percy Grainger, complete with mock-baroque twiddles and fanciful sheep-bell suggestions. The piece was given at a recent chamber music weekend in Mittagong, some 50 miles from Sydney, in an entertaining programme designated as "Butterfly's Birthdays".

The 50th birthday of Nigel Butterley, one of the more prominent of the middle generation of Australian composers, was being celebrated along with Bach and Handel's 300th. Berg's 100th, Berlioz's 60th and Tippett's 80th. A style not unlike Tippett's emerged in a densely flowering, tautly constructed solo piano piece by Butterley himself, entitled *Uttering Joyous Leaves* (the quotation is from Walt Whitman), a whole festive week-end, with Australian and Hun-

garian folk music troupes as a fringing to a wide range of classical and modern works. The Sydney Symphony occupies the largest hall in the Opera House, whose magnificent exterior betrays the functional muddle within. In divergence from the original plan, the opera is based not in the largest but the second-largest hall, with inadequate wing-space and an orchestra pit unable to cope with Wagner or Strauss's largest specifications. But the Australian Ballet, a company with considerable historical roots and now directed by Marina Gheorghiu, seems happily accommodated in that theatre—to judge by the performances I saw of Coppélia and a new quadrangle bill.

The familiar *Graduation Ball* (Lichtner/Johann Strauss) indeed originated in Australia in 1940. Placed with it, the ballets *Webers Opus V* (Séjourné), *The Night* (Jerome Robbins), with Chopin nocturnes played by pianist on stage) and *Variations on a Nursery Theme* (Sergei, music by Dohnányi) displayed the versatile talents of the resident company. In Robbins' work, receiving its Australian premiere, the past-dance of Joanne Michel and Jonathan Kelly was outstanding in its controlled passion.

But a visitor might think it strange to find so little Australian music, old or newly commissioned, in major Sydney series (outside some enterprising university promotions). Since the Australian Ballet is contemplating another visit to London, the last having been in 1976, I wonder if it might not consider a revival of the once famous *Corroboree*. This musical score by John Antill, now 81, was greeted as a sort of *Corroboree* Rite of Spring when brought to London some 40 years ago by Sir Eugene Goossens.

The bust of Goossens rightfully occupies a place of honour within Sydney Opera House. The tragedy of his personal scandal, which led to his sudden leaving Australia in 1958, is no longer allowed to obscure his mighty contribution in joint sway over the Sydney Symphony Orchestra and the New South Wales Conservatorium of Music—the nursery of Joan Southern, among many other fine artists. A blint of his pioneering achievement is glimpsed in the new opera, *Shakers*, which is shortly to receive its first (concert) performance in Sydney since Goossens introduced it to Australia in 1951.

Mackerras, is only intermittently present.

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## Galleries/William Packer

## Win or lose, it's the best

The John Moores Liverpool Exhibition is at present celebrating its 14th more or less biennial occasion (of the Walker Art Gallery until June 16). In recent years substantial rivers have been set up to occupy the interval, but it remains pre-eminent in the field, still the open exhibition to which working artists across the country most wish to take part.

It is not just (perhaps not all) the thought of winning which attracts them—although to win is always rather like the something over 2,000 entries each time, chasing fewer than 100 places, the odds against winning have always seemed only a little longer than odds against selection. The prize money, though certainly generous, has never been exceptional, given the calibre of regular entry. However, the total prize has been boosted to £18,500 this time, the first prize almost doubling in value to £11,000—no small encouragement to any artist to try his luck.

No, the show's the thing. For all Sir John Moores's conspicuous generosity to contemporary British art, sustained for nearly 50 years, his greater contribution and achievement in luring a fair-sized sample of the very best of it, time after time, win or lose, to his native city.

The published names of his jury no doubt has some effect on entries, putting off here where it attracts there. I served on it myself last time, and know that effect to be but small. The critical usefulness, not to say importance, of the John Moores Exhibition, whether or not one likes what one finds, cannot therefore be over-estimated; by it we may take the temperature and keep an eye on the general health of painting in this country, watching every symptom of influence from abroad, native vigour or decline.

Previous exhibitions have acknowledged the pre-occupations of the day: abstract expressionism and abstract constructivism, Pop art and hard-edge, minimalism and constructivism. These two shows past, the resurgence of expressionism has dominated, large in scale, romantic, emphatically "painterly", and, for the most part, rather serious and straightforward.

Which is not to say that everything else has been entirely excluded. It can be no surprise that, at last, the prize should go to a work of this powerfully fashionable kind. This is the one canvas off with the freest hand, the greatest panache, and the lightest wit.

Bruce McLean, at 40, is one of the newest and brightest stars in the British firmament. He has been an established and well respected figure for rather longer, something of an enforcer of the status quo.

Hull Truck, dust with success from *Up & Under*, has brought another vignette of northern life to the capital in *Shakers*, a tale told of 19th-century religious folk in North America but of the girls who work in cocktail bars with names like, well, *Shakers*.

This time writer John Godber has combined with Jane Thornton on the script, presumably to ensure that the locker-room chat is accurate—women retain few mysteries after this lot. It is not a play, more a series of tableaux in which mime and some music assist the words. More so even, for I was quite unconvinced that *Shakers* bore much relation to life in a cock-

terrible, in the smaller art community. Hitherto he has been known principally for his early conceptual work, most particularly for his work as a performance artist in that no-man's category between fine art and theatre. I shall leave his habitual Post-Bend of the early 1980s, and later, with the lovely Sylvia Ziranek in Paris, his "Une Tasse de Thé", a singular event memorable not least for the unsolicited participation of Francis Bacon.

His declaration of himself as a painter as such is rather more recent and was, in the first place, a direct function of his performance work, as he put on show the large, colourful, free-range drawings that were all but diagrams by which he developed and established each programme. This work still goes on. A set of drawings towards a performance he is to give of the Tete loto in June constitutes a major part of his one-man show at Anthony d'Offay in London (9 Dering Street, W1, until April 26).

His winning Liverpool painting, *Oriental Garden Kyoto*, and the other large painting, at d'Offay, are works of a different order of intention and ambition. What may be quite acceptable in terms of experiment and proposition, work destined to be something else entirely, is less so when we have only what we see before us, to take or leave. Here, the hint towards a Japanese sensibility, the hint of his habitual high speed execution makes us draw breath a little, to ask a question. Speed and directness are admitted very much to the point of the Japanese tradition, but not to the point where the image is everything and the way of its statement nothing. Speed is not necessarily blurry, and there is nothing perfunctory or less than precise about traditional Japanese painting, calligraphy, lacquer making.

There are qualities of deliberation and definition in that garden which McLean, so gifted and exciting on artist as he is, has yet to register. The winner of the second prize at the Moores is Stephen Buckley. He is also 40, crucially well-established, currently enjoying a one-man show at the Museum of Modern Art in Oxford (until June 2, then on to Belfast, finally to Liverpool). His work is not exactly figurative, but rather, positively and freely associative. The viewer is always free to bring along to it whatever else he might have in his imaginative baggage.

Any specific pictorial space and reference in the imagery evidently fell away very early on, but there has remained a strong sense and mood of place and of things (furniture and architecture perhaps), reinforced by a most assertive surface, strong in colour and pattern and rich in material surface.

With this suggestive quality has meshed an obsessive pre-occupation with the physical fact of the painting—with its support, and how it is put together—that is all but sculptural. The paintings rear end against the wall often in such relief. It is only the constant, painterly dialogue with the surface, now broken down, now split apart, now forced back again into an awkward, edgy integrity, that brings us back to a consideration of them as paintings indeed, and not painted objects. Like McLean, Buckley is a consummate tease: suggesting, prodding, tripping, imaginative expectation.

Patrick Caulfield is another tease of sorts, and the most elegant and ironical of these. He, too, has been an ornament of the John Moores in the past, though not this one, and his latest one-man show is now in London, at Waddington in Cork Street (until April 27). It offers the most intriguing set of new work from him for many years.

While the manner, overall, seems as familiar as ever, with hard edges, flat colour, and generally uninflected surfaces, his subject, still, the near-kitsch Formica-ridden interior of bar and foyer, his development is towards a more complex, fragmented, personal space—a sophisticated latter-day cubism close to the late oilers of Braque but full of other, more recent allusion.

There is a more directly painterly personality in the bounding of the painter, a denser, more animated surface. Artists more at their own pace, fast or slow, but it is always good to see one who is ever slow, apparently predictable, not a prisoner but the careful director and master of his style.

It will be conducted by its principal conductor, Herbert von Karajan, and will play Beethoven's Symphony No 4 and Strauss' *Ein Heldenleben*. The concert is sponsored by The Prudential.

Anita Harris joins 'Cats' Anita Harris is to take the part of Grizabella in *Cats* at the New London Theatre from April 29 for six months. It will be her West End stage debut, and she takes over from Marti Webb.

But if this script comes with the seal of approval by the feminist movement the performances by Sherry Boines, Alison Grant, Marion Sumner, and Alison Worrall go some way towards saving the evening. The lunel vision of the writing leaves many questions about the characters unanswered but through the strength of their performances, not least their movement, you enjoy the rhythm and the almost balletic surrealism of the piece.

John Godber may have gone for the edgy verbal options in *Shakers* but his direction is first class.

## Shakers/King's Head

Antony Thornecroft

Hull Truck, dust with success from *Up & Under*, has brought another vignette of northern life to the capital in *Shakers*, a tale told of 19th-century religious folk in North America but of the girls who work in cocktail bars with names like, well, *Shakers*.

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tail bar. Or rather there was plenty of the bad side, but does a cocktail bar never get a nice customer, do the girls ever enjoy, or is it work there such a succession of miseries? And, of course, it is quite in vain to hope that a play from the fringe can say a nice word, just one, about men, or just one solitary man.

Here all the imagined customers of a cocktail bar—the yobs screwing up courage to ask for a "Between the sheets"; the Hooray Heorays braying their prejudices; the loud-mouthed swells men are parodied in turn, while the girls struggle with the stock-in-trade exiles of abortion, dates, and

potential rape. But if this script comes with the seal of approval by the feminist movement the performances by Sherry Boines, Alison Grant, Marion Sumner, and Alison Worrall go some way towards saving the evening. The lunel vision of the writing leaves many questions about the characters unanswered but through the strength of their performances, not least their movement, you enjoy the rhythm and the almost balletic surrealism of the piece.

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## Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

## Opera and Ballet

PARIS

Ballet of the Paris Opera presents *Romeo and Juliet* in Rudolf Nureyev's choreography and production, danced by Ezio Frigerio, with Florence Claret, Monique Loudestre, Claude de Villiers, Cyril Atanasov, Patricia Bart, Patrick Dupond, Jean-Pierre Franchetti, Jean Guizennec, Charles Jude, Jean-Yves Lormeau, and Rudolf Nureyev in the roles roles. Palais des Congrès (758223).

Wuppertal's Tanz Theater and Pina Bausch, the high priestesses of German expressionist ballet, arrive with two programmes: *Wahner* and Stravinsky's *Sacred of the Primitives* and *Calix Muller*. Théâtre de la Ville (2742277).

Wossek alternates with Gluck's *Alceste* conducted by Michael Schneider, produced by Pier Luigi Pizzi with Shirley Verrett/Helen Garrett in the title role and Barry McCauley in that of Admetus. Paris Opera (758223).

Ballet School's spectacle of *Soir de Fête* and La Fille du Garde at the Opera Comique (236811).

LONDON

Royal Opera, Covent Garden: As a tribute to Tippett's 80th birthday, the Royal Opera revives King Priam, in the 1961 production that gave

the work its world premiere. Elgar Howarth conducts, Alexander Maltchuk the title role, and the cast also includes Kim Beggs, Anne Howell, Phyllis Cannan, and Felicity Palmer. Further performances of *Leda* di Lemmerman, with Dame Joan Sutherland in the title role, and *Don Carlos* conducted by Bernard Haitink.

English National Opera, Coliseum: the new production by Eijah Moshinsky of *The Barbered Bride* is beautiful to look at and delightful in its updating of the work, but less strong in its casting of principal roles. The Marriage of Figaro, a rather dull production by Jonathan Miller, returns with some newcomers in its cast—Florent Cerny (house debut) and Eilene Hannan as Count and Countess, Cathryn Pope as Susanna.

BRUSSELS Theatre Royale de la Monnaie: Tristan and Isolde, conducted by Sylvain Cambreling with Spas Wenkoff or James McCray as Tristan and Gwyneth Jones as Isolde. (218121).

NETHERLANDS The Netherlands Opera production of *La Belle Hélène* by Offenbach, directed by Lotfi Mansouri, with decor and costumes by Thierry Bouquet.

The cast headed by Leona Kilihnen, Rudolf Nureyev and Tamara Kilihnen, with the Promenade Orchestra and the Opera Choir conducted by Jan Stulen, and dancers from the

National Ballet (Wed) Eindhoven, Stadschouwburg (111122). De Vastheid by Konrad Boehmer, performed by the Broadcasting Orchestra conducted by Lucas Vis. Soloists include Annette Andriessen and Marco Bakker. Directed by Charles Hamilton. (Tues) Amsterdam, Stadschouwburg (232311).

Scheveningen, Circus Theatre. The Netherlands Dans Theater with Barry Sand (Vince Basil), a symphony of Paines (Kyllan/Stravinsky), Stamping ground (Kyllan/Chaves). (588600).

Stanshope Don Quixote by Miklos and Nureyev, conducted by Richter; Carli's Basil conducted by Carli; Aida conducted by Munt; La Traviata conducted by Soltes with Gruberov; The Flying Dutchman conducted by Schirmer (232425).

Volksoper: A La Mamma; Miklos's Beggar Student conducted by Bibi; Lehar's Das Land des Lachens conducted by Bibi; Die Entführung aus dem Serail; The Barber of Seville; Elmer's Beggar's Opera (232425).

NEW YORK American Ballet Theatre (Metropolitan Opera House): Mikhail Baryshnikov and company open an eight-week New York season with Sir Kenneth MacMillan's *Bolshoi* and Juliet, starring Patrick Bissell and Susan Jaffe. Season ends June 15. Lincoln Center (2628000).

## Saleroom

## Big night at Sotheby's

BY ANTONY THORNCROFT IN NEW YORK

Tomorrow night in its mammoth-sized, purpose-built auction room in New York, Sotheby's holds what is very much hoped will be the sale of the year. It is disposing of the pictures collected by the late Florence J. Gould, for many years the social pivot of the French Riviera.

If all goes according to the costly plan, the sale should bring in a record \$80m; while a view by Van Gogh of a wheat field, seen from the window of his asylum at St Remy, should establish a new high for an individual work of art at auction—around \$10m. Many other lots carry equally breath-taking sums.

A 31m mark, including "La clownsse Chas-U-Kao" by Toulouse-Lautrec, and pictures by Degas, Cézanne and Gauguin. It is certain to be a glittering occasion, confirming New York's position as the most important auction centre in the world. New York society treats a major sale as a gala evening, an excuse to parade their own collections of jewels and clothes, many of which might in time come under the Sotheby's hammer.

Mrs Gould loved to encase herself in pearls and her jewels were sold last year by Christie's. Today, Sotheby's completes the

auction of the jewels of another leading socialite of the 1930s and later, Annie-Laurie Aitken. The 80 lots in her collection should bring in more than \$2m, with the top price expected for an emerald-cut diamond ring with a stone weighing 19.2 carats. It might attract bids of around \$500,000.

But not all the items up for sale in this remarkable week are ostentatious and extravagant. On Wednesday afternoon, the private library of the late Paul Francis Webster adds some refinement, and includes a Shakespeare First Folio which carries a \$400,000 top estimate.

Fewer than 200 copies of the 1623 First Folio have survived and most of these are in public collections. This copy sold at Sotheby's in New York for \$23,000 in 1965. Webster, a Hollywood songwriter whose successes included "Secret Love" and "Love is a many splendored thing", built up an exceptional collection, adding the Second, Third and Fourth Folios of Shakespeare's plays, and first editions of "Pickwick Papers" (estimate up to \$12,000), Spenser's "Faerie Queen" (up to \$18,000), Grou's "Elegy, Swift's "Gulliver" and many more.

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Tuesday April 23 1985

## Old doctrines in new bottles

NEARLY EVERYONE must support the basic contention of the new Employment Institute and its Charter for Jobs, launched with a basty and somewhat ragged fanfare yesterday.

The Government can and must do something to reduce unemployment—on its own, this is a statement to which present ministers could subscribe without hesitation. While the Government still argues that only the private sector can create "real" jobs, ministers still claim every increase in employment as a triumph for government policies. It recently published a long and saddy complaint White Paper to list all the things it is doing.

The new institute does stand for something a little more precise than the general statement that the Government has a role in the economy: the Charter argues for a limited fiscal reduction, for a level of borrowing that would stabilise national debt in relation to national income, rather than reducing it. This number seems to be chosen more on broad church than on analytic grounds: it offers the relationship a substantial sum to play with (about £34bn this year, according to recent calculations from stockbrokers Simon and Castles) without actually frightening those who are uneasy about debt. It is thus a statement which can command the support of every member of the institute's 100-strong council and, it is hoped, of nearly everybody else.

## Compromise

As a compromise between the Government's many fiscal critics, this is a perfectly respectable number to choose, which is no doubt why a number of analysts have already used it as a working example; but is it a suitable slogan for a campaigning banner? We doubt it, and doubt indeed the whole approach of parading so many names from the past in support of such familiar policies.

Faced with a populist of Mrs Thatcher's talents, it is surely leading with the chin to proclaim the support of all those who were responsible for the disappointments of the Wilson era, for the Heath inflation, or the Callaghan winter of discontent. The fact that one ris-

ing star of the Treasury has retired to take charge of research could be more appealing than all these names put together. One new idea, however modest, with the promise of more to come, could be more persuasive than the doctrine of negotiation with incomes policy which the National Institute has been urging in much more detail for a decade.

Fortunately there is plenty of time to improve on this rather wrong-footed start, and there is an important job to be done. This is not so much to attack Mrs Thatcher's over-simple exposition of government choice—which simply voices the popular distaste with the older over-implication of Keynes, promising painless full employment—as to relaunch the debate on more solid grounds. The most persuasive case for infrastructure spending, for example, is not that it is more dignified or socially acceptable than the debt, but that it creates wealth and efficiency. We hope the new institute will produce some well-researched examples of the economic return achieved by some past projects and to be expected from some future ones.

## Investment

The case for government rather than private investment to get things moving rests on the fact that the Government, unlike a private employer, has to pay workers who are out of work, so that the net cost of its investment is much less, and its net return correspondingly higher. Again, worked-out examples are needed. In short, even fiscal policies need good micro-economic foundations, and it is here that we hope the new institute will excel. This carries one risk which may not be welcome to all the Charter's sponsors: when it does make new wine to put in its new bottles, it may find Mrs Thatcher an eager buyer. Her doctrinal purity—aimed, and quite effectively, to change attitudes—often covers relatively pragmatic actions. What is more, she is likely to make her borrowings without acknowledgment. She knows, and the institute should remember, that Britons like their wine sweet but dislike its palate, but dry on the label.

## Brazil under Sr Sarney

BRAZIL has been deprived of a crucial moderating force by the death of its president-elect, Sr Tancredio Neves. On his shoulders had fallen the responsibility of paving the way for a full return to democracy after 21 years of military rule. That he should have fallen ill on the eve of his inauguration six weeks ago and have struggled vainly for his life since then, is a personal tragedy without modern parallel. But more than that, it is an immeasurable loss for Brazil.

Although he never held office, Sr Neves should not be written off as an unlucky president who never was. During the brief period after his indirect election in January until his sudden illness in mid-March, he is an example in searching for a pragmatic national consensus. He was conciliatory towards the military. He promised to tighten up on corruption and to pay more attention to the poorer sections of society.

By taking this example as a stabilising point of reference in the uncertain months ahead, Brazilians can best show their respect for Sr Neves. But even if he will to do this, he has the task of his constitutional heir, the vice-president Sr Jose Sarney, is extraordinarily complex and difficult. Sr Sarney inherits no clear-cut policies, merely vague promises and the mantle of a man who risks being given a mystical status.

## Metalworkers' strike

The reins of government must be seized quickly and firmly by the new leadership. An uncomfortable reminder of the problems on hand is the nine-day-old strike by Brazil's most powerful trade union, the Sao Paulo-based metalworkers. The union is demanding higher pay and shorter working hours. This action reflects a feeling within the labour movement that it should now flex its muscle after the years of controlled action under the military.

The metalworkers' discontent over low pay underlines the way incomes have been heavily eroded by the past three years of recession. In this respect one of the first tasks of the new government will be to fix a fresh minimum wage, theoretically due by the end of the month. Whatever policy is adopted

over wages directly affects Brazil's inflation. The inflation rate is running at 230 per cent on an annualised basis and rising, a trend compounded by the widely used practice of indexation. Already it seems that Sr Neves' good intentions of helping the underprivileged may be sacrificed to the more pressing needs of dealing with inflation and cutting the public sector deficit. Undoubtedly there is some fat in the system which can be cut. However, Sr Sarney will probably be inhibited by a desire not to alienate the large federal and state bureaucracies.

## Foreign debt

Another matter which needs to be addressed soon is Brazil's relationship with the international community. It is just as well that the former Figueiredo administration never concluded a deal with the banks on rescheduling almost half of Brazil's \$100bn foreign debt. When these talks were suspended in January, agreement was close. Since then the economic picture has changed and it looks as though Brazil will not enjoy the size of trade surplus originally envisaged. Instead of a \$12bn trade surplus, it could be no more than \$10bn. This means seeking fresh money from international institutions like the World Bank, perhaps also from the commercial banks.

Already there have been signs of strong divergences on how to treat these issues within the team that Sr Neves selected. It would be a healthy development if the cabinet now offered its resignation so that Sr Sarney could form a more homogenous team with which he could work. This said, it will require considerable self-restraint within the Brazilian political establishment, especially on the Left, to accept Sr Sarney as anything other than a temporary leader. Until now he has been a lightweight, strongly identified with the military and never intended for such office.

The ideal solution would be for Sr Sarney to obtain the backing of the political parties on the understanding that he is an interim figure pending early presidential elections. Such elections were promised by Sr Neves — his most concrete pledge — within four years. It is hard to see Brazil living with Sr Sarney for this long, unless, against the odds, he rises to the occasion.

WALE is still bitterly digesting the decision of LSI Logic, a rising star of California's Silicon Valley semi-conductor industry, to switch the location of its first European manufacturing plant from Cwmbran, Gwent, to Lower Saxony, West Germany.

The loss of the \$40m project is an embarrassing setback to the Government's strategy, spearheaded by Mr Nicholas Edwards, the Welsh Secretary of State, to build up a new, high technology, industrial base along South Wales' M4 corridor, and to replace the thousands of jobs which for the past six years—Mr Edwards has vigorously insisted—must be shed by Wales' traditional industries, notably steel and coal.

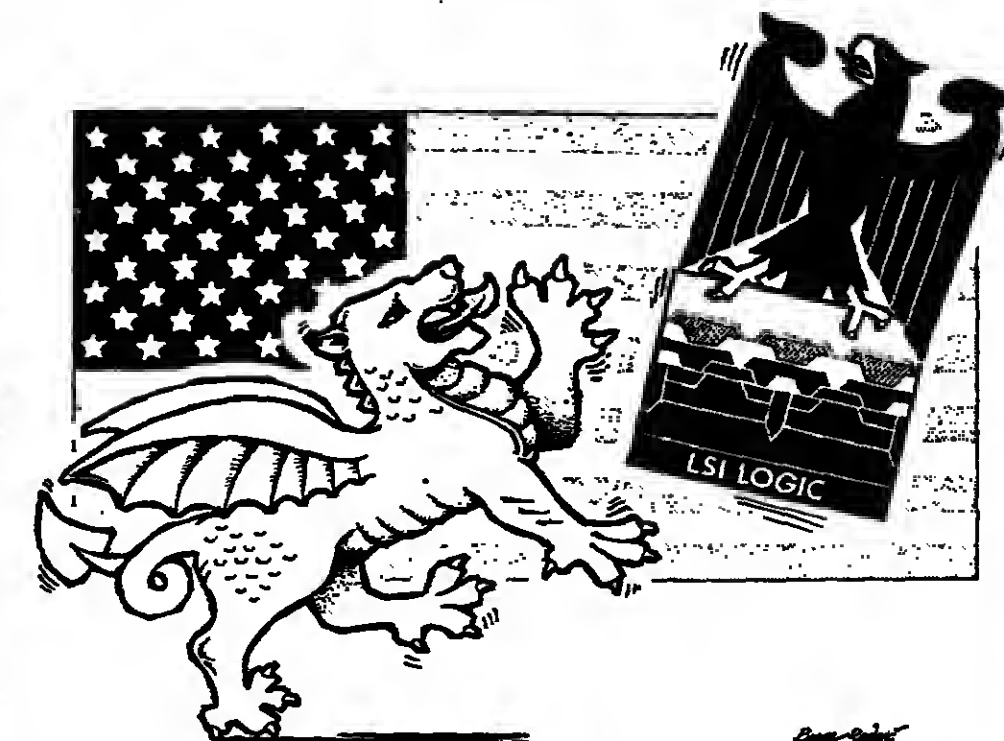
The LSI Logic investment would have been the largest ever by a U.S. company in Wales, which already has over 100 U.S.-owned manufacturing operations. It promised to create 800 jobs within two years in the manufacture and testing of the company's advanced range of semi-conductor-bulk silicon chips. Further expansion plans held out the possibility of as many as 2,500 new jobs in an area with currently nearly 29,000 people out of work—a jobless rate of 17 per cent.

Beyond that, the arrival of a company of LSI Logic's reputation would have given a strong impetus to Wales' drive to attract other microelectronics ventures. Comdial, AB Electronic Products, Ferranti, STC, Immos and Mitec figure among the companies with major manufacturing facilities in the area, but more are needed.

Of equal concern in Wales is that the loss of the project comes only months after the decision of the Government to curb UK regional development assistance radically, with the aim of saving £300m a year in public expenditure by 1987-88. It is raising a fundamental question mark over the efficacy of the new regional aid regime.

There are those who query the value of pouring large sums of taxpayers' money to persuade foreign high-technology companies to establish manufacturing operations in Europe, especially when they are as cash-rich as LSI Logic. Mr Wilfred Corrigan, the company's British-born founder and chairman, has been extremely successful in raising equity finance from investors in the U.S., the UK and Japan; at the end of last year, the company had cash and short-term investments of \$161m, a very big figure in relation to shareholders' funds of \$206m.

Mr Corrigan blames the switch to West Germany on what he describes as "a lack of clarity in British government assistance policy". "The British had a deal, but they let it get away," he told the Financial Times. "In December, we made a verbal agreement with Welsh Development Agency officials to locate the plant in South Wales. Had the British Government closed



The Welsh dragon fought hard... but the German eagle landed the deal from Wilfred Corrigan (above right)

the deal with more alacrity, it would have been theirs." He has no complaints about his treatment in Cardiff. "The response in Wales was outstanding and I really liked the site," he says. But he changed his mind because of the "negative attitude of the British Government" in Whitehall.

"We made it very clear to the British Government back in 1983-84 that the UK was our preferred site. But in 1984, we perceived a change in attitude. We have done our thing with high tech—we have got our share of high tech companies. The climate in the UK became unclear."

As a Briton prominent in California's expatriate community and who maintains close ties with the local British government officials, Liverpool-born Mr Corrigan is in a position to understand British policy better than most Silicon Valley executives. He has also in the past made no secret of his staunch support for Mrs Thatcher's government. However, he still maintains that British officials were unclear in their explanation of government policy.

They had wavered over "negotiating details" of the incentive package, just when the Germans were becoming increasingly aggressive in their efforts to win the project. "German policy was clear. They wanted to have us," he declared. Mr Corrigan's decision not to locate the plant in Wales was particularly hard blow for Britain's general effort in California to attract inward investment to the UK. It will not go unnoticed among other Silicon Valley companies considering

## INTERNATIONAL INVESTMENT

## How Wales 'lost' a \$40m deal

By Robin Reeves in Cardiff, Louise Kehoe in California and John Davies in Frankfurt

UK sites, since Mr Corrigan is known to have been predisposed towards a UK location. That said, neither Mr Corrigan nor Robert Blair, president of LSI Logic Europe, rule out a separate plant in the UK at some point. "I feel very positive about Wales and it could be the site of a second facility," Mr Blair says.

This is providing a few crumbs of comfort to those Welsh Office and Welsh Development Agency officials directly involved in the negotiations. At the same time, they day before yesterday announced that the new regional policy regime

to try to secure the project.

Mr Edwards, the Welsh Secretary, in his statement regretting LSI Logic's switch, was at pains to emphasise that the incentives package offered to the company was based upon the previous, more generous, regional aid regime, when the Cwmbran area was designated a Development Area, attracting automatic regional grant of 15 per cent of the cost of the project for starters. The package was deliberately rushed through the administrative machinery by November 27, last year, the day before Ministers announced the new regional policy regime

downgrading Cwmbran (along with most other parts of Wales M4 corridor) to Intermediate Area status. Planning consent was also obtained in advance. Further, intensive negotiations on improving the aid package continued over Christmas and into the New Year, culminating in the dispatch of a special team to LSI Logic's Californian headquarters at the end of January.

The upshot was two additional cash contributions to the package which officials say were unprecedented. One was a cash injection from the Cwmbran Development Corporation and the other cash from the DTT's microelectronics industry support programme (Misp), normally earmarked strictly for financing research and development by already established companies. While refusing to be specific, they say that this pushed the value of the total aid package to appreciably above a quarter of the \$40m project cost.

It is conceded that the Welsh offer could have gone even higher and outbid Lower Saxony in pure cash terms had the Government chosen to exploit the regional aid limits regime to the full. The Brussels commission has set varying aid ceilings for different parts of the Community to try to encourage a more even spread of economic development and prevent a ruinous Dutch auction in inward investment aid between member states.

It has still to be seen if the Lower Saxony offer has transgressed the EEC limit. In any case, the British Government is evidently not planning to complain to the Commission. Welsh Office officials maintain that while they deeply

regret the loss of LSI Logic, they do not believe that the regional policy cutbacks have undermined their ability to compete.

On the other hand, LSI Logic was clearly concerned at the basic direction of Government policy towards regional aid. As Mr Corrigan put it, "We also have to consider how things may change over the next five years. Investing \$40m is only a 'down payment' to developing a major manufacturing site." He expects that over a period of years, the company will want to invest as much as \$100m in its new European facility.

Brunswick, LSI Logic's chosen location for the project, is a city with strong industrial and scientific traditions but also high unemployment. Tucked away in the north-eastern corner of West Germany, close to the East German border, it has nearly 14 per cent of its 260,000 population on the unemployment list.

Like Wales, its employment problems have grown as its older industries, such as steel, have contracted. But it has managed to attract some new industries, particularly as it has built up a reputation for scientific research. Before LSI Logic appeared on the scene, Brunswick had managed to attract Commodore of the U.S., which has set up a micro-computer and peripherals assembly plant, and Toshiba of Japan, which has set up a chip-making plant. The Brunswick authorities have made available a site of 25 acres on which LSI Logic will erect a 70,000 sq ft factory.

Perhaps significantly, one of the advantages of Brunswick is that it will be fairly close to a key customer—Nixdorf, the data processing company. Certainly Mr Corrigan admits that while British Government attitudes were the major factor, commercial considerations were also an important issue. According to Robert Blair, British companies, particularly military equipment suppliers, have been conservative and indecisive in their use of semi-custom devices. In contrast, German manufacturers are widely adopting the new technology, with the result that West Germany has overtaken the UK as LSI Logic's largest customer in Europe.

More significant still, Nixdorf has disclosed that it has been talking to LSI Logic about the possibility of joining in a chip project, though it hastens to add that it has no intention of RCA of the U.S. and that it is thinking of a modest contribution of DM 10m in chip development costs. Semi-custom chip makers typically have regional design centres where customers meet company engineers and have access to computer aided design systems. In this sector of the semi-conductor market, unlike the standard products sector, the location of a company facility can have a significant effect upon sales.

## LSI-AND THE GAME PLAN

LSI Logic is a high flyer even by Silicon Valley's unique standards. Last year sales by the company, which only opened its doors for business in 1982, totalled \$84.4m, a 143 per cent increase on 1983. Its first quarter 1985 net profit was down by 57 per cent to \$1.5m on sales of \$31m, up 115 per cent on the same period a year ago, because of start-up costs associated with new products and underutilisation of capacity. But the company has been largely unaffected by the severe business downturn which has been affecting the U.S. semi-conductor industry generally.

LSI Logic makes "application specific" integrated circuits which consist of "gate arrays" of standard circuit elements which can be tailored to individual requirements by connecting the circuit elements in a unique

pattern that defines how the circuit will perform. These products, also known as semi-custom circuits, are much cheaper than full custom designs, but they offer users the advantage of a proprietary design that cannot easily be duplicated by competitors.

Mr Wilfred Corrigan, the British-born founder and chairman of LSI Logic, has big ambitions for the company. "I believe that the arena we are committed to will outperform the semi-conductor industry as a whole by a large margin. Our intention is to dominate the sector and our game plan appears to be working," he adds.

The world market for semi-custom chips is estimated to grow at an annual rate of about 33 per cent from about \$550m last year to over \$2.25bn by 1990.

## Nursing the votes

Labour leader, Neil Kinnock, yesterday carried the party's banner beyond the boundaries of the UK to charm the 100 (mainly female) delegates to the annual Congress of the Royal College of Nursing.

It was a major break with tradition for the strictly non-political, no-strike RGN to invite Kinnock in place of a Government Minister, and he took full advantage of the opportunity. Pointing out that he had a 40-year family tie with the RGN, the son of District Nurse Kinnock wooed his audience with a presentation of Labour as the epitome of moderation and realism.

Didn't it matter that the RGN was outside the TUC? "We are asking people to flash any cards," he replied genially. Did he think nurses should strike for a better pay packet? "I don't think they ever will," he said, neatly sidestepping the point. As for the last General Election, hadn't Labour's manifesto contained not a single word on nursing issues?

Kinnock responded with disarming frankness that com-



"I never thought I'd see the day when cows were treated like hooligans."

## Men and Matters

puters had not been mentioned either, but fox-hunting had. The absence of a reference to nursing in the speech was more difficult to try to explain, so I won't even bother to try. The nurses were suitably satisfied.

## Lee's style

After 14 years as chief general manager of the Co-op Bank, Lewis Lee thinks that he now looks a bit like a banker.

But it was not always easy to cultivate the image. At one time even the European Co-operative banks looked down upon their British cousins as red in tooth and claw. "Persuading them that I was not the Tony Benn of the banking business was not an easy task," says Lee, who is retiring. His successor is Chris Ruck, who joined the Co-op Bank two years ago from Williams and Glyn as deputy to Lee.

During Lee's stint, the Co-op Bank was the first to offer free banking to its customers, and the first to pay interest on current accounts. In 1975 it joined the Bankers' Clearing House as the first new admission since 1936.

The Co-op Bank has increased its customer base from 300,000 to 1.4m during Lee's tenure. However, he is an optimist who sees room for many more to come into the fold.

While the clearing banks are generally just starting to make tentative moves into the super-markets, the Co-op has been involved in in-store banking for 50 years. It has 4,000 outlets in Co-ops around the country. "And if we don't exploit that head-and-shoulders lead we do not deserve to be around in 10 years' time," says Lee.

## Dublin underworld

An unexpected result of the accession of Spain and Portugal to the EEC is the chance it is giving to Irish archaeologists to dig the origins of Norman Dublin—yes, the French have had a long influence upon the Market.

The conference centre in Dublin Castle, where EEC summits are held when the presidency falls to Ireland, will not be enough for a Community of 12 nations.

That fact, plus the ravages of time on the 13th century buildings, has persuaded the Irish Government to build a new 155m complex while keeping the original facade.

The archaeologists are to be allowed at least six months to find out what lies beneath the present castle buildings. The site was the administrative centre of English rule in Ireland for almost 800 years, and the diggers are hoping to find the most surrounding the original castle, which was built by King John in the 13th century.

The Irish Government is anxious to avoid a repetition of the controversy over the destruction of Viking remains when nearby civic offices were built.

The work on the castle will not affect the state apartments, where the Irish have recently preserved the relics of British rule, including a throne used by Queen Victoria.

British ministers at future Dublin summits will still be able to enjoy vicarious memories of the Empire, while wrestling with the more prosaic problems of a modern EEC politics—wine lakes, hutter mountains, and olive oil pools.

## Embassy men

Britain today is at the same stage of its post-war development as Japan in the 1960s. That is the view—more optimistic than it sounds—of Hiroya Iokikawa, the Japanese ambassador to the Japanese embassy in London.

His experimental loan to diplomatic circles has been seen by the Japanese as such a success that the Kaidanren is going to place three of its men in embassies—in Paris, London, and Jakarta.

"In the 1950s," he says, "everyone in Japan was deeply pessimistic about the future. Then, in 1960, we suddenly took off. This could happen in Britain too. As the oldest industrialised country, you are facing the most difficult problems first. You still have a long way to go, but the climate is changing and real progress is being made."

Not all Japanese would agree. Iokikawa concedes that many of his countrymen still think of the UK in terms of the "British disease". Iokikawa knows Britain well. He has a British wife, and his two sons, Adam and George, have dual nationality. He is also a member of the Reform Club and hopes to make regular visits in future to St James's clubland.

As Kaidanren's next deputy international director, he could be back soon.

## French ways

This one is for filing in the Do They Really Mean It? department.

The Paris Bourse has published a brochure intended, as it explains in a letter to me, "to increase its notoriety as a financial place."

Observer

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Observer



## Letters to the Editor

## Privately rented accommodation

From Councillor T. Gorman, Sir—Samuel Brittan's proposals (April 15) to improve the market in privately rented accommodation are most welcome but I think that the estimate of an increase of 2 per cent per annum in this housing stock is much too modest. There are certain factors which could produce a dramatic increase in reasonably priced lettings in a very short time.

In a recent Parliamentary debate Simon Hughes, MP for Barnsley, said that in London alone there were more than 110,000 private houses bought up by councils, now lying idle.

On the less desirable council estates there is a growing surplus of flats and houses to let. These should be turned over to private management for refurbishment and letting in a free market situation.

There are many empty buildings in city centres which belong to the public sector or nationalised industries which are suitable for conversion at a modest cost. For example, in the London area there are a number of hotels previously used for nurses' accommodation and now surplus to the needs of the national health service. These would be managed by the private sector for conversion if the Government ordered their release.

## Deregulating new tenancies

From Dr P. Kemp, Sir—I read Samuel Brittan's article (April 15) on deregulating the private rented sector with incredulity. It was laden with unproven assertions and dubious assumptions.

Mr Brittan claims, for example, that the demise of the sector is "second only to an over-ridable labour market as a cause of high unemployment." Yet where is the evidence to support this? The decline of the sector began in the early years of this century, before the introduction of rent control in 1915, since when the level of unemployment has fluctuated widely while the private rented sector has continuously declined.

On the basis of a couple of facts (on average registered rents and the number of lettings falling each year) and a host of "logical" assumptions, Mr Brittan put forward a table with 17 rows and four columns purporting to indicate the likely effects of deregulating new tenancies. The figures in this table are highly dubious, in some cases being rounded (in constant 1984-85 prices, we are assured) to the nearest film or a round of 20 years.

The assumption made by Mr Brittan that deregulation of new tenancies would increase the total size of the private rented stock by 2 per cent per annum is not supported by historical evidence. Previous attempts at deregulation, in 1923 and 1967 (the latter, incidentally, applied to new as well as existing tenancies) did not reverse but rather accelerated the decline of the sector.

The private rented sector has declined as a result of a complex of factors. To ascribe this decline almost entirely to rent control, as Mr Brittan appears to do, is dangerously simplistic.

Peter Kemp, London Housing Aid Centre, 189A, Old Brompton Road, SW5

## Oysters, yachts and antifouling

From the Managing Director, Offshore Farms, Sir—The managing director of International Paints (April 16) states that in some areas some Pacific oyster growers achieve successful growth while others "in the same location" blame the organotin biocide contained in yacht antifouling for failure. I know of no such case and challenge Mr Levick to produce his evidence.

I have experience of two farms, one my own, where deteriorating growth patterns over the past six years on one

## Tax unimproved land value

From Mr R. Banks, Sir—With Mrs Thatcher's decision to scrap the rating system (April 18), it would seem an appropriate time for the Government to consider a national tax on the unimproved value of land.

The rating system has, at least, the advantage of taxing some part of land value, which value is to a large degree derived from expenditure, both national and local, to improve the amenities. Its scrapping would bring great windfalls to those who hold land.

A tax on land values, levied nationally, was always a better prospect than its baby brother, site value rating. It only because of the difficulty of valuing land values in various locations and local needs, i.e. City of London as against rural Wiltshire.

A nationally levied tax on land values would need to be

## Take them off the rates

From Mr F. Stark, Sir—How glad I was to read the part of Mr Sims's letter (April 16) that stated there is a lot to be said in favour of transferring all county services to the national exchequer. Why not indeed follow the demand of the metropolitan counties with the scrapping of all county councils; nothing but good could ensue for tax- and rate-payers.

We have national defence forces; a national health service; why not a national police force, national fire service, national control of all main road building and upkeep; and a national education system, with of course the maintenance of private education for those willing to pay for it?

The minor services could be delegated to the district councils with strict control over the amounts they spend. Councils bleed us white with their ever-expanding rate demands, many cases to cover projects

## Trading in oil for the future

From the General Secretary, Association of Professional, Executive, Clerical and Computer Staff, Sir—I have read with interest the remarks of Esso on the decision of the Government to remain in oil trading after the abolition of British National Oil Corporation.

We fully understand the interests of Esso and other major oil companies in trading in oil at a price which will strike the best balance between its investment costs and its interest as a downstream user of oil.

With a system under which royalty oil paid to the Government in cash would be paid on average five months after production whereas royalty oil received in kind by the Government can be sold at the time of production there are very substantial financial advantages to major oil companies in seeking the abolition of trading by the Government. Until BIOC was forced to maintain oil prices at levels fixed by the Government rather than by the market it made useful profits for the Government on its oil trading. In addition its operations in the market are of great advantage to the smaller oil companies who have not got their own downstream facilities and its trading activities enable a price to be objectively established on which the oil taxation office can realistically assess the income of oil companies from their North Sea oil operations.

Undoubtedly the interests of Britain as opposed to the interests of multinational companies will be best served by the oil pipeline agency continuing to exercise rights in respect of trading in oil for the future and our members who have done this work so well in the national interests hope that the Government will recognise the value of their work and maintain for itself and for the benefit of smaller oil companies this profitable activity.

In the present world glut it is easy to overlook the difficulties of only a decade ago. For any Government dealing with the North Sea has to think in the time frame of at least 25 years.

Roy A. Grantham, 22, Worpole Road, S.W.19

## Capital gains tax relief

From Mr O. Stanley, Sir—The 1985 Finance Bill demonstrates again (if further demonstration were needed) the overwhelming arrogance of the Inland Revenue department. Schedule 17 gives relief from capital gains tax on retirement at 60 and to those retiring earlier, because of ill health. But whether or not you have retired on ill health grounds is for the Board of Inland Revenue alone to determine and it is proposed that no appeal can be made against a decision of the board as to whether or not you were ill, and an appeal against the board's decision can go to any appellate tribunal.

If Parliament passes this through, it will pass anything! Mr Stanley, N.W.11



## Cricket isn't a chivalrous game

From Mr M. Morgan, Sir—The review, by Alan Forrest (April 13) of the new Wisden appeared to condone, even encourage, the cynicism which is beginning to ruin first class cricket. He lightly dismisses the increased use of the bouncer which, as used by the West Indians, is meant to hurt as much as intimidate and it is shocking to read, by a reporter who understands the game, that bouncers so employed (however many an over and whoever is batting) are legitimate—and that if the batsman is hurt so be it. Such writing, one rather suspects, reflects the point of view of the "one" cricket supporter to whom thrills are all important and a West Indian fast bowler bowling four bouncers an over (at tail-enders) does, I suppose, provide a kind of excitement.

If the game is to retain both its more civilising values and a semblance of chivalry, every commentator should absolutely, unequivocally and often condemn the misuse of the bouncer and, for that matter, any other distasteful aspects of the game as and when they occur.

Who is the old England player quoted as stating "cricket isn't a chivalrous game"? To many people it always has been (and still is) but it will not remain one if Forrest, and his old England friend, continue to encourage these elements now destroying the game. Clive Lloyd, when he retired from test cricket, received many warm tributes but in my opinion he was (is) far from the gentle giant of popular imagination—his certainly did not help last summer by actively encouraging the appalling use of the bouncer.

Cricket apparently reflects values fashionable in society but if it continues along its present path its future will be as undistinguished as its past was great.

M. D. Morgan, 16, Cleaver Square, SE11

## Labour costs and employment

From Mr J. Ure, Sir—Assar Lindbeck and Dennis Snower (April 16) claim more than they offer. They claim "the higher the saving in the labour costs of admitting new entrants relative to the associated hiring, firing and training costs, the lower the level of unemployment." But what they offer is a model not of the employment level but of its composition. Their "insider-outsider" construct is, as they present it, an attempt to explain why employers do not substitute less expensive workers for more expensive workers and why unemployed workers do not offer themselves, or force employed workers to offer themselves, at lower wages.

So they must be assuming that lower labour costs in some way generate more employment. Now while it may be acceptable practice among politicians to make such convenient assumptions, it really does behave economists to be more thorough. There are numerous theories which do put forward that hypothesis, and there are plenty that deny it, but only a scholastic should be prepared to advance directly from theoretical deductions to practical policies. A detour through some empirical investigation is often healthy exercise, and widely under-rated in this area of debate. Although never conclusive in itself, the weight of most evidence strongly questions the supposed relationship between wages and employment, certainly as far as causal relationship is concerned.

As to the merits of their

model itself, it would seem little more than the argument that social security and other benefits have set a high minimum or reservation wage for those out of work. Its variation is to suggest a maximum reservation wage, that is, it must be sufficiently low to allow for hiring, firing and training costs.

In my opinion the fault with these kinds of theories is that they depend for their relevance upon acts of substitution taking place within industry of cheaper for more expensive factors of production. But their conception of substitution remains naive. I would suggest the relevant concept of substitution is not so much of one kind of labour for another, nor of "capital" for "labour", but rather of different packages of technologies for others, which involve complex mixes of capital and labour. Substitution of this sort is more related to industrial size than to optimising decisions-making at a given scale. For this reason I see the concern with total employment erroneously based upon a naive, substitutionism.

Size of markets, scale of industrial operations, and states of technology must surely be more powerful determinants of employment levels, and in today's world close-economy micro-models of the kind offered by Messrs Lindbeck and Snower look remote from reality.

John Ure, North-East London Polytechnic, Dagenham Road, Dagenham, Essex.

THE LATE night work habits of generals of Latin American leaders have been turned on their head by President Betancur of Colombia.

"I always get up between three and four in the morning," he says unapologetically. He then begins the day by ringing round the embassies in Bonn, London and Paris to check on the European newspaper headlines. Luckily for the ambassadors, there is a five-hour differential; his own ministers and provincial governors are less fortunate. "I receive the provincial press headlines by telex around four-thirty and then I get on to the governors if I see there is anything that should be attended."

To his supporters, Sr Betancur, aged 62, is the most impressive leader Colombia has possessed this century. Critics accuse him of political theatre and lowering the prestige of the presidency. Certainly he is a maverick and reveals in the role.

His boldest and most controversial initiative has been to meet guerrilla leaders and agree on an armistice to end a vicious 30-year cycle of violence in the country. He has also declared war on Colombia's mighty drug ring whose power to corrupt individuals and institutions had long been tolerated by the state.

The maverick at home has evolved as a statesman abroad. During his two-and-a-half years of office, President Betancur has built up an unrivalled position in the international community of Latin America. He was instrumental in forming the Contadora group (Colombia, Mexico, Panama and Venezuela) in January 1983 to promote a regional peace plan for Central America. His efforts were largely responsible for moulding Latin American debtors into the Cartagena Group (called after the Colombia port of that name). He has now become a sort of Latin American "Mr Fix-it."

Despite this international dimension, rare for a Colombian President—his efforts to turn guerrillas into parliamentarians have aroused the most interest.

Colombia is the strategic link between North and South America. If the policy works, it will serve as an example of how to tackle one of the continent's most intractable problems. If it fails, the military both in Colombia and elsewhere will be confirmed in their belief that they know best how to deal with subversion.

Previous Colombian presidents have come largely from the landowning and business oligarchy. President Betancur is proud of his peasant origins. He grew up on a smallholding near Medellin on the western chain of the Andes. Patronage took him to a seminary, and then he followed the path of a

## Colombia under Betancur

## The 'Mr Fix-it' of Latin America

By Robert Graham, recently in Bogota



Betancur: a maverick

gifted student, studying law and economics before entering Journalism and later politics. Colombian politics centre round a two-party system—the Conservatives and Liberals—that has existed since the last century. "They are the two columns on which the political establishment rests," says Sr Betancur. Although he joined the Conservative Party, he has never been fully part of the political establishment.

Through the force of his own personality he has established a popular constituency of his own outside the two-party system. At times he appears to delight in breaking new ground. He has seen women promoted to top jobs: three ministers and every deputy minister, except for the armed forces and the presidency.

When he assumed the presidency in August, 1982, few believed he could act effectively on his electoral pledge to end the guerrilla war.

A Communist guerrilla movement, the Colombian Revolutionary Armed Forces (Farc), emerged in the countryside in the late 1940s. Subsequently, three other revolutionary groups were spawned, the best known being M-19, run by disaffected middle-class graduates. Total guerrilla strength has never been more than 14,000, 50 per cent of which is accounted for by the Farc. In a country of 26m inhabitants, the guerrillas have never threatened the overthrow of the government but they have been profoundly disruptive.

In 1983, President Betancur met secretly with guerrilla

leaders in Madrid. Once a basis of trust had been established, he went public, being careful to take the nation into his confidence. A Peace Commission was established to negotiate the terms on which the guerrillas should rejoin society. The first group to sign a ceasefire was the Farc in April last year, followed in August by M-19. Only one tiny group has refused to sign.

Dr John Agudelo, head of the Peace Commission, gives five reasons why progress has been made: (a) President Betancur has committed his personal prestige; (b) The guerrillas trust the President; (c) The President's democratic commitment has removed the value of most of their revolutionary slogans; (d) The guerrillas realise they cannot achieve their aims through the force of arms; (e) The public is weary of violence.

In 1980, opinion polls showed over 60 per cent sympathetic to the guerrillas. This year, the percentage has fallen to six.

The great novelty in Sr Betancur's approach has been his decision to let the guerrillas stay in their own armed camps with weapons and uniforms, pending laws in parliament laying down pardons and new rules for political parties.

The President's initial involvement in diplomatic initiatives in Central America was in part, as an insurance policy. He was concerned that conflict in Central America, both through increased U.S. involvement and the successful export of the Sandinista revolution in Nicaragua could affect Colombia.

It was on this basis that he persuaded the residents of Mexico, Panama and Venezuela to support the "Contadora" initiative. Through Contadora, Sr Betancur has acquired a reputation as a mediator, especially in the conflict in Nicaragua and El Salvador.

The reputation as a backstage negotiator led President Betancur almost involuntarily into a key moderating position among the Latin American debtors. With the Brazilian and Mexican heads of state stalled the formation of a debtor's club. Instead he steered the main debtors to form an 11 nation "consensus" at the Colombian Caribbean port of Cartagena in June 1984.

President Betancur's moral authority in the debt crisis has been strengthened by Colombia's own position. Colombia has not restructured its \$7.4m public sector foreign debt—one of two countries not to do so in Latin America. A tight austerity programme has been in force with one exception—a \$750m metro project for Medellin, argued on the ground of this city having the highest unemployment in Colombia. It is also Sr Betancur's home base.

"He has managed to sell austerity because he gives the public the impression that there is some light at the end of the tunnel," says Dr Jorge Ospina, Minister of Planning.

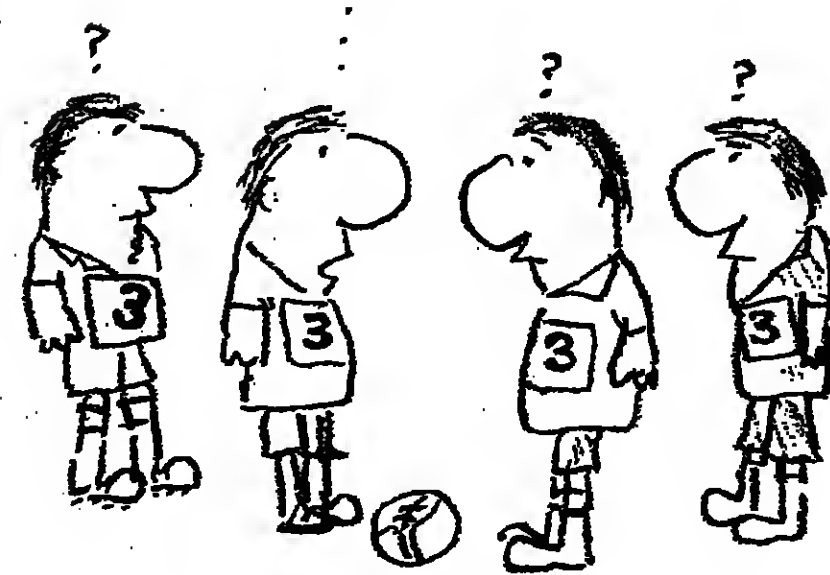
The light at the end of the tunnel is that the traditional basis of Colombia's coffee-based economy is about to change. In 1984, as a result of promising oil discoveries in the plains near the Venezuelan border, Colombia will become a net oil exporter. Last month Colombia also joined the ranks of the world's coal exporters.

This economic diversification has aided President Betancur in his toughest fight of all—against drugs. "The drug business presents a major threat, if not the major threat, to the stability of Colombia," he says.

The drug barons are reckoned to have more than Colombia's entire foreign debt at their disposal to subvert the state for their own ends. Their power was graphically illustrated recently. Death threats against all individuals associated directly or indirectly with governments co-operating to control narcotics led to an exodus in January of senior executives of U.S. companies and U.S. embassy personnel.

The President has become a prime assassination target and his security staff are constantly concerned by his confidence in his own safety. He believes he has calculated the risks, but the Presidency has become highly personalised—so much so that politicians are already worrying how this vacuum can be filled, by his successor, when he vacates office in August, 1986.

I think the idea is that we all have DIFFERENT numbers..



Until Arsenal first gave their players numbers in 1928, radio commentators had a hard time telling footballers apart. But it wasn't until this year that Mobil could claim a number all of its own — 100 years of doing business in Britain.

Age, however, isn't everything.

We'd rather be known for a few other things. Such as introducing fully synthesised engine lubricants to the UK and still today being able to claim the world's most advanced motor oil — Mobil 1 Rally Formula. Or being the first to inject gas into a UK North Sea oil field instead of burning it off. That helps us to get more oil out and at the same time saves the gas for later use.

All things that count far more than anniversaries.

Mobil







## Authority acts on bank loan to Pickens

By Bernard Simon in Toronto

CANADIAN bank regulators have intervened to limit the participation of Vancouver-based Bank of British Columbia in Mr. T. Boone Pickens' takeover bid for Unocal of San Francisco.

According to documents filed with the U.S. Securities and Exchange Commission last week, Bank of British Columbia has agreed to contribute \$100m, equal to more than three-quarters of its total capital, to the \$3.5bn package Mr. Pickens has put together to finance his bid for Unocal. Under Canadian banking rules, domestic banks are discouraged from committing more than 25 per cent of their capital to a single borrower.

A government official in Ottawa said that Bank of British Columbia's commitment "is well beyond the limits relative to the bank's capital and the loan will have to be reduced." The authorities have instructed the bank to syndicate the loan to other investors, and have laid down other unspecified conditions for its continued participation in the Unocal transaction.

Bank of British Columbia has become an increasingly aggressive institution since the controversial former steel and coal magnate Mr. Edgar Kaiser took over as chairman last September. Before Mr. Kaiser's appointment, the bank had suffered substantial losses due to its heavy exposure to the western Canadian real estate market.

Mr. Kaiser spearheaded a financial restructuring, which has more than doubled the bank's capital and reserves, Bank of British Columbia had assets of C\$3.1bn (U.S.\$2.29bn) on January 31, 1985 and posted a first-quarter profit of C\$1.1m. None the less, the new chairman has raised eyebrows by committing the bank to a large stake in his executive jet and by several controversial management appointments.

Referring to the bank's participation in Mr. Pickens' Unocal bid, an official said that "it is just our intention to sit with the total risk on our books."

## Monsanto blames strong \$ for 50% profits fall

By Paul Taylor in New York

MONSANTO, the fourth largest U.S. chemicals group, yesterday blamed the strength of the U.S. dollar and fierce import competition for a sharp 50 per cent decline in first-quarter net earnings.

Meanwhile SmithKline Beckman, the U.S. pharmaceuticals group, noted that its results were hurt by the strength of the dollar, which it said reduced its sales in the latest period by an estimated \$24m. Nevertheless, the drugs group managed to post a 7.1 per cent gain in total sales, helped by higher sales of its Tagamet ulcer drug, and held operating earnings steady.

Monsanto said net earnings fell to \$57m or \$1.12 a share from \$175m or \$2.13 a share in the year-ago period on sales that fell by 6 per cent to \$1.62bn from \$1.73bn.

Mr. Richard Mahoney, Monsanto's president and chief executive, noted: "With the U.S. dollar continuing to remain strong against other currencies in the first quarter, compared with a year ago, import competition increased dramatically."

Direct competition in the U.S. from foreign chemical producers had a negative impact on profitability because selling prices in our major markets were increasingly dictated by the weaker currencies of Europe."

Mr. Mahoney also noted that demand for a variety of products remained slow in the first quarter as the company's customers continued to lose business to foreign customers and added that domestic herbicide shipments of its two main products, Roundup and Lasso, were below expectations.

SmithKline Beckman reported flat first-quarter earnings from continuing operations of \$131.8m or \$1.66 a share compared with \$130.5m or \$1.57 a share in the year-ago period, when a \$3.3m or 4 cents a share gain from the sale of businesses increased net earnings to \$133.8m or \$1.61 a share.

In the latest period, the company said that higher sales of Tagamet in the U.S. were "a major factor" in quarterly results that showed total sales expanding to \$770m.

## Boesky reduces stake in CBS

By Paul Taylor in New York

MR IVAN BOESKY, the Wall Street investor, said yesterday that he had sold about half his 8.7 per cent stake in CBS, the U.S. broadcasting group, which faces a controversial \$3bn takeover bid from Turner Broadcasting.

The move, revealed in a filing with the U.S. Securities and Exchange Commission (SEC) came as the CBS board was meeting to prepare its first official response to the bid — a response which was widely expected to be hostile.

Mr. Boesky's sale was generally seen as underlining Wall Street's scepticism about the Turner bid, which is based on the issuance of a huge volume of high-yielding low-yield "junk" bonds coupled with the probable sale of some of CBS' non-broadcasting assets.

The Wall Street arbitrator said in the SEC filing that he had sold 1.32m CBS shares on the open market, reducing his stake in the premier U.S. television network from 8.7 per cent to about 1.27m shares or 4.3 per cent.

Mr. Boesky said he was following the Turner bid, which he described as "exceptionally complex," very carefully and added that the offer should not be underestimated.

"I am impressed with Mr. Turner's business record, which clearly demonstrates that he is a skillful, tenacious and determined man," Mr. Boesky said. "I also have enormous respect for CBS, its business and future prospects, as reflected by my substantial investment position in the company, which continues."

He added that "depending on developments and the outcome of our study we may or may not make further sales or purchases of CBS shares."

## Setback continues for Exxon in first quarter

By William Hall in New York

A SLUMP in the profits of its worldwide refining and marketing operations has resulted in Exxon, the world's biggest oil company, reporting lower earnings for the second consecutive quarter. It announced a 10.2 per cent drop in first-quarter net income to \$1.32bn yesterday.

Standard Oil Company of Indiana, the second most profitable U.S. oil company after Exxon, also reported weaker earnings yesterday announcing a 20.4 per cent drop in first-quarter net income to \$473m.

Mr. C. C. Garvin, Exxon chairman, said the first quarter reflected a continuation of the slower economic growth of the last half of 1984, in contrast to the strong first quarter last year. That and industry overcapacity resulted in highly competitive market conditions throughout the quarter. Crude oil prices weakened during the quarter but improved as it ended.

The company also blamed the strength of the dollar during most of the first three months of 1985 for its lower earnings. That added to the pressure on overseas refining and marketing margins. Petrochemical prices were also lower in the first quarter of the year.

The biggest drop in Exxon's earnings came on its overseas refining and marketing operations which reported a \$100m drop in earnings to a nominal \$16m. In the U.S. Exxon earned \$13m compared with \$81m last year.

Exxon, which has been more successful than some U.S. oil majors in adjusting its refining operations to reduced worldwide demand, said that its margins were under pressure because of overcapacity and because product prices failed to keep pace with local currency crude oil costs. Overseas petroleum product sales volume fell 1 per cent in the latest period.

In the first three months of the year, Exxon bought back 17.4m of its shares for \$624m which helped to cushion its earnings decline at the per share level to a 2.3 per cent drop to \$1.71.

Exxon increased its U.S. earnings from exploration and production by 2.7 per cent to \$566m in the latest quarter.

Standard Oil of Indiana, which reported a 13.3 per cent drop in earnings a share to \$1.78 in the first quarter, blamed its profit decline on several factors: lower domestic crude oil and natural gas production volumes; higher exploration expenses overseas; and the impact of intensive competitive pressures on refined product prices in the U.S.

## Olivetti stages strong growth

By James Buxton in Rome

THE CONTINUALLY improving fortunes of Olivetti, the Italian data processing equipment maker, received further confirmation yesterday, with the announcement that its group profits had risen 20.8 per cent last year to reach a record L356bn (\$166m).

Sales of the three-based company, rose by 22.5 per cent to L4,578bn. The group net income figure was reached after taking into account its amortisation of L250.5bn and taxes of L120.1bn.

Last month Olivetti announced a 69 per cent jump in profits for its parent company, Ing. C. Olivetti, on sales which at L2,532.5bn account for a little over half group turnover. The company lifted its dividend to L275 on ordinary shares, against L240 last year.

Consolidated shareholders' equity in the group rose from L1,202bn in 1983 to L1,958bn in 1984, while group debt fell by 56 per cent from L725bn in 1983 to L319.3bn in 1984.

## Guinness lifts U.S. imports

By Lisa Wood in London

ARTHUR GUINNESS, the UK brewing and retailing group, yesterday announced new entries into its portfolio of beers exported to the U.S.

Imported beers are one of the few growth areas in the U.S. beer market with sales, albeit small at around 5 per cent of the total market, growing by 30 per cent last year.

Guinness Import Company, the U.S. arm of Guinness Brewing Worldwide, has signed an agreement with the French brewer, Brasseries Kronenbourg of Strasbourg, to market its Kronenbourg branded products in the U.S. With this exclusive agreement Guinness will take on U.S. rights for the Japanese Asahi beer products, formerly held by Kronenbourg.

## Asarco may face test

By Our Financial Staff

MR ROBERT HOLMES & COURT, the Australian financier seeking control of Asarco of the U.S., may be able to use his votes against "poison pill" defence measures being proposed by the board of the troubled mining group at its annual meeting tomorrow.

Through Weeks Petroleum — part of his Bell Resources group — Mr. Holmes & Court holds 8.9 per cent of

Asarco but, because of a possible technical breach in reporting its stake, had agreed with the Federal Trade Commission not to exercise its ownership rights until last Friday.

A weeks lawyer said in New York yesterday that the company was aware of no extension of this period. The commission itself declined to comment.

## Israeli bank back in black

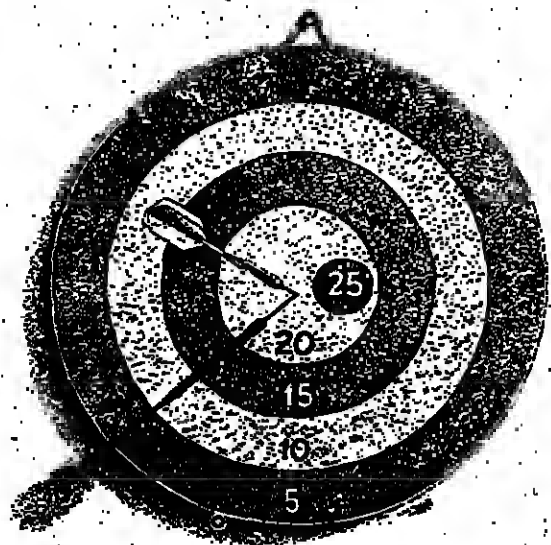
By David Lennon in Tel Aviv

BANK HAPOLIM, one of Israel's two largest banking groups, reported a return to profitability last year, following the heavy losses of 1983.

The bank recorded a net income of \$34m in 1984, compared to the \$93.5m loss the previous year. Total consolidated assets declined slightly to \$19.2bn.

The bank's domestic operations were streamlined through the closing of some branches and staff reductions. This, together with the introduction of more realistic interest rates and service charges, played a key role in the recovery.

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The same old rules no longer apply. Today, a company must be more flexible. As markets ebb and flow, corporations must respond. Quickly. Houston Natural Gas is able to do just that. As our Chairman Kenneth Lay states, "HNG has substantial reserves to handle changes in the marketplace. Plus, we now have a 14,000 mile natural gas pipeline network that spans the country. This allows us to take advantage of future opportunities in California, Florida and Texas, three of the most attractive markets in the United States."

"What's more, our cogeneration efforts with industrial customers and utilities are helping create new markets."

"In this period of soft demand, it is up to the industry leaders to respond with innovative and aggressive strategies. And the people here, from top management on down, are committed to doing just that."

We stand ready to capitalize on existing opportunities while planning for new ones. We are playing to win.

For a copy of our annual report, contact our Corporate Communications Department at P.O. Box 1188, Drawer B, Houston, Texas 77001.

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April, 1985



## INTERNATIONAL COMPANIES and FINANCE

## Moulinex cedes 20% stake to Scovill

BY DAVID HOUSEGO IN PARIS

MOULINEX, the French kitchen equipment manufacturer, is to cede 20 per cent of its capital to Scovill of the U.S. as part of a wide-ranging commercial agreement intended to boost Moulinex sales in the U.S.

The move came as the French manufacturer announced an 11 per cent fall in net profits for 1984 to FF1.61m (\$6.7m) and a lower dividend. Turnover improved by 14 per cent to FF3.3bn.

The tie-up with an American partner is also intended to pave the way for a solution to the problem of a successor to M. Jean Mantelet, the president and founder of Moulinex.

Scovill, through its Hamilton Beach subsidiary, is one of the U.S. leaders in the light kitchen equipment. It will be acquiring its near 20 per cent stake from M. Mantelet, who holds 63 per cent of Moulinex's shares.

Moulinex shares closed FF5.40 lower at FF101.60 yesterday. This puts a stock market value of around FF240m on a 20 per cent

share stake. In order to conserve funds for investment, Moulinex is to drop its dividend to FF3 per share from the 1983 level of FF4.

The link with Scovill provides for Moulinex to ship to the U.S. supplies of components and spares. It will also enter into a joint venture with Hamilton Beach to market Moulinex products in the U.S.

As a result of the deal with Scovill, Moulinex plans to break off its existing links with Regal, the U.S. manufacturer.

Scovill, which was recently acquired by the Belzberg brothers of Vancouver for around \$515m, is a widely diversified group best known for its kitchen equipment and zip fasteners. In 1983, kitchen equipment accounts for 30 per cent of profits, which after tax totalled \$25m.

Scovill's U.S. marketing efforts on behalf of Moulinex will lay specific emphasis on the French group's higher value added products, Moulinex says.

## Kaufhof dividend trimmed by DM 1

By John Davies in Frankfurt

Kaufhof, West Germany's second largest retail store group, is cutting its dividend after deciding to strengthen its financial reserves from last year's increased earnings.

Net profit of the parent company rose to DM 52.5m (\$17.6m) last year from DM 49.5m in 1983. But after transferring DM 9.6m to reserves, it is paying a reduced dividend of DM 6.50 a share, compared with DM 7.50 in 1983's results.

Kaufhof is 24 per cent owned by the Metro hypermarket group, with a further 17 per cent stake held by Union Bank of Switzerland and about 10 per cent by Dresdner Bank, West Germany's second largest bank.

The Kaufhof supervisory board yesterday formally named Dr Jans Odewald, a 44-year-old member of the management board to succeed Herr Friedrich Roesch as chief executive. Herr Roesch, who worked his way to the top in a 50-year career with the retail group, is to transfer to the supervisory board.

Kaufhof, like other retail groups, felt the impact of flagging consumer buying last year, with the labour conflict in industry over shorter working hours keeping spending down. Unusual weather also played havoc with the stores' clothing sales.

The Kaufhof parent company has already disclosed that it suffered a 2.9 per cent drop in sales revenue to DM 5.48bn last year, while the group — including various retailing, travel, food and fashion businesses — showed a 1.7 per cent decline in sales to DM 5.43bn.

## Pechiney seeks backing for alloy casthouse

BY PAUL BETTS IN GRENOBLE

PECHINEY, the nationalised French aluminium group, is seeking FF300m (\$33m) in state backing to finance the construction of an industrial facility to produce aluminium-lithium alloys on a commercial scale for the aerospace industry.

Pechiney sees production of aluminium-lithium as a key element of its long-term strategy. It is worried that it could fall behind in this emerging new metal fabricating sector to competitors like Alcoa and Alcan if it cannot secure the necessary financial backing.

Aerospace manufacturers are already experimenting in the use of aluminium-lithium, which is at least 10 per cent lighter than existing materials.

Aluminium-lithium is likely to be used on part of the landing gear of the new Airbus A 320 twin-engine, 150-passenger seater aircraft. Dassault of France is also considering use of the material in its ACX combat aircraft.

At present, Alcoa, Alcan (with a plant in the UK), and Pechiney are the three main aluminium groups developing the product. Pechiney has decided to invest about FF500m in aluminium-lithium production and development, including FF300m for the new industrial casthouse.

The French company set up last year a prototype aluminium-lithium casthouse at its aluminium research centre near

Grenoble. It has already supplied aerospace manufacturers with samples of its product. Pechiney wants to start commercial production of aluminium-lithium in 1987 at its Issore manufacturing facilities in central France. The company would like construction of the new industrial casthouse to begin this year. The initial target is to produce 3,500 tonnes of aluminium-lithium a year in a second phase to 12,000 tonnes.

But M. Georges-Yves Kervenn, chief executive of Pechiney's aluminium operations, said that the project now hinged on getting the necessary financial backing. The group is negotiating with

loan support from the Government. It is also trying to persuade French aerospace groups, including Aerospatiale, the state-owned aerospace concern, to participate in the financing. The venture is part of a series of investments designed to strengthen the group's activities in the aerospace sector which in annual sales for FF6.5bn already accounts for 18 per cent of Pechiney's total sales of FF35bn last year.

Among other investments for the aerospace sector are: a FF90m forging press, mainly for titanium, at the Ugeux plant in south east France.

A FF11m investment to build a new facility in Savoy

specialising in the manufacture of alloy powders.

The completion of a FF200m joint investment with Toray of Japan and the French Elf Aquitaine oil group in south-west France to produce carbon fibres, largely for the aerospace sector.

Howmet Turbine Components Corporation, Pechiney's U.S. aerospace engine components subsidiary, has just launched a \$18.2m programme to expand its production of large structural components for commercial and military aircraft engines. Pechiney, which has sustained heavy losses in past years, returned to the black with earnings of about FF500m last year.

## Valeo wraps up funds deal without W. German group

BY OUR PARIS STAFF

VALEO, the troubled French motor components group, has completed negotiations with a group of financial institutions and shareholders for an urgently needed FF1.25bn (\$275m) capital increase.

But Valeo said that Bosch, the West German car components group, would not acquire a direct stake in the French group as a result of the capital increase.

Valeo, which reported yesterday group losses of FF147m for 1984 after earnings of FF8.3m in 1983, has been vigorously opposing a plan which would have seen Bosch buy a direct stake in the French group as part of the capital increase.

Valeo has argued that financial links with Bosch would have damaged the French company's credibility as an independent car components manufacturer and rival of the leading West German concern. Indeed, French car manufacturers also expressed opposition to the Bosch link because it would have deprived them of a major independent second

source in Europe.

Moreover, other components companies in Europe warned that a Bosch-Valeo link could open the door into the European market for Japanese car components manufacturers, which have been seeking a major opening in the EEC market.

Bosch is already associated with Valeo in a joint subsidiary called Financière d'Equipement Automobile (FEA), which is 70 per cent held by the French group and 30 per cent owned by the West German company.

Valeo has said it is not opposed to Bosch participating in the capital increase through its share in FEA. Indeed, Valeo added that some of its foreign subsidiaries would also be open to outside interests, although Valeo would retain control.

Valeo's results have suffered from the company's recent difficulties in reorganising and restructuring its starting motors and alternator activities. Valeo is seeking to reduce the workforce of its Duccellier and Paris-Rhone subsidiaries by about 2,800.

## Tapie ready to take over CGE battery offshoot

By Our Paris Staff

M. BERNARD Tapie, the French entrepreneur who has made a business out of taking over bankrupt or dying companies, is about to take over the consumer battery operations of SAFT, the battery subsidiary of the nationalised French electronics conglomerate Comptonic Generale d'Electricite (CGE).

Negotiations between M. Tapie and CGE have been going on for several months. They follow the acquisition last year by Tapie of the business of Pile Wonder, the French battery manufacturer and a direct competitor of SAFT's Mazda battery brand.

M. Tapie's second largest battery maker, from a rival group including Banque Worms and Continental d'Entreprise, a subsidiary of the Swiss Electrovaux concern.

## Euroc to sell U.S. subsidiary

By Kevin Done, Nordic Correspondent, in Stockholm

EUROC, the Swedish building materials and engineering group, has reached a preliminary agreement to sell Conco-Tellus, its U.S. subsidiary which manufactures materials handling equipment, to Interlake, the U.S. metals and packaging equipment group. Tellus has been one of Euroc's "loss-making" subsidiaries.

Euroc has been searching for a partner to help carry out its investment policy. It has achieved some success in recent months in securing big new orders for automatic trucks.

## Le Nickel sees breakeven after series of deficits

BY OUR PARIS STAFF

SOCIETE LE NICKEL, the New Caledonian mining company now 70 per cent owned by ERAP, the French state holding company, expects to break even this year after suffering a series of losses in recent years.

The company, which operates the Tio mines in New Caledonia, had a loss of FF208.2m (\$23m) last year compared with a loss of FF383m the year before.

Last year's deficit included several exceptional provisions to cover the troubles in the French Pacific colony which have had important financial repercussions. The Tio mines have suffered from sabotage and the forced closures after the rise in political tensions since last November. The French government is seeking an acceptable

solution to satisfy the demands of the independence movement and those of the large pro-French community.

Without these provisions, Le Nickel's operations would have broken even last year, reflecting a recovery in operating performance.

The company's main shareholders including ERAP (70 per cent), Elf Aquitaine (15 per cent) and Imetal (15 per cent) are now going ahead with a reorganisation of the company.

Le Nickel's sales last year totalled FF1.45bn compared with FF1.33bn the year before. The company said that barring any worsening of the political situation in New Caledonia, performance in the first months of this year should confirm its recovery.

## Norsk Hydro acquires French plant from Alcoa

BY FAY GJETER IN OSLO

NORSK HYDRO, the Norwegian industrial and energy group, is buying an aluminium processing plant in France from Alcoa for an undisclosed price.

The deal, announced at the weekend, accords with Hydro's policy of downstream acquisitions, to ensure a market for its primary aluminium. The plant can process around 10,000 tonnes of metal annually, and its turnover this year is forecast at around Nkr 200m (\$25m). It has facilities for surface treatment, extrusion and production of profiles.

Following the purchase, Hydro has guaranteed offtake for around 90 per cent of the 160,000 tonnes of primary metal

produced annually at its smelter in Karmøy, west Norway. All but 15,000 tonnes will be carried by rail to other downstream subsidiaries, mainly in Europe, or as payment for supplies of aluminium oxide.

Norsk Hydro has begun talks with Veba, of Germany, about the possible purchase of four fertiliser plants owned by Ruhrstahl, a Veba subsidiary. The plants, with a total annual turnover of Nkr 2bn and a labour force of around 1,500, produce ammonia (150,000 tonnes yearly), calcium ammonium nitrate (500,000 tonnes), urea (250,000 tonnes) and complex fertilisers (300,000).

## Two Spanish banks seek share listing in London

BY DAVID WHITE IN MADRID

TWO of Spain's big seven commercial banks, Banco de Bilbao and Banco de Santander, lodged official applications yesterday to become the first Spanish companies to have their shares listed in London.

Trading in the two shares is expected to start by the end of this week. A third major Spanish company, the semi-state telephone monopoly Telefonica, is due to follow.

Spanish banks, which account for the bulk of dealing in Spain's recently-booming stock

markets, have up to now been unable to have their shares quoted in London because of the accounting requirements for listing. However, audited and consolidated accounts are gradually becoming standard.

Bilbao and Santander, the longest-established of the big seven, are both quoted in Frankfurt, and Santander is quoted in Paris.

Bilbao's move was overshadowed by the placing of 650,000 shares in London last month.

## U.S. \$60,000,000

## Industrias Peñoles, S.A. de C.V.

(Incorporated in the United Mexican States)

## Floating Rate Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 22nd April, 1985 to 22nd July, 1985 the Notes will carry an Interest Rate of 10% per annum and the Coupon Amount per U.S. \$10,000 will be U.S. \$252.78.

\*Credit Suisse First Boston Limited Agent Bank

## IRELAND

U.S. \$100,000,000

Floating Rate Notes

due October, 1988

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 7% per cent per annum. The Coupon Amounts will be US\$231.93 for the US\$55,000 denomination and US\$115.9635 for the US\$25,000 denomination and will be payable on 24th October, 1985, against surrender of Coupon No. 8.

\*Manufacturers Hanover Limited Agent Bank

## Hoesch boosts earnings

BY JONATHAN CARR IN FRANKFURT

HOESCH, the West German steel and engineering concern, boosted sales and profits in 1984 but proposes not to pay a dividend for the eighth successive year.

Hoesch explained that despite the higher earnings — which it did not specify — the need to strengthen the company's capital base took precedence

over a payout to shareholders.

Last year the company was able to boost external sales by 7.6 per cent to DM 7,25bn (\$2,43bn) — despite the impact of the strike in the domestic metalworking industry in the

In 1985, Hoesch's sales are expected to reach DM 7,5bn. Operating profit of DM 300m and sales of DM 6,7bn. It last paid a dividend — of DM 2 per DM 50 nominal share — for 1978.

## Republic Holding S.A. Luxembourg

(formerly Trade Development Bank Holding S.A.)

NOTICE IS HEREBY GIVEN that the Annual General Meeting of Shareholders of Republic Holding S.A. (RH) will be held at the Hotel Royal, 12, Boulevard Royal, Luxembourg at 2:30 p.m. on 14th May, 1985 for the purpose of considering and voting on the following matters:

1. Approval of the Chairman's Statement.
2. Approval of the Statutory Auditors' report and the unconsolidated financial statements of the Company for the year ended 31st December, 1984.
3. Discharge of the Directors and of the Statutory Auditors concerning their duties relative to the year ended 31st December, 1984.
4. Distribution of a dividend of US\$ 1.00 per share and the carrying forward of the balance of the profit.
5. Election of the Board of Directors for 1985. Standing for election: Messrs. Edmond J. Saffra, François Lugeon, George B. Balamut, Jean Hoss, Roger Junod, C.G. Rodney Leach, John A. Waage and Walter H. Weiner.
6. Election of the Statutory Auditors for 1985.
7. Approval of the consolidated financial statements of the Company for the year ended 31st December, 1984.
8. Amendment of Articles 22 and 23 of the Articles of Incorporation to reflect recent changes in the company law of the Grand Duchy of Luxembourg regarding the payment of interim dividends and the repurchase by the Company of its issued shares.
9. Authority to be given to the Board of Directors to redeem up to 10% of the issued shares during a period of 18 months starting from the date of the authorization for a consideration in kind or in cash which will reflect the then current quote on any of the stock exchanges on which the shares of the Company will be quoted for the time being or the average of such quotes for a period to be determined by the Board of Directors but not to exceed one month prior to the respective dates of acquisition.

By Order of the Board,  
Edmond J. Saffra, Chairman

NOTES: Subject to the relevant resolution being approved, the dividend will be payable on 1st June, 1985 in respect of registered shares to shareholders on the register as at 1st May, 1985 and (ii) in respect of bearer shares against surrender of Coupon No. 16 to any of the Paying Agents listed below.

Any Shareholder whose shares are in bearer form and who wishes to attend the Annual General Meeting in person to produce a depositary receipt or proxy must lodge a proxy duly completed together with a depositary receipt at the registered office of RH at 12, Boulevard Royal, Luxembourg, not later than 14th May, 1985 at 5.00 p.m. The shareholder may obtain the depositary receipt and, if required, the form of proxy from any of the banks listed below by lodging his share certificates at their office or by arranging for the bank by whom his certificates are held to act on his behalf.

Any shareholder whose shares are registered will receive a notice of the Annual General Meeting at his address on the register together with a form of proxy for use at the meeting. The proxy should be

lodged at RH's office in accordance with the above instructions.

The remittance of the form of proxy will not preclude a shareholder from attending in person and voting at the meeting if he so desires.

The resolutions concerning Items 1 to 7 of the Agenda may be passed by a simple majority provided that no single shareholder or proxy may cast votes in respect of more than one fifth of the issued share capital or more than two fifths of all shares represented at the meeting.

The resolutions concerning Items 8 and 9 of the Agenda require a majority of at least two thirds of the votes of the shareholders present or represented, provided there is a quorum of at least fifty per cent of issued share capital. There is no limitation as to the number of shares for which any shareholder or proxy may cast votes.

Copies of this notice and of the Annual Report, including the financial statements of RH for the year ended 31st December, 1984, may be obtained at its registered office, and from any of the banks at the following addresses:

- \*Manufacturers Hanover Limited, 8 Princes Street, London EC2P 2EN.
- \*Banque Internationale à Luxembourg S.A., 2, Boulevard Royal, Luxembourg.
- \*Manufacturers Hanover Bank Belgium, 15, Rue de Lygne, 1000 Brussels.
- \*Manufacturers Hanover Banque Nordique, 20, Rue de la Ville-Léopold, 1068 Paris.
- \*Manufacturers Hanover Trust Company, 40, Wall Street, New York, N.Y. 10015.
- \*Manufacturers Hanover Trust Company, Ruckenhimer Landstr. 51 55, Frankfurt.
- \*Republic National Bank of New York, 452 Fifth Avenue, New York, N.Y. 10018.
- \*Republic National Bank of New York, 55 Baringford Street, London EC2V 5DU.
- \*Republic National Bank of New York, 10 Berkeley Square, London W1.
- \*Trade Development Bank, 23, Corso S. Gerardo, 10121 Chiasso, I.
- \*Trade Development Bank (France) S.A., 20, Place Vendôme, 75001 Paris.
- \*Trade Development Bank (Luxembourg) S.A., 34, Avenue de la Porte-Neuve, Luxembourg.
- \*Trade Development Bank, 96-98, Rue du Rhône, 1201 Geneva.

\*Paying Agent of Republic Holding S.A.

## N. AMERICAN QUARTERLY RESULTS

AMERICAN HOME PRODUCTS Drugs, household products				PORT HOWARD PAPER Forest products				IC INDUSTRIES Consumer products, railway				SOUTHWESTERN BELL Bell spin-off			
First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984	
Revenue	1,211m	1,140m		Revenue	308.7m	305.3m		Revenue	1.3m	955.4m		Revenue	1.0m	1.7m	
Op. net profit	160.3m	164.7m		Op. net profit	23.2m	29.6m		Op. net profit	25.2m	25.5m		Op. net profit	264.6m	206m	
Op. net per share	1.18	1.08		Op. net per share	1.55	0.94		Op. net per share	0.49	0.47		Op. net per share	2.85	2.12	
AMERICAN ELECTRIC POWER Utility				POTOMAC Photo optics				NATIONAL DISTILLERS & CHEMICAL Chemicals, spirits, wine				STANLEY WORKS Hand tools, building materials			
First quarter	1985	1984		Fourth quarter	1984	1983		First quarter	1985	1984		First quarter	1985	1984	
Revenue	1,200m	1,200m		Revenue	45m	40m		Revenue	574.5m	582.2m		Revenue	276.5m	265.6m	
Op. net profit	148.2m	145.5m		Op. net profit	17.2m	16.2m		Op. net profit	20.5m	37.7m		Op. net profit	136.1m	118m	
Op. net per share	0.78	0.81		Op. net per share	10.72	11.32		Op. net per share	0.81	1.13		Op. net per share	0.52	0.48	
APOLLO COMPUTER Computer systems				YEAR				NORON Gas distribution				STOREN COMMUNICATIONS TV stations, cable			
First quarter	1985	1984						First quarter	1985	1984		First quarter	1985	1984	
Revenue	82.1m	36.8m		Revenue	180.5m	236.5m		Revenue	1,022m	986.8m		Revenue	136.1m	142.8m	
Op. net profit	8.8m	4.1m		Op. net profit	114.3m	108.3m		Op. net profit	50m	36.5m		Op. net profit	5.8m	14.2m	
Op. net per share	0.29	0.13		Op. net per share	11.42	14.05		Op. net per share	1.71	1.36		Op. net per share	0.34	0.88	
BIOVIRUS-EPRE Medical, aerospace systems				GAF Building materials				NORTHWEST INDUSTRIES Diversified industrial				TAKEN Roller bearings			
First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984	
Revenue	94m	107.3m		Revenue	175.9m	169.8m		Revenue	317.5m	291.5m		Revenue	282.0m	267.5m	
Op. net profit	88.78m	4m		Op. net profit	17.5m	13.6m		Op. net profit	9.7m	17.7m		Op. net profit	4.9m	12.9m	
Op. net per share	0.05	0.20		Op. net per share	0.68	0.76		Op. net per share	0.46	0.85		Op. net per share	4.31	1.10	
GESSINA AIRCRAFT Light aircraft				G. D. SEARLE Drugs, optical products				PACIFIC GAS & ELECTRIC Electric/gas utility				UNION PACIFIC Energy, railway			
Second quarter	1984-85	1983-84		First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984	
Revenue	182.1m	128.0m		Revenue	482.7m	425.2m		Revenue	2,177m	1,980m		Revenue	1,271m	1,307m	
Op. net profit	251.82m	11.6m		Op. net profit	41.3m	34.8m		Op. net profit	232.2m	223.6m		Op. net profit	134.6m	107.3m	
Op. net per share	0.01	0.51		Op. net per share	0.32	0.44		Op. net per share	0.69	0.70		Op. net per share	0.94	0.82	
CHESTER-THORN Savings & loans				GTE Non-Bell phone systems				PPG INDUSTRIES Glass, chemicals, coatings				U.S. WEST Telecommunications			
First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984	
Revenue	515.85m	421.1m		Revenue	819.9m	629.8m		Revenue	1,040m	1,040m		Revenue	1,929m	1,740m	
Op. net profit	18.89m	16.61m		Op. net profit	31.9m	25.1m		Op. net profit	30.6m	74.1m		Op. net profit	197.4m	202.6m	
Op. net per share	0.96	0.82		Op. net per share	0.80	0.71		Op. net per share	1.15	1.36		Op. net per share	2.05	2.10	
COMMUNICATIONS SATELLITE Satellite systems				HOUSTON INDUSTRIES Energy				SCOTT PAPER Tissue paper				W. R. GRACE Chemicals			
First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984	
Revenue	121.9m	105.2m		Revenue	3,820m	3,430m		Revenue	1,280m	1,320m		Revenue	364.5m	372.5m	
Op. net profit	15.8m	12.4m		Op. net profit	273.2m	256.6m		Op. net profit	151.5m	118.9m		Op. net profit	10m	10m	
Op. net per share	0.88	0.88		Op. net per share	1.29	1.26		Op. net per share	1.16	0.99		Op. net per share	0.61	0.77	
DUN & BROADSTREET Business information				HOSPITAL CORP OF AMERICA Hospital operator				SANTA FE/SOUTHERN PACIFIC Railroad				VF CORPORATION Le jeans etc			
First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984	
Revenue	628.3m	542.5m		Revenue	1,150m	1,059m		Revenue	1,500m	1,610m		Revenue	301.2m	283.4m	
Op. net profit	85.3m	55.7m		Op. net profit	104.2m	86.6m		Op. net profit	61.6m	107m		Op. net profit	24.7m	27.3m	
Op. net per share	0.90	0.74		Op. net per share	1.16	0.98		Op. net per share	0.34	0.58		Op. net per share	0.78	0.90	
FMC Defense and oilfield equip.				PUBLIC SERVICE E & G Utility				SANTA FE/SOUTHERN PACIFIC Railroad				W. R. GRACE Chemicals			
First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984		First quarter	1985	1984	
Revenue	796.3m	905.4m		Revenue	3,820m	3,430m		Revenue	1,280m	1,320m		Revenue	364.5m	372.5m	
Op. net profit	44m	42.8m		Op. net profit	273.2m	256.6m		Op. net profit	151.5m	118.9m		Op. net profit	10m	10m	
Op. net per share	1.63	1.28		Op. net per share	1.29	1.26		Op. net per share	1.16	0.99		Op. net per share	0.61	0.77	



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## Reuters Annual Report 1984

# The figures are impressive The facts are exciting

The figures contained in Reuters Holdings PLC first Annual Report since going public in 1984 are impressive.

Group revenue increased by 29% to £313.0 million.

Pre-tax profit was £74.3 million — up 34% on 1983.

Earnings per share increased by 28% from 8.5p to 10.9p.

It is the facts behind the figures that make exciting reading.

Reuters is expanding on more fronts, in more countries, with more services than ever before.

The new products and services developed and marketed by Reuters are helping to change the way financial markets and international bank dealing rooms do business.

New international bureaux are opening to expand further Reuters global reporting network.

A world service of news pictures has been added to make Reuters the eyes and ears of the world.

For a copy of the Reuters Holdings PLC Annual Report please complete the coupon below or call the Corporate Relations Department on 01-250 1122.

The above figures are taken from the audited financial statements of Reuters Holdings PLC.

To: Corporate Relations Department, Reuters Holdings PLC, 85 Fleet Street, London EC4P 4AJ. Please let me have a copy of the 1984 Reuters Annual Report.

Name \_\_\_\_\_

Address \_\_\_\_\_

FT



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## EIS lifts profit to £4.2m and confident for 1985

● **comment**  
Nothing less than record realists will do from ELS, and once again the company will come up trumps. If fourteen years of continuous growth and continuous growth are making shareholders expect further record performances, they are disappointed in the foreseeable future. The books are up 20 per cent since the interims, while the one black spot of 1984, Konkak, is now a thing of the past. One can anticipate an improvement in the market for tractor valves. Flexibac, which was bought in January on favourable terms, is now a profitable unit, and is not due until 1988, occupies a nice niche in the market for fluid seals and flexible cuttings for power transmission, and will easily contribute 10% to the group's total this year. No more major acquisitions are planned until Flexibac has been established, which may not be until the end of the century, though ELS has at least £4m in cash balances. Profits this year should be around £5.4m, putting the company's earnings at 30 per cent tax charge, and the shares at 210p, that's not too demanding for a company with

## Progress for Allied London Properties

Profits earned in the current year ending June 30, 1985 by Allied London Properties should continue to show progress, forecasts the chairman, Mr. Morris Leigh, in his interim statement.

In the half-year ended December 31, 1984 this property investment and holding company made a profit of £1.2m, against £1.01m in the comparable period, subject to tax £226,000 (£168,000). The interim dividend is raised to 0.242p net (0.223p) at a cost of £130,000 (£123,000).

For the year ended June 30, 1984 the company paid a total dividend of 1.7p from a pre-tax profit of £2.84m.

## Finlay Packaging

A retreat from last year's record profits level of £1.2m before tax has been shown by Edinburgh-based courier printer Finlay Packaging for 1984, with a final annual result of £1m. Turnover was also lower at £9.14m compared with £9.83m.

The final dividend has been reduced from 1.5p to 1.2p which lifts the total spp to 3.25p.

*Dated 23rd April, 1985.*

Based on FT Index  
Tel: 01-427 4411



## UK COMPANY NEWS

## RTZ in venture with Slawson Oil

BY IAN HARGREAVES

RTZ, the UK-based resources and industrial group, is seeking a new way to expand its U.S. oil and gas interests by forming a joint venture with Slawson Oil.

Slawson Oil, based in Wichita, Kansas, is little known outside the U.S. It is entirely owned by Mr Donald C. Slawson, who farmed into a west Kansas oil well 26 years ago and started his own oil company.

Slawson today has a staff of 750, oil reserves of 7.5m barrels and gas reserves of 87.5bn cubic feet, all onshore in the U.S.

The vehicles for the transaction are Platt Energy, which is a wholly-owned subsidiary of RTZ Oil and Gas, and Canyon Oil and Gas, which is owned by Slawson Oil.

Under the terms of the deal, Canyon, which specialises in buying producing oil interests in the

U.S., will propose deals to RTZ, which will then have the option of deciding whether to take a 50 per cent stake in each venture.

Mr George Naylor, managing director of RTZ Oil and Gas, said last night that the company expected to do around \$20m of business in the first year of the joint venture.

Because of its previous, unsuccessful joint drilling ventures in the U.S., RTZ has \$20m of losses to carry forward. It considers Slawson's record as a purchaser of high quality, primary producing oil properties at good prices as the main recommendation of the deal. RTZ has spent around \$40m on U.S. oil and gas activities in the past four years and has 1,000 b/d of oil equivalent in production to show for it.

For Slawson, the agreement with RTZ is part of a carefully planned effort to become better

known in Europe.

Mr Christopher Wharton, Slawson's London representative, said the company was actively exploring the possibility of floating one of its subsidiaries, possibly Canyon, on the London stock market later this year. "We want to expand outside the U.S. and to get to know big players in other parts of the world."

Slawson has already completed smaller U.S. joint ventures with IC Gas and with S W Berisford, the commodities group. The U.S. company has already approached stockbrokers James Capel and a number of City institutions to discuss its London plans.

Little, however, is known about Slawson's financial status. The company publishes little financial information, although a number of executives from UK independent oil companies have held discussions with Slawson in the last year.

It is thought in the City that Slawson emerged relatively unscathed from the 1981 downturn in the U.S. oil industry, although the fact that it is actively pursuing new partners is taken as an indication that the company needs new ways of raising money.

Mr Slawson himself is a qualified economist and geologist, who has built up his own company from scratch. He is now aged 52.

The president of Canyon, Mr Jack Nutter, is a 35-year-old lawyer who spent some years working on energy matters on Capitol Hill for a group of senators. He has been with Slawson for four years.

Mr Slawson was not available for comment yesterday. He was in Kuala Lumpur, where he is thought to be attempting to negotiate an oil venture also involving a UK independent.

## P &amp; O may lift stake in OTT but no bid likely

By Andrew Fisher, Shipping Correspondent

Peninsular and Oriental Steam Navigation (P & O) does not intend to make a full bid for Ocean Transport and Trading, but may increase its present 10 per cent stake.

Sir Jeffrey Sterling, the chairman, told yesterday's annual meeting: "It is a classic situation for a trade investment."

As a large shareholder, we can, if necessary, have some influence over its fate," P & O announced an 8 per cent stake in Ocean earlier this month, and then bought more shares.

Sir Jeffrey pointed out that Ocean had interests in some of the same companies as P & O, namely Overseas Containers and Panoscan Storage. OCL, a leading world container shipping company, last year made a record pre-tax profit of \$50m.

P & O may raise its holding in OTT to 20 per cent, but can achieve our objectives without an offer and, therefore, bid speculation is wide of the mark."

City analysts have suggested that P & O may want full control of OTT, in which it has a direct 47.4 per cent stake. The alternative could be a market flotation.

When considering whether to buy more Ocean shares, however, "we have it in mind that the present price level owes much to our interest and I hardly need to say that we are not excited by the thought of paying any further premium."

Ocean's share price has risen sharply from the 1983 level at which P & O bought its shares. In 1984 results were announced and before P & O revealed its holding. But last night, it was 10p down on the day at 185p.

The group also said it was holding talks with Chinese interests over the possible sale of the Uganda passenger ship, now over 30 years old and soon to end its charter with the Ministry of Defence in the Falklands. The Chinese may want to use the Uganda as a hotel ship.

British Land, which failed earlier this year in an unusual tender offer for shares in Stylo, has boosted its holding in the shoe retailing chain through market purchases of loose shares.

The property group, headed by Mr John Riblat, has bought a 4 per cent stake in the limited voting shares to take its holding of that class to 26.4 per cent. Limited voting shares account for 95 per cent of Stylo's equity but only 56 per cent of the votes.

Control of Stylo is tightly held by the Riblat family, headed by chairman Mr Arnold Ziff. They hold management shares accounting for 44 per cent of the votes as well as a substantial chunk of the limited voting shares, including an 18 per cent stake purchased last month from the Kuwait Investment Office.

Stylo's share price, rose 2p yesterday to 197p, valuing the company at \$40m.

Associated Book Publishers yesterday said it had received acceptances from shareholders representing 90.7 per cent of the share capital of Bondage & Kegan Paul and accordingly declared its offer unconditional as to acceptances.

British Land lifts holding in Stylo

By Alexander Nicol

BRITISH LAND, which failed earlier this year in an unusual tender offer for shares in Stylo, has boosted its holding in the shoe retailing chain through market purchases of loose shares.

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## Energy Services backs defence with £2m profit

BY ALEXANDER NICOLL

AS THE first plunk in its defence of the £22.5m revenue takeover, Energy Services and Electronics has reported a 26 per cent rise to £2.12m in pre-tax profits and a 53 per cent advance at 3.63p in earnings per share for 1984. And, the company says, the current year has started well.

The 1984 final dividend is being increased from 0.675p to 1p making a total for the year of 1.5p, up 33 per cent.

The bidder for Energy Services is Peak Holdings, a shell company with Liverpool grain storage interests. If it is successful, \$8m would be injected by Mr Julian Askin, who once ran Livingston Hire, Energy Services' most profitable subsidiary, and Mr Hugo Biermann.

Mr Askin and Mr Biermann, who would be joint chief executives of the combined group, want to develop Livingston Hire but would probably sell the company's remaining activities.

The 1984 figures show that New Audio, which makes sound-mixing equipment for studios and has been developing a new digital system, had an operating surplus of £174,000 against a 1983 loss of £174,000; but write-offs of laboratory costs and interest produced a loss for the division of £743,000 against £672,000.

Mr Frederick Rollason, chairman, said New Audio received its first order for the new system and is generating cash, although further write-offs and interest will produce another loss for the division in 1985.

Overall, Energy Services group made pre-tax profits of £2.12m (£1.68m) on turnover of

£22.58m (£20.13m). Livingston Hire accounted for £3.06m (£2.52m) of the profit and £3.94m (£7.21m) of the turnover.

Profits from sales of electronic equipment—other than the sound-mixers—fell to £25,000 from £140,000 on sales of £4.43m (£3.98m). The radio telephone division showed a reduced loss of £241,000 (£276,000), while oil industry products moved into a £19,000 profit from a £24,000 loss.

Earnings per share rose from 2.38p to 3.63p because UK deferred tax was provided at 35 per cent against 50 per cent in 1983. Total tax was £690,000 (£729,000). Interest was £1.08m (£724,000) and depreciation £2.62m (£1.82m). After-tax attributable profits were £1.67m (£297,000).

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## Aurora in subsidiary buy-out

Aurora, the Sheffield-based engineering group, has agreed to a management buy-out at its disc spring manufacturing subsidiary, Anaco Precision Pressings, for an undisclosed sum.

Anaco, based in Wallingford, near Reading, made a significant trading loss last year on turnover of just over £1m, said Mr Derek Kelsey, managing director, who is leading the buy-out.

Mr Kelsey and three senior colleagues have put up £75,000 with County Bank Development Capital, the advisers, contributing a further £25,000 to the total £100,000 share capital.

## Channel Hotels sells its holding in Leisuretime

BY CHARLES BATCHELOR

Channel Hotels and Properties, Mr David Kirby's Jersey-based property group, has sold its entire 26.64 per cent stake in Leisuretime International, the hotel and travel group headed by Mr Timothy Aitken, for £1.68m.

The Channel sale, which netted the company a £200,000 profit, removes from the scene one potential bidder for Leisuretime but raises further questions over the ultimate future of the company, which used to be known as the Old Swan Hotel (Harrogate).

Leisuretime rose 1p to 59p yesterday—up below the 66p sale price of the Channel shareholding.

Mr Michael Scorey, a director of Leisuretime and of Aitken Hume, the fund management and banking group where Mr Timothy Aitken is chief executive, said "a couple of friendly parties" had taken a total holding of about 6 per cent in Leisuretime. This leaves a 20 per cent stake—the bulk of Channel's holding—in Leisuretime unaccounted for.

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## Haden to make profit forecast in bid defence

Haden, the engineering company which is fighting off a £37m takeover bid from Trafalgar House, is expected to make a 1985 forecast on Friday as part of its defence strategy.

The timing of this forecast would allow Trafalgar to extend the bid period by a further four days.

Trafalgar has extended its 240p cash bid until May 2 but Haden's shares—at an unchanged 510p—remain comfortably above the bid level.

Trafalgar has until Monday next to decide whether to increase its offer.

## British Land lifts holding in Stylo

By Alexander Nicol

BRITISH LAND, which failed earlier this year in an unusual tender offer for shares in Stylo, has boosted its holding in the shoe retailing chain through market purchases of loose shares.

The property group, headed by Mr John Riblat, has bought a 4 per cent stake in the limited voting shares to take its holding of that class to 26.4 per cent. Limited voting shares account for 95 per cent of Stylo's equity but only 56 per cent of the votes.

Control of Stylo is tightly held by the Riblat family, headed by chairman Mr Arnold Ziff. They hold management shares accounting for 44 per cent of the votes as well as a substantial chunk of the limited voting shares, including an 18 per cent stake purchased last month from the Kuwait Investment Office.

Stylo's share price, rose 2p yesterday to 197p, valuing the company at \$40m.

Associated Book Publishers yesterday said it had received acceptances from shareholders representing 90.7 per cent of the share capital of Bondage & Kegan Paul and accordingly declared its offer unconditional as to acceptances.

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## SUMITOMO SPECIAL METALS CO., LTD.

(Incorporated with limited liability under the Commercial Code of Japan)

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New Japan Securities Europe Limited  
Nippon Kangyo Kakumaru (Europe) Limited  
Vereins-und Westbank Aktiengesellschaft

THE BEST OF THE OLD  
THE BEST OF THE NEW

## THE HERITAGE

The origins of Folkes Group plc go back to 1699 when the Ordnance map of the day showed a forge on the banks of the River Stour at Lye in Stourbridge. Since then seven generations of the Folkes family have led the company with enterprise and endeavour. The company went public in 1953 and has expanded through acquisitions and organic growth, initially within the engineering industry but in more recent years broadening the company's horizons in industrial property development as well as in the consumer and service industries. The company's reputation is firmly based on—

Experience founded on the solid principle of excellence married to enterprise.

Stability which is the result of sound business principles and the consistent endeavour of a dedicated workforce. Product quality, reliability, innovation and experienced management.

FINANCIAL HIGHLIGHTS OF 1984  
(year ended 31st December)

	1984	COMPARISON WITH 1983
Turnover Home	£61.3m	+10%
Turnover Export	£7.1m	+31%
Profit Before Taxation	£1.8m	+260%
Earnings Per Share	3.40p	+507%
Final Dividend Per Share	0.98p	+5%
Net Assets Per Share	56.31p	+5%



## Folkes gains from higher demand and cost cutting

**TAXABLE PROFITS** at Folkes Group, formerly John Hefo, have reached their highest level for five years at £1.5m, up from £1.2m, and the company, which has interests in property, services, engineering and consumer products, is hopeful of further improvement in the current year.

Mr Constantine Folkes, the chairman, attributes the partial recovery not only to increased demand for the group's products but also to the measures which have been implemented during the last five-year period to cut costs, improve efficiency and rationalise the company's operations.

The final dividend is raised by 0.05p per share to 0.95p for a total of £1.25p. Mr Folkes says that dividend was made during the recession when perhaps the results did not warrant this, and a large increase now is not appropriate.

Turnover increased from £61.5m to £68.4m, of which £7.1m (£3.6m) came from exports. The dividend was made although the current year started slowly, better orders are now emerging and the half-year should show an improvement on 1984. He points to the advantages of continuing restructuring and greater efficiency.

Transfers to reserves totalled £264,000, compared with a deficit of £15,000. The chairman points to the need to retain profit to meet requirements for working capital and new plant at a time of growth.

Net assets per share are stated at 56.21p (£8.76p) after incorporating the 1979 industrial property revaluation, and earnings per share are given as 3.4p (£0.56p).

**COMMENT**  
Folkes Group's efforts to brighten itself up with the issue of a glossy brochure for shareholders cannot disguise the fact that the key to current performance is the grinding job of bringing its foraging operations back into the black. The biggest element in last year's £1.5m pre-tax profit increase was reduced losses in the troubled engineering division.

It is likely to be the same story in 1985 with the possibility of reaching breakeven trading by the end of the year. Elsewhere, the group's best hopes lie in its consumer products businesses, notably kitchen and swimming pools, bolstered by steady progress from property. It should be enough to take the company to over £2m pre-tax, allowing a reasonable dividend increase of a multiple of 7 (assuming a 20 per cent tax charge). The company should have some appeal to cautious investors, particularly as the net debt/equity gearing is a low 13 per cent and the asset backing a solid 56.2p a share.

The dividend will account for £60,000 (£26,000), with extraordinary items taking considerable weight, as for the £1.5m dividend. The extraordinary items were made up partly of closure and rationalisation costs and partly on losses incurred by the company on the purchase of its own shares.

Transfers to reserves totalled £264,000, compared with a deficit of £15,000. The chairman points to the need to retain profit to meet requirements for working capital and new plant at a time of growth.

## Wytch Farm and Buchan lift Goal to £4.58m

**HIGHER** than expected production from the Buchan Field, together with a half-year's contribution from the Wytch Farm field, enabled Goal Petroleum to more than double its 1984 pre-tax profit.

The results also benefited from the sterling price of oil which continued to rise throughout the year. With turnover up from £6.16m to a record £8.82m the group, engaged in oil and gas exploration and production, saw its profits before tax surge from a restated £2.16m to £4.58m.

Net profits came through some 73 per cent ahead at £2.51m (£1.63m) after taking account of a much higher tax charge of £1.77m (£228,000).

Earnings per 5p share improved by 3.55p to 5.41p. The dividend is maintained at 1p net. Mr C. A. O'Brien, the chairman, tells shareholders that the most important event of 1984 was the acquisition of a 5 per cent working interest in FL609, the licence which contains the Wytch Farm field.

He says this acquisition has increased the group's proven and probable recoverable reserves of crude oil from 2m barrels to more than 12m barrels, which means that Goal "will have a sizeable income from sales of oil well into the next century."

Wytch Farm has produced at rates of up to 6,700 barrels of oil a day.

## Asarco stays in loss and prepares defence package

BY KENNETH MARSTON, MINING EDITOR

A FIRST quarter loss of \$19.06m (£14.8m) has been sustained by Asarco, the big U.S. smelter and refiner of non-ferrous metals.

It follows a fourth-quarter loss of \$236m, which included 1984 end-year write-offs of \$216m and goes against a loss of \$31.12m in the first quarter of 1984.

Like other North American natural resource majors, Asarco has been a victim of the strength of the U.S. dollar as far as low prices for metals are concerned. Producer prices of silver and copper, the company's two most important products, averaged \$3.06 per ounce and 68.5 cents per pound in the first quarter of

this year, compared with respective prices of \$2.99 and 69.1 cents a year ago.

Since the end of the first quarter U.S. metal prices have picked up a little partly with the fall in the value of the dollar and producer prices for copper are now around 70 cents, but still below cost levels for most North American mines.

Mr Ralph Hennebach, Asarco's chairman, commented: "Perhaps copper prices are at last responding to the good demand, substantially in excess of supply, which has prevailed since early 1984."

Currently fighting off a bid approach from Mr Robert Holmes & Court, the Australian entrepreneur who has bought a 9.9 per cent stake in the company, putting together a controversial package of measures which effectively bar the way to any raider.

They include a "poison pill" issue of preferred stock with special voting rights and generous "golden parachutes" service contracts to senior Asarco executives.

The proposals are to be put to shareholders at the annual meeting tomorrow.

## Lornex swings back into profit in first quarter

AFTER LOSING \$33.26m in 1984, the Rio Tinto-Zinc group's Lornex Mining in British Columbia has made a good start to 1985.

The Canadian copper-molybdenum producer reports first quarter earnings of \$35.27m (£2m), which compares with a loss of \$30.51m a year ago.

Mr George Albino, the chairman, attributed the turnaround to increased production of copper (up 34 per cent), molybdenum

(21 per cent) and coal (35 per cent) together with the benefits of the fall in the U.S. dollar. Molybdenum prices improved while there were significantly lower net interest costs.

Lornex is entitled to a 39 per cent share of the metallurgical coal output of the Bullmoose mine in north-eastern British Columbia. Lornex is 63.1 per cent owned by Rio Algom which, in turn, is 52.8 per cent owned by RTZ.

### IN BRIEF

**Oakley Copper**, the South African copper producer controlled by Newmont Mining and Gold Fields of South Africa, moved back into profit last quarter. Earnings amounted to \$276,000 compared with a net loss of \$3.2m in the December quarter.

**New Central Witwatersrand** made a net profit of \$721,000 in the six months to March 31 compared with \$261,000 in the same period of the previous year. The interim dividend is raised by 3 cents to 33 cents; the previous year's final was 46 cents.

## Bramall up at £2.7m and further growth seen

**RECORD** pre-tax profits of £2.68m were achieved by C. D. Bramall, Bradford-based Ford main dealer, for 1984, compared with £2.51m previously.

The directors are proposing an unchanged 4.55p final dividend, to maintain the total at 6.7p net. The look forward to the future confident that the acquisition of Manor National, vehicle sales and leasing group, which Bramall is currently completing, will provide considerable growth for the company.

For 1984 turnover was down, due to the sale of a subsidiary, from £67.28m to £61.14m, but costs were well controlled, the directors say, with the result that the pre-tax margin on sales improved from 3.4 per cent to 4.4 per cent.

The pre-tax profit figure was struck after selling and distribution costs of £2.65m (£2.89m), administrative expenses of £2.65m (£2.99m) and interest and similar charges of £1.07m (£1.06m).

Tax took a higher £1.24m (£880,013) leaving attributable profit at £1.44m (£1.65m). Stated earnings before a £23.88 extraordinary credit emerged at 27.3p (31.3p) per share, and after at 31.4p (31.5p). Retained profit was unchanged at £1.54m. The acquisition of Manchester-based Manor, at an agreed £2.3m, will add a further Ford dealership to Bramall's four.

### COMPANY NEWS IN BRIEF

As most disposals were made towards the end of 1984, the heavy restructuring put into effect by Elber Industrial had little impact on that year's results.

The operating profit for 1984 was £302,000, against £91,000. The figure relative to those listed by other shareholders in £1.21m (£1.1m). During the six months to end January 1985 ten businesses in twenty locations were either sold or closed.

Up to 201p, have an attractive After interest charges £1.25m (£1.50m) the net loss was reduced from £1.07m to £971,000. The interest does not reflect the full impact of the disposal proceeds.

Corporate Development International (Edgware) has acquired 28.99 per cent of the ordinary capital of Lanco, the handling manufacturer. It says this is an investment and it has no plans to make an offer for the outstanding capital.

The £30,083 shares acquired were bought at 200p per share from two directors of Lanco: Mr H. M. M. Joseph (£3,083) and Mr E. A. Joseph (£3,083). A further 111,000 shares (10.8 per cent of the capital) have been sold by other shareholders in Lanco, and placed with clients of Elber and Company at the same price.

The offer for sale of £1m shares in Persimmon closed yesterday morning over-subscribed. Full details will be reported today by Hambros Bank.

Net asset value of First Charlotte Asset Trust stood at 13.12p per 5p share, compared with 12.12p a year earlier. The single dividend is maintained at 0.05p per share. Stated net earnings fell from 0.11p to 0.06p.

### DIVIDENDS ANNOUNCED

Company	Dividend	Ex-date	Total
Alfred London Properties	0.24	July 5	0.22
Arrow Chemicals	0.24	July 22	1.11
Black & Veatch	0.24	July 22	1.11
British Petroleum	0.24	July 22	1.11
C. D. Bramall	4.55	July 22	6.70
Edinburgh City	1.75	July 22	2.50
Elber Group	4.55	July 9	6.70
Energy Services	0.24	July 22	1.11
Falmer	0.24	July 1	0.9
Goal Petroleum	1	July 22	1.11
Parthenon	2	July 22	2.3
Viking Separators	0.24	July 22	0.8

Dividends shown net except where otherwise stated. \* Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. § Unquoted stock.

### Venture Link Portfolio Management Limited

and de Zoete & Bevan

Have arranged the subscription of

"The Venture Link M4 Syndicate"

with a capital value of

£15,300,000

Participants include:

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- Cowi-pen Trustees Limited
- Clerical, Medical and General Life Assurance Society
- Commercial Union Assurance Company PLC
- County Council of Mid Glamorgan
- County Council of South Glamorgan
- Edwards' Provident Life Office
- Guardian Assurance plc
- The Life Association of Scotland Limited
- Provincial Insurance PLC
- Royal Insurance plc
- Royal Life Insurance Limited
- Martin Currie & Co.
- The Scottish Mutual Assurance Society
- Standard Life Assurance Company
- The Scottish American Investment Company PLC
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# A new IBM job in Britain every 90 minutes.

More exports, more investment and more jobs—these were the principal benefits to Britain of IBM's increased business last year.

Reporting on the year, Sir Edwin Nixon CBE, Chairman and Chief Executive, IBM United Kingdom Limited said, "1984 was another outstanding year for the company, with strong growth throughout the product range as well as a strong export performance."

### TURNOVER UP 40%

The company's group turnover in the UK was £2,349 million, an increase of 40% over the 1983 figure.

Sales and rentals to UK customers rose from £932 million to £1,174 million, 26% more than 1983.

Group profit before tax for 1984 was £325 million, an increase of 27%. Profit after tax was £200 million, compared to £147 million in 1983.

### EXPORTS UP 58%

IBM is Britain's 47th biggest company. Yet it is Britain's 6th biggest exporter.\* Exports rose 58% last year, and were worth £1,175 million.

IBM has major manufacturing bases in

Britain at Greenock, Strathclyde and Havant, Hampshire—which together export 85% of their production.

### INVESTMENT UP

Capital investment in the United Kingdom rose to £149 million for the year. That's a rate of £2.8 million a week invested in this country.

IBM invests in factories, buildings, manufacturing and information technology equipment. But most important of all, IBM invests in people.

### OVER 1,300 NEW JOBS

The success of IBM in 1984 led directly to the creation of 1,380 new jobs within the company. That's over 5 new jobs every working day, or more than one every 90 minutes. IBM UK now employs over 17,500 people.

The Chairman commented, "In total, over the past two years, we have added more than 1,900 new jobs, an achievement which I believe is unmatched in the industry." For a copy of Sir Edwin Nixon's full statement and the 1984 Annual Review, write to IBM United Kingdom Limited, External Programmes, South Bank, London SE1 9PZ.

\*Source: Times 1988, 1984-85.

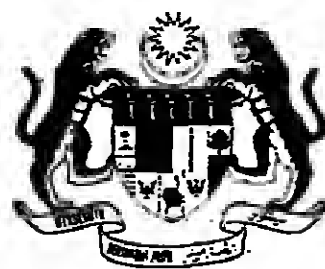
**IBM**

JUST THE JOB FOR BRITAIN.

The results for the year ended 31 December 1984 as shown in this statement are not the full accounts. Full accounts have not yet been delivered to the Registrar of Companies, nor have the company's auditors yet made their report on them (Section 11 Companies Act 1981).



Dated 23rd April, 1985



**Issue on a yield basis of**

payable as to £30 per cent. of the nominal amount on application and as to the balance of the issue price not later than 6th September, 1985 with interest payable half yearly on 31st January and 31st July

**S. G. Warburg & Co. Ltd.**

**J. Henry Schroder Wagg & Co. Limited**

"[anybody] irrevocably agree that any suit, action or proceedings brought by or for or in connection with the Stock may be brought in the English courts in Malaysia, that the plaintiff will submit to the non-exclusive jurisdiction of, and, to the extent that it is legally able to do so, will waive irrevocably any immunity so which it may otherwise be entitled in proceedings brought in, each such court and will consent generally in respect of any proceedings arising out of or in connection with the Stock to the giving of any relief or the issue of any process in the English courts in connection with such proceedings including, without limitation, the making of orders in connection with such proceedings.

If the redemption date for any bearer bond is not an Interest Payment Date, interest accrued since (and including) the last preceding Interest Payment Date



circumstances against any property whatsoever (irrespective of its use or intended use) and excluding property in Malaysia of any judgment which may be given in such proceedings. Malaysia will agree that the most senior person in London for the time being representing Malaysia in diplomatic or consular affairs will be its authorised agent for the receipt of any writ, judgment or other process in connection with proceedings in England, and that such writ, judgment or other process shall be sufficiently served on Malaysia if delivered to the said representative at his official address (or, if none, his address) for the time being in England or in any other manner permitted by law.

**Notices**  
All notices will be valid if dispatched by pre-paid post (first class airmail if overseas) to each stockholder at his registered address (and in the case of joint holders, at the address of the stockholder whose name stands first in the Register) unless, in the case of a particular joint holding, instructions to the contrary are given in writing to the Registrar by all the joint holders in respect of such holding; and if published in one leading daily newspaper printed in the English language and with general circulation in London or, if this is not practicable, in a newspaper printed in the English language having general circulation in Europe. It is expected, however, that publication of such notices will normally be made in the *Financial Times*. Any such notice will be deemed to have been given on the later of the day following the date of such dispatch and the date of the first such publication.

**PURCHASE FUND**  
By a resolution dated 22nd April, 1985 (the "Purchase Agency Agreement"), Malaysia has appointed S. G. Warburg & Co. Ltd. as its purchase agent (together with any successor, the "Purchase Agent") in relation to the Stock (which for this purpose includes the stock of any further issue made pursuant to "Particulars of the Stock" above once it has been consolidated with the Stock then outstanding). The Purchase Agent will endeavour to purchase on the Stock Exchange or otherwise 25,000,000 nominal amount of the Stock (which for this purpose includes the stock of any further issue made pursuant to "Particulars of the Stock" above once it has been consolidated with the Stock then outstanding) for the purpose of purchasing the Stock on behalf of the stockholders of the Stock (which for this purpose includes the stock of any further issue made pursuant to "Particulars of the Stock" above once it has been consolidated with the Stock then outstanding) for the purpose of purchasing the Stock on behalf of the stockholders of the Stock (which for this purpose includes the stock of any further issue made pursuant to "Particulars of the Stock" above once it has been consolidated with the Stock then outstanding).

Malaysia undertakes that it will not terminate the Purchase Agency Agreement during the above period or seek to amend it so as to reduce the 25,000,000 nominal amount of the period or the maximum price mentioned above. Any amendment to the Purchase Agency Agreement will be subject to the approval of the stockholders of the Stock in the same manner as notices to stockholders are required to be given in accordance with the terms and conditions of the Stock.

**USE OF PROCEEDS**  
The net proceeds to be received by Malaysia from the issue of the Stock will be credited to an account of Bank Negara Malaysia (the Central Bank of Malaysia) on behalf of Malaysia. Such funds will be used for purposes specified in the External Loans Act, 1963 (as amended).

**STOCK EXCHANGE DEALING**  
The Stock in both registered and bearer form will be dealt in on the Stock Exchange in the Gilt-edged market. The Stock will normally be traded for settlement and delivery on the day after the date of the transaction. Under current market practice, the price of the Stock will be quoted inclusive of accrued interest until the Stock has five years or less to run until final maturity.

It is expected that dealings on the Stock Exchange will begin on Friday, 26th April, 1985 without delay and at seller's risk for delayed settlement on Thursday, 2nd May, 1985.

**CURRENT UNITED KINGDOM TAXATION AND STAMP DUTY**  
The statements below are based on current law and inland Revenue practice.

**Income Tax**  
United Kingdom income tax at the basic rate (currently 30 per cent.) will be deducted from interest paid on the Stock. Interest on the Stock is exempt from income tax by sending a form A3 to the Inspector of Foreign Dividends.

Such income tax will also be deducted from interest paid on bearer bonds by the United Kingdom Revenue. Agreements to make such a deduction may be made in the form required by the Inland Revenue, that the holder is the beneficial owner of the interest and bearer bond and is not resident in the United Kingdom for tax purposes and unless the interest is deemed to be the income of a resident of the United Kingdom for tax purposes.

**Capital Gains Tax**  
The Stock will not be a "deep discount security" within Section 36 of the Finance Act 1984. Notwithstanding that the issue price of the Stock will be below its nominal value, no part of the original issue discount which is realised either by payment on redemption of the Stock or on sale prior to redemption will be subject to United Kingdom income tax (except as a trading receipt of a company in a winding up).

The Stock will be a qualifying corporate bond for the purposes of United Kingdom tax on capital gains. Gain on Stock held for more than 12 months (including gains attributable to the original issue discount) will generally be exempt from such tax. Losses on Stock held for more than 12 months will not be subject to such tax. "Special rules" determine when Stock held or redeemed is regarded to have been acquired.

It should be noted that from the introduction of the accrued income scheme on 28th February, 1985, gains attributable to accruing interest will be taxable as income. This will be subject to exceptions for individuals with small holdings of securities. In addition, transitional provisions are to be introduced to prevent forfeiture of the accrued income scheme.

**Stamp Duty**  
Transfers of Stock are free of United Kingdom stamp duty.

**INVESTMENT STATUS**  
Registered Stock, when listed, will be an investment falling within Part II of the First Schedule to the Taxation Act 1981. Investment by trustees of the Stock in bearer bonds is subject to the provisions of section 7 of the Taxation Act 1925.

**Building Society Status**  
Registered Stock, when listed, will be an investment falling within the Schedule to the Building Societies (Authorised Investments) (No. 2) Order 1977 (as amended) and will initially fall within Part III of that Schedule.

**Insurance Company Status**  
The Stock will be within the meaning of "approved securities" under Part V of the Insurance Companies Regulations 1981.

**INFORMATION RELATING TO MALAYSIA**  
**General Information**  
Malaysia is a member of the Commonwealth of Nations. Since independence in August 1957, Malaysia has been a member of the British Commonwealth.

Malaysia has a total land area of 331,000 square kilometres, comprising Peninsular Malaysia (132,000 square kilometres) and Sarawak and Sabah (199,000 square kilometres) in northern Borneo. The population of Malaysia in 1984 was estimated to be 15.1 million, 83 per cent. of which inhabited Peninsular Malaysia. Malays and other indigenous peoples comprised 56 per cent. of the population, while Chinese and Indian Malaysians comprised 30 per cent. and 10 per cent. respectively.

Malaysia is a parliamentary democracy of the King, elected by and from among the hereditary rulers of nine of the 13 States of Malaysia; a Senate consisting of 32 members nominated by the King and 26 members elected by the 13 States; and a House of Representatives elected every five years through universal adult suffrage. Federal legislative power is vested in the King, the Senate and the House of Representatives, from the last of which the Prime Minister is drawn. Although legislation may originate from either House (except for Finance Bills, which must originate from the House of Representatives), it is rare for the Senate to initiate or amend legislation. The King and the Senate have power to delay new legislation for a period of 90 days. Parliamentary procedure in Malaysia is derived from that of the United Kingdom.

From independence to the present, the National Front (formerly the Alliance Party) has been the ruling party in Malaysia. The National Front is a coalition consisting of the United Malays National Organisation, the Malaysian Chinese Association and the Malaysian Indian Congress. The National Front currently holds 138 of the 154 seats in the House of Representatives. Malaysia's next general election is due to be held in May 1987. Since independence, Malaysia has enjoyed a high level of constitutional and political stability.

Malaysia is a member of the United Nations, the International Monetary Fund, the International Bank for Reconstruction and Development, the Asian Development Bank and the Association of South East Asian Nations (ASEAN), and is a contracting party to the General Agreement on Trade and Trade (GATT).

**Economic Structure and the New Economic Policy**  
Malaysia's economy is based on free enterprise. The Government, however, initiates and guides economic development through five-year economic plans (the "Malaysia Plans") and through the New Economic Policy, which was introduced in 1971 in the Second Malaysia Plan. The New Economic Policy emphasises the importance of reducing through the medium of growth, the economic imbalances among the major ethnic groups and regions in the country.

The Fourth Malaysia Plan, which was introduced in 1981, continues to seek to create wealth and to restructure Malaysian society in order to reduce socio-economic imbalances and attain long-term economic progress. Work is currently in progress for the introduction in 1986 of the Fifth Malaysia Plan.

The public sector has traditionally played an important role in Malaysia's industry and business, not only through its operation of certain basic facilities such as the railway, air transport and telecommunications systems but also

through joint ventures with the private sector. In accordance with the Government's policy of privatisation, the process of transferring certain of its assets to private sector ownership has commenced. This policy of privatisation is aimed largely at relieving the financial and administrative burden of the Government and at increasing the economic efficiency of Malaysia through greater private sector participation.

**Exports, Imports and Industries**  
In the first 11 months of 1984, Malaysia's principal exports were petroleum (22.2 per cent.), manufactured goods (20.6 per cent.), raw logs and timber (19.6 per cent.), palm oil (11.9 per cent.), rubber (9.7 per cent.) and tin (3.3 per cent.). While exports of agricultural commodities remain of fundamental importance to Malaysia's economy, exports of crude petroleum and manufactured goods were in 1979 comprised only 17.5 per cent. and 19.9 per cent. of exports respectively, have grown in importance.

Malaysia's manufacturing industry evolved initially in substitution for imports but has expanded to comprise 18.6 per cent. of real GDP in 1984. Principal manufactures include electrical appliances and electronic components, petroleum and chemical-based products, textiles, clothing and footwear, food and wood products.

Malaysia's current proven oil reserves are estimated at 2.9 billion barrels, which at the present rate of depletion should last 20 years. Although Malaysia increasingly is an important oil producer, she is not a member of OPEC. Malaysia's commercially recoverable reserves of natural gas are estimated at 4.0 trillion cubic feet. Production of liquefied natural gas commenced in January 1983 and is estimated at 3.7 million tonnes in 1984. LNG production is expected to rise over the next few years.

Malaysia's principal export markets are Singapore, Japan and the United States. Malaysia is committed to strengthening economic ties with her Asian and Pacific neighbours.

Malaysia's imports are heavily weighted toward machinery and transport equipment and also include other manufactured goods, low grade mineral oils and food items. The principal importers to Malaysia are Japan, the United States and Singapore.

For the four years ended 31st December, 1983 and the 11 months ended 30th November, 1984, Malaysia's exports and imports were as follows:

	1980	1981	1982	1983	1984 (1)
	M\$M	M\$M	M\$M	M\$M	M\$M
<b>EXPORTS (f.o.b.)</b>					
Agriculture	4,618	3,712	2,635	3,664	3,392
Rubber	2,618	2,476	3,322	2,607	2,317
Raw logs	1,344	1,119	1,185	1,330	1,057
Palm oil	2,603	2,835	2,742	2,995	4,148
Timber	30	32	40	60	80
Manufactured goods	408	382	402	603	880
Crude petroleum	171	145	155	194	137
Minerals	2,505	2,138	1,484	1,718	1,162
Tin	6,709	6,921	7,894	7,871	6,114
Manufactured goods	6,233	6,285	6,742	8,447	10,469
Others	861	1,014	1,010	2,044	3,002
<b>Total</b>	<b>28,172</b>	<b>27,109</b>	<b>28,108</b>	<b>32,771</b>	<b>34,974</b>

	1980	1981	1982	1983	1984 (1)
	M\$M	M\$M	M\$M	M\$M	M\$M
<b>IMPORTS (c.i.f.)</b>					
Food, beverages and tobacco	2,666	3,197	3,247	3,124	3,133
Manufactured materials	1,053	1,191	1,132	1,192	1,005
Mineral fuels	3,554	4,579	4,390	4,246	3,990
Oil and gas	2,022	2,096	2,145	2,624	2,454
Chemicals	3,849	4,277	4,915	4,893	4,686
Manufactured goods	9,105	9,884	11,548	13,162	13,697
Machinery and transport equipment	375	1,077	1,254	1,429	1,606
Miscellaneous manufactured goods	197	268	255	213	281
Other imports	23,451	26,604	29,023	30,739	30,123
<b>Total</b>	<b>23,451</b>	<b>26,604</b>	<b>29,023</b>	<b>30,739</b>	<b>30,123</b>

**Notes:**  
(1) Preliminary.  
(2) Data related to the end of 1983 has been revised at the exchange rate prevailing at the end of 1984. Data related to the end of 1983 has been revised at the exchange rate prevailing at the end of 1984.

**Recent Development of the Economy**  
Malaysia has enjoyed rapid economic growth. In the 1960s and 1970s this was based upon the exploitation of her wide range of natural resources, which include petroleum, rubber, tin and palm oil. In the five years ended 1983, Malaysia's real GDP grew at an average annual rate of 6.6 per cent. Until 1980, the wealth generated by commodity exports was mostly sufficient to finance Malaysia's expansion of her industrial and manufacturing sector.

For the five years ended 31st December, 1984, Malaysia's GDP (at 1970 constant prices) was as follows:

	1980	1981	1982	1983	1984 (1)
	M\$M	M\$M	M\$M	M\$M	M\$M
Agriculture, forestry and fishing	6,235	23.8	6,216	22.2	6,095
Mining and quarrying	4,171	16.6	5,148	15.8	5,148
Manufacturing	4,074	18.6	5,148	15.8	5,148
Construction	1,209	4.6	1,391	5.0	1,523
Electricity, gas and water	405	2.3	605	2.4	707
Public administration and defence	3,205	12.2	3,759	13.3	4,689
Transport, storage and communication	1,805	6.9	2,004	7.2	2,048
Wholesale and retail trade	3,430	12.9	3,430	12.9	3,430
Other services	2,761	10.5	2,749	10.5	3,111
<b>Total</b>	<b>26,228</b>	<b>99.8</b>	<b>30,000</b>	<b>99.8</b>	<b>30,000</b>

**Notes:**  
(1) Preliminary.  
(2) Data related to the end of 1983 has been revised at the exchange rate prevailing at the end of 1984. Data related to the end of 1983 has been revised at the exchange rate prevailing at the end of 1984.

**Malaysia's GDP at 1970 constant prices**  
The table below shows the growth of Malaysia's GDP at 1970 constant prices from 1980 to 1984. The figures are in millions of ringgit.

	1980	1981	1982	1983	1984 (1)
	M\$M	M\$M	M\$M	M\$M	M\$M
Agriculture, forestry and fishing	6,222	22.0	7,130	21.1	3.3
Mining and quarrying	3,398	4.4	1,638	5.9	7.8
Manufacturing	5,639	18.6	5,148	15.8	7.1
Construction	1,685	5.4	1,825	5.4	12.2
Electricity, gas and water	788	2.5	874	2.6	9.6
Public administration and defence	3,213	12.5	4,001	13.1	7.4
Transport, storage and communication	2,447	7.8	2,667	7.9	11.5
Wholesale and retail trade	3,430	12.9	3,430	12.9	7.3
Other services	2,761	10.5	2,749	10.5	30.5
<b>Total</b>	<b>26,228</b>	<b>99.8</b>	<b>30,000</b>	<b>99.8</b>	<b>6.8</b>

**Notes:**  
(1) Preliminary.  
(2) Data related to the end of 1983 has been revised at the exchange rate prevailing at the end of 1984. Data related to the end of 1983 has been revised at the exchange rate prevailing at the end of 1984.

The world recession which followed the 1979 oil price rises depressed overseas demand for several of Malaysia's primary products. Until mid-1982, the Government sought to insulate Malaysia from the recession through increased public sector expenditure, which was substantially financed in the domestic and foreign capital markets. The worsening of Malaysia's balance of trade coupled with an increase in the cost of Federal debt service resulted in a marked deterioration of Malaysia's balance of payments. The current account of the balance of payments declined from a surplus in 1979 of RM2,034 million to a deficit in 1982 of RM8,492 million. In the same period, Government debt (domestic and external) rose from RM20,492 million to RM41,889 million and the Government deficit rose from 8.2 per cent. to 18.3 per cent. of GDP.

For the five years ended 31st December, 1984, Malaysia's balance of payments was as follows:

	1980	1981	1982	1983	1984 (1)
	M\$M	M\$M	M\$M	M\$M	M\$M
Merchandise balance	28,012	26,900	27,946	31,853	37,881
Exports (2)	(22,778)	(27,143)	(29,789)	(30,703)	(31,384)
Imports (2)	5,234	(10,243)	(11,843)	(8,850)	(10,503)
Services balance	(43)	(78)	(75)	(54)	(155)
Transfers (net)	(20)	(5,833)	(8,409)	(7,499)	(4,147)
Balance on current account	(22)	(2,916)	(4,339)	(4,649)	(2,499)
Official long-term capital (2)	322	2,916	4,339	4,649	2,499
Government bonds and securities	(20)	(20)	(20)	(20)	(20)
Other official long-term capital	(20)	(20)	(20)	(20)	(20)
Corporate investments	2,035	2,914	3,263	2,797	2,103
Commercial credits (net)	(140)	101	580	1,593	1,530
Balance on current and capital account	2,215	5,931	8,432	9,939	6,204
Balance on current and capital account	1,595	298	23	1,540	2,057
Private financial capital (4)	599	97	236	285	(288)
Errors and omissions	(1,532)	(1,488)	(926)	(1,880)	(1,457)
Reserve of Special Drawing Rights	76	73	—	—	—
DIF Resources	—	510	152	166	(125)
Net change in Central Bank reserves	1,078	(510)	(462)	111	187

**Notes:**  
(1) Preliminary.  
(2) The figures shown represent the total recorded external trade figures adjusted for balance of payments and statistical discrepancies.

(3) Figures are preliminary and represent on rough and ready basis and are subject to change by the Government and statistical authorities.

(4) Figures are preliminary and represent on rough and ready basis and are subject to change by the Government and statistical authorities.

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(23) Figures are preliminary and represent on rough and ready basis and are subject to change by the Government and statistical authorities.

These measures include continuing the freeze on new civil service appointments and control over non-essential expenditures.

In order to promote private sector growth, the 1985 Budget introduced a number of important tax measures designed to encourage private savings and investment. Personal income tax thresholds were reduced and the threshold for death duties for persons domiciled in Malaysia was increased from RM800,000 to RM2,000,000. In addition, the Government has announced that it is reviewing the system of industrial incentives in order to encourage further private investment.

**Public Debt**  
Total Government direct debt in 1984 aggregated RM57,761 million, or RM3,525 per capita, compared to total GDP of RM57,400 million, or RM3,500 per capita. In the same year, Malaysia's external debt totalled RM30,686 million and external debt service payments of the Federal Government represented 13.5 per cent. of Federal revenue. Direct debt means, for these purposes, both external and internal borrowing undertaken directly by the Federal Government.

**(a) Direct Debt**  
For the five years ended 31st December, 1984, direct debt of the Government of Malaysia was as follows:

	1980	1981	1982	1983	1984 (1)
	M\$M	M\$M	M\$M	M\$M	M\$M
<b>Internal:</b>					
Funded Debt	16,795	20,386	26,421	31,165	34,285
Other Direct Debt	1,490	1,790	2,290	2,790	2,790
<b>Total</b>	<b>18,285</b>	<b>22,176</b>	<b>28,711</b>	<b>33,955</b>	<b>37,075</b>
<b>External (2):</b>					
Funded Debt	4,861	8,278	13,158	17,728	20,686
Other Direct Debt	—	—	—	—	—
<b>Total</b>	<b>4,861</b>	<b>8,278</b>	<b>13,158</b>	<b>17,728</b>	<b>20,686</b>
<b>Total:</b>					
Funded Debt (3)	21,656	28,664	39,579	48,893	54,971
Other Direct Debt	1,490	1,790	2,290	2,790	2,790
<b>Total</b>	<b>23,146</b>	<b>30,454</b>	<b>41,869</b>	<b>51,683</b>	<b>57,761</b>

**Notes:**  
(1) Preliminary.  
(2) Data related to the end of 1983 has been revised at the exchange rate prevailing at the end of 1984. Data related to the end of 1983 has been revised at the exchange rate prevailing at the end of 1984.

(3) All debt classified as "funded debt" refers to debt obligations with original maturities of more than one year from the date of issue.

(4) Recent Borrowings  
Since 1st January, 1985 to the date hereof, the following internal financing was arranged by the Government:

Title	Amount	Date of issue
Government of Malaysia	MS1,	



# THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

## Starting again

### Life begins at fifty

Neville Hurst reports on his experiences after being made redundant

I WAS made redundant two years ago after working in large companies for 25 years. I started my business career on the main site of a multinational corporation where 10,000 people were employed and subsequently worked for other large companies in the chemical, engineering and construction materials industries.

Through my work as an organisation and methods officer, in manufacturing and marketing services, and as a general works manager, I personally experienced the opportunities and complications of working in large organisations. Then after a series of mergers, shake-outs and closures I was put out to grass at the age of 50.

Having foreseen what was likely to happen I had already considered other possibilities. Plan A was to try going it alone as a management consultant with some part-time lecturing and writing, and if that did not work out Plan B was to set up my own business in some area related to growing opportunities in the tourist industries.

In pursuit of Plan A I visited two potential clients. The first was an ex-colleague who now owned a small metal-finishing business. He was looking for a product he could manufacture and market on his own account, thus filling his spare capacity and making him less dependent upon the vagaries of sub-contract work.

The second was the managing director of a road haulage company who had two large warehouses lying empty at that moment.

Within two weeks I had visited them both again. I left my ex-colleague with the details of a Continental domestic product which I thought had good market prospects if it could be manufactured and sold at a price lower than current imports, and I gave the haulier a development plan to promote the warehousing and distribution side of his business.

On my follow-up visits the metal finisher decided that as there was a substantial non-metallic part in the product I recommended he didn't think it was suitable for him. But the haulier was keen on my proposals for the use of his warehouses. So keen in fact, that he



"What did I tell you—who needs a company car?"

asked me to join his staff on a full-time basis to set up and run a new warehousing and distribution service.

So there I was ready to set up a new small business without any problems of finance or finding premises. My resources consisted of myself, an office, a telephone, a portable typewriter and two large empty warehouses. This was in a depressed area where there were already dozens of empty warehouses and existing storage companies were going out of business.

Full of hope but with some trepidation I proceeded to implement the marketing section of the business development plan. Working from reference books in the local public library I prepared a mailing list and sent out publicity letters to all prospects within a radius of about 30 miles, and in other selected areas of the country.

I also issued a press release which received good mentions in local and trade papers; I was interviewed for local radio and I made personal visits to all major companies in the area.

But new business was not quickly forthcoming. Not for three months anyway. Then I got the first new contract, after chasing a press lead mentioning a new company being formed to market D-I-Y materials. Soon after this there was an inquiry for the storage of 200 tonnes of material, first delivery 7 am the following day, which was

Saturday.

I accepted and got on with organising forklift trucks and drivers. After that there was a steady growth of inquiries and new business, and after about 12 months the warehouses were filled and regular work was provided for six people.

Looking back after two years of operation three main success factors can be recognised which are relevant to all new businesses. First and foremost was giving good customer service. This includes quick response to customer inquiries and willingness to do difficult jobs at short notice and at awkward times.

Successfully coping with rush jobs and ancillary work such as palletising and labelling helped to build up customer confidence and we soon had our customers recommending our services to their customers and suppliers.

The second factor leading to growth, especially in the early stages, was keen pricing based on strict cost control. This is much easier to achieve in a small company where there is no built-in overhead structure, and one person, in close touch with all activities, decides what is to be spent. The ancillary work already mentioned was a boost to income and profit, as by proper organisation of labour, it usually seemed possible to undercut large company wage plus overhead rates and still make a satisfactory return.

The third important factor in getting the new business off the ground was ensuring that all potential customers were aware of the services available. This was initially done by direct mail, limited advertising, editorial mentions and personal visits, altogether only costing a few hundred pounds, and is to be followed up by periodic mailings and visits.

There are other factors to mention mainly enthusiasm and hard work. Any person wanting to get a new business venture going must be willing to work all the hours necessary to get the job done, he or she must be ready to learn new skills in my case forklift truck driving, typing and later computer processing. And be or she must be able to tackle any of the varied tasks necessary to run a small business from labouring to costing, marketing and negotiation.

After working in large companies for many years managing a small company is a refreshing experience. In a large company there are too many restraints even for senior managers in semi-autonomous positions.

As a general works manager in a large manufacturing company my freedom of action was limited by directors and functional managers from head office who lacked detailed knowledge of the situation and required the completion of voluminous returns, reports and requisitions before money could be spent or major changes made.

In setting up and running a small business there were no such problems. I just decided what to do and got on with it. I did not need accountants, work study engineers, a marketing department, purchasing or personnel officers. I did it all myself and enjoyed doing it.

Further mergers, amalgamations and closures are going to occur in British industry and many more middle-aged managers will be shaken out. If they are keen there is a chance for them to make it a new lease of life for themselves and for others who are out of work. Speaking from personal experience I know that although there may not be as much apparent prestige or power as in a small company compared with a large one, there can be more personal satisfaction and higher rewards.

THE British Government attaches a growing political importance to being seen to be assisting small businesses, yet the resources actually available seem sadly inadequate.

That is the main conclusion of a recently published study, *Entrepreneurship within Small Firms*, commissioned by Work & Society, a research body sponsored by the Joseph Rowntree Memorial Trust. Coming in the wake of the Department of Trade and Industry's report on the way government red tape is inhibiting the growth of small businesses, it provides a refreshingly alternative view of small companies' problems.

"The size of the opportunity for encouraging entrepreneurship has been completely overlooked and, by the same token, the extent of its neglect is still not understood," claims Hugh Armstrong, a venture capital adviser and author of the report.

The help which Whitehall can offer small firms looks paltry compared with that available in Japan or the U.S., which both have specialised government departments devoted to the sector, says the report. The nearest UK equivalent is the Department of Trade and Industry's small firms' division, which both at the beginning of last year employed just 44 civil servants to cater for the needs of 1.5m small companies employing more than 6m people and producing an estimated 50 per cent

## More rhetoric than resources

William Dawkins on a report into missed opportunities for entrepreneurialism

of gross national product (GNP), says Armstrong.

Britain's 430,000 farmers, by contrast, receive the attentions of 12,000 civil servants in the Ministry of Agriculture, Fisheries and Food—yet they produce a mere 2.5 per cent of GNP.

The financial cake is even less fairly divided, argues Armstrong. He estimates that small firms received subsidies and tax reliefs amounting to £60m in the 1984 Budget—equivalent to £10 per employee—while the railway, steel and mining industries combined received £3bn, or an estimated £3,000 per person employed in those areas.

This could be a side effect of the fact that there is no Cabinet Minister with specific responsibilities for small businesses, hints Armstrong. David Trippier, the minister with special responsibility for small firms, does not have a cabinet post, even if he does have the

strong personal support of the Prime Minister.

The roots of the sector's comparative lack of political influence appear to run deep. Large companies, which naturally have the greatest political influence, have often survived from static or declining situations through the introduction of efficiency and productivity measures rather than by cultivating adventurous entrepreneurial skills, Armstrong maintains.

Armstrong conducted a survey by questionnaire of 800 small businesses, of which 10 per cent said that their interests would be best encouraged by the appointment of a Cabinet Minister with specific responsibilities for their affairs. A further 52 per cent said their most pressing need was cheaper finance; another issue which lies directly within the Government's scope.

The survey also throws up some revealing points about the character of Britain's entrepreneurs. A statistical analysis of their replies showed that young proprietors in the 26 to 30 age range were five times more likely to be in the top quartile of the firms surveyed by number of employees than in the lower quartile, giving weight to the belief that youth and growth go together in the business world. Firms employing up to 500 people were questioned in the study.

Female entrepreneurs showed up well in the survey. 71.4 per cent were women, and were more likely to be in the upper quartile than the lower by number of employees, the report indicates. But to put those figures into perspective, only 11 per cent of the respondents were aged between 20 and 30, and just 8 per cent were women.

Redundancy comes out as a surprisingly unimportant reason for starting up in business. Only 23 per cent of the respondents gave redundancy as a reason for starting out on their own, while 42 per cent said they became small businessmen simply because it was "in the blood".

*Entrepreneurship within Small Firms* — Causes, Effects and Opportunities, available from The Institute of Manpower Studies, Montefiore Building, University of Warwick, Coventry, CV4 7AL. Price £4.50 plus 75p post and packaging.

## In brief . . .

**TRENT Small Business Club** will be holding its annual exhibition tomorrow and on Thursday at the Commodore International Hotel, Nuthall Road, Nottingham. The event, entitled "Show Business", will be open from noon until 9 pm on each of these days from the club on 0602 585 328.

**GRANVILLE** and Company, the London-based licensed securities dealer, has raised £1.25m to set up what it believes will be the UK's first franchise fund.

Franchise Investors will support companies needing equity and management expertise to develop franchising operations. Its managing director is Dick Crook, formerly managing director of the U.S. franchising group, Budget Rent-a-car International.

The group intends to buy interests in North American businesses to develop franchises in Europe, to identify UK businesses suitable to become

franchisers, and to invest in existing franchise companies. Investors in the fund—which plans to raise more equity in due course—include Canaway Development Capital, Postel Investment Management, and Legal and General Assurance.

**THE London Enterprise Agency (LEA)** is to hold a series of four mid-week evening courses starting on May 2 which will offer an introduction to people who want to start their own business.

The sessions cost £20 and aim to provide an insight into skills like raising finance, tax, the law and marketing. LEA is also running a two-day course starting this Thursday called "Using Business Plans", which is designed to help small business advisers assess applications for assistance from local firms.

Details can be obtained from June West at LEA on 01-236 2675.

**The European Venture Capital Association** will be holding a two-day symposium starting on May 9, entitled "The Changing Face of Venture Capital in Europe". Speakers at the conference, which will be held in Amsterdam's International Congress Centre, include Norman Fast, president of the U.S. research consultancy, Venture Economics, Neil Cross, director of 3i in London, and Baron van Heteren, president of the Amsterdam Stock Exchange.

The conference costs £1,654.50 (£150) for members of the association, and £1,952 for non-members. Details from EVCA, Clos du Parnasse 11F, B-1040 Brussels, Belgium.

Back in the UK, the **Info Business Project**, a Liverpool-based agency sponsored by BAT Industries to provide training for 16 to 25 year-olds attempting to set up their own businesses, is to hold a one-day seminar on young people and self-employment on May 16.

The seminar costs £40 plus VAT and will be held in the

**Adelphi Hotel, Liverpool**. Among the subjects for discussion will be the results of a survey conducted by the project of 380 young people, of which 30 per cent said they had thought about becoming self-employed, but less than 4 per cent had seen that option presented to them during their formal education.

Details from Jim Duffy, Project Co-ordinator, Info Business Project, South West Brunswick Dock, Toxteth, Liverpool.

**The Small Business Bazaar**, the Conservative party lobby group, will hold its national conference on May 22 at Lakeside Country Club, Frimley Green, Surrey. Speakers will include Nigel Lawson, the Chancellor, David Trippier, the small firms minister, and James Sanders, administrator of the U.S. Small Business Administration.

Tickets cost £25 for non-bazaar members and £20 for members, and can be obtained from Irene Jefferys, SBE, 32 Smith Square, London SW1. **WD**

## Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS



The Botswana Meat Commission is proposing to construct a new abattoir to international standards near Francistown. The abattoir will have a capacity to slaughter 4,600 head of cattle per 8 hour working day at the rate of 70 head per hour, together with 300 smallstock per day and will be supported by full ancillary plants and services.

### THE PROJECT REQUIRES:

- CIVIL AND BUILDING WORKS (from virgin scrub land)
- ROADS, RAILWAY SPUR AND SIDINGS
- WATER AND EFFLUENT SERVICES
- MECHANICAL AND ELECTRICAL SERVICES
- REFRIGERATION AND CHILLING

The BMC is seeking the services of an engineering organisation to execute the detail design and draughting, and possibly to supervise the construction and accept full project management responsibility for the successful completion and commissioning of the project within the agreed budget and time scale. The time scale for this project will be from approximately September 30th 1985 with completion late 1987. Responsibilities will include programme development and co-ordination, cost and planning, engineering quality assurance, procurement including covering international purchasing and inspection administration accounting and commissioning.

Firms who wish to participate in the consultancy should register their interest by telex not later than 12.00 hours on 31st May 1985 at the following address:

GENERAL MANAGER (TECHNICAL)  
BOTSWANA MEAT COMMISSION  
PRIVATE BAG 4, BOTSWANA  
TELEX: 2420 BD

Further details concerning a firm's experience and background may be requested at a later date for BMC to draw up a short list which will be issued with terms of reference for the submission of technical and fee proposals.

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For further details contact the Joint Receivers: Roy Adams and Geoffrey Harrison Thornton Baker, Kennedy Tower, St Chads Queensway, Birmingham B4 6EL. Telephone: 021-236 4821. Telex: 337955

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Shares and two directors. £100,000. 1984. 1985. 1986. 1987. 1988. 1989. 1990. 1991. 1992. 1993. 1994. 1995. 1996. 1997. 1998. 1999. 2000. 2001. 2002. 2003. 2004. 2005. 2006. 2007. 2008. 2009. 2010. 2011. 2012. 2013. 2014. 2015. 2016. 2017. 2018. 2019. 2020. 2021. 2022. 2023. 2024. 2025. 2026. 2027. 2028. 2029. 2030. 2031. 2032. 2033. 2034. 2035. 2036. 2037. 2038. 2039. 2040. 2041. 2042. 2043. 2044. 2045. 2046. 2047. 2048. 2049. 2050. 2051. 2052. 2053. 2054. 2055. 2056. 2057. 2058. 2059. 2060. 2061. 2062. 2063. 2064. 2065. 2066. 2067. 2068. 2069. 2070. 2071. 2072. 2073. 2074. 2075. 2076. 2077. 2078. 2079. 2080. 2081. 2082. 2083. 2084. 2085. 2086. 2087. 2088. 2089. 2090. 2091. 2092. 2093. 2094. 2095. 2096. 2097. 2098. 2099. 2100. 2101. 2102. 2103. 2104. 2105. 2106. 2107. 2108. 2109. 2110. 2111. 2112. 2113. 2114. 2115. 2116. 2117. 2118. 2119. 2120. 2121. 2122. 2123. 2124. 2125. 2126. 2127. 2128. 2129. 2130. 2131. 2132. 2133. 2134. 2135. 2136. 2137. 2138. 2139. 2140. 2141. 2142. 2143. 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# SECTION IV - INTERNATIONAL MARKETS

## FINANCIAL TIMES

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### WALL STREET

## Consensus that Fed will relax

ANALYSTS on Wall Street returned from the weekend united in the belief that if the Federal Reserve has not yet begun to ease its credit policies, then it very soon will, writes Terry Byland in New York.

Credit market analysts weighed the chances for an early cut in the federal discount rate and Dr Henry Kaufman, chief economist at Salomon Bros, headed the list of those predicting reductions in the banks' prime lending rates.

The session opened with further gains in bond prices, spurred on by a federal funds rate at only 7 1/4 per cent. The swift drop in federal funds is seen by some analysts as a prime indication that the Fed wants to see rates lower, and Treasury bill rates fell by a further 12 basis points or so yesterday.

At mid-session the Fed signalled that short-term rates were falling faster than it liked by announcing - with funds standing at 7 1/4 per cent - overnight matched sale-purchase agreements, to drain liquidity. However, federal funds dipped further, to 7 1/4 per cent.

Bonds moved erratically, taking their cue from the dollar. By mid-session, when the dollar was shading from early

firmness and thus signalling expectations of lower U.S. interest rates, bond prices edged ahead 1/4 point.

In the stock market, the expectation of lower interest rates was not enough to counter-balance the flow of disappointing corporate results on first-quarter trading. The major oil companies, headed by Exxon, leader of the world industry, reported dreary progress, following on the heels of the high technology sector which upset Wall Street last week.

By 2pm, the Dow Jones Industrial average was down 2.87 at 1,263.89. Turnover was moderate.

Exxon dipped 5 1/2% to \$53 1/4 on the first-quarter figures. Other oil stocks looked dull after predictions that oil industry profits would be 15 per cent or so down. At \$61 1/4, Standard Indiana lost 5%, also on lacklustre profits.

Airlines continued to weaken, but attention was focused on the implications of the deal between United and Pan American. United gained 5 1/4% to \$42 1/4 on the plan to buy Pan Am's Pacific divisions, which represents a major shift of direction for both airlines. Pan Am at \$54 gained 5 1/4%.

Technology stocks again suffered from the flow of poor trading news. This time, it was the turn of Wang Laboratories which tumbled 8 1/4% to \$14 after announcing a 66 per cent drop in quarterly profits. Digital Equipment fell 4 1/4% to \$99 1/4 and Data General 2 1/4% to \$40 1/4, both ahead of reports due this week.

Among the mainframe manufacturers, IBM fell 5 1/4% to \$128 1/4, Honeywell 5 1/4% to \$56 1/4, and Burroughs 5 1/4% to \$59 1/4.

Motor stocks remained dull after last week's shakeout, ahead of the results. At

\$70 1/4, General Motors lost 5 1/4%. American Motors was unchanged at \$34 in the wake of the heavy cost cutting plans.

Monsanto held unchanged at \$44 after reporting disappointing results. Other chemical stocks looked dull. Union Carbide at \$38 1/4 shed 5 1/4%.

Other leading corporate reporters included Hughes Tool, major supplier to the oil industry, 5 1/4% firmer at \$14 1/4 on better earnings. SmithKline Beckman, the drug group, 3 1/4% up at \$83, and Transworld 5 1/4% down at \$32 1/4. A substantial profit recovery boosted Singer 5 1/4% to \$37 1/4. But among the aerospace groups, McDonnell Douglas eased 5 1/4% to \$77, despite its forecast of higher profits.

The takeover sector again attracted attention. CBS rebounded by 3 1/4% to \$110 1/4 after several market suggestions that the Turner bid might at least bring rival offers for CBS - some valued the broadcasting group at around \$200 a share.

Stock in Unocal edged up 5 1/4% to \$48 1/4 as Mr T Boone Pickens sat down to persuade important holders to support his bid. Unocal, also looking for a white knight, but less convincingly, shed 5 1/4% to \$19 1/4.

Crown Zellerbach, ordered to postpone its annual meeting as Sir James Goldsmith revealed that he has lined up some of the financing for his bid for control of the forest products group, remained unchanged at \$41 1/4.

Sharp falls in Treasury bill rates indicated the market's conviction that the Fed may be acting to bring rates down in order to rejuvenate a flagging economy. Last week's banking statistics, published by the Federal Reserve, suggested that the Fed may have already commenced easing policies.

### TOKYO

## Purchases fail to stem slide

WITH NO sign of consolidation after the sharp declines of last week, prices again dropped in Tokyo yesterday in the thin trading recorded this year, writes Shigeo Nishiwaki of Jiji Press.

Incentive-backed issues - those of companies thought to have strong business prospects - were bought, but biotechnologies continued to slide. The Nikkei-Dow market average, which had seen a slight recovery since its record daily plunge last Tuesday, shed \$2.15 to 12,179.92. Volume totalled a meagre 231m shares, compared to Friday's 405m.

As the extremely thin trading indicated, most investors remained on the sidelines waiting to see where prices would regain their stability. The dealing divisions of some leading securities houses purchased massively to stem the decline, but to no avail.

Incentive-backed issues and non-ferrous metals were the only gainers. Nissan Chemical topped the active list with 14.71m shares changing hands on speculation interest triggered by rumours of a business tie-up with Dow Chemical of the U.S. It advanced Y12 to Y454.

Unitika gained Y7 at one stage on its reported development of a new amorphous metal. But it later came under selling pressure, finishing at Y266, down Y3. Minolta rose Y15 to Y795 and Nippon Kogaku Y20 to Y1,490, reflecting renewed demand for single-lens reflex cameras.

Dowa Mining added Y10 to Y765 on the day's third heaviest trading of 10.06m shares. Mitsui Mining and Smelting and Sumitomo Metal Mining advanced Y16 to Y386 and Y10 to Y1,760 respectively.

Investors also bought some construction, apparently in expectation of possible government measures to stimulate domestic demand. Mitsui Construction went up Y17 to Y335 and Sato Kogyo closed Y7 up at Y238.

However, those gains were offset by continued declines among biotechnologies, which had been leading the market since last autumn. Green Cross plunged Y100 to Y2,850 and Asahi Chemical lost Y23 to Y800. Dainippon Pharmaceutical plummeted Y200 to Y4,530 and Yamamoto Pharmaceutical Y180 to Y3,000, while Toyojoko finished at Y1,540 off Y50.

Market analysts said the margin buying balance on most biotechnology issues had swollen while their prices rose, but they later fell too rapidly for investors to be able to unload their holdings.

Bond prices levelled off. The yield on the barometer 7.3 per cent government bonds, due in December 1993, which dropped sharply to 6.545 per cent on Friday when buying surged, finished unchanged yesterday reflecting the yen's decline against the dollar.

### EUROPE

## Excursion to peak for Frankfurt

A RETURN to record-setting ways was seen in Frankfurt yesterday with the market buoyed by hopes of lower domestic interest rates, the easier trend of the dollar and the positive tone of recent corporate results.

The Commerzbank index added 7.1 to 1,230.1 outstripping the previous high of 1,229.3 set on March 21.

Bank shares were in particular demand with Dresdner Bank up DM 4.20 to DM 210.90. Commerzbank put on 30 pf to DM 172 and Deutsche 40 pf to DM 473.80.

Electrical Siemens rose DM 1.50 to DM 547 but AEG failed to break out of its narrow trading range, ending unchanged at DM 113. Robot maker IWK, actively traded last Friday, continued to attract demand, rising DM 6 to DM 308.50 after a day's high of DM 310.

Chemicals issues were strong ahead of dividend announcements, due today, from BASF and Hoechst. BASF put on 90 pf to DM 205.60, Hoechst DM 1.30 to DM 214.80 and Bayer DM 1.20 to DM 214.50.

In a lower motor sector, Daimler and VW each shed DM 1.20 to DM 658.80 and DM 205.50 respectively, while BMW eased 50 pf to DM 375.50.

Retailer Kaufhof dipped DM 2 to DM 223 as it proposed to reduce the 1984 dividend despite a 8 per cent rise in parent company profits.

Bonds were little changed in thin trading with activity inhibited by uncertainty over the outlook for the dollar. The Bundesbank sold DM 21.7m of paper, compared with sales totalling DM 62.3m on Friday.

An optimistic tone was evident in Amsterdam, where the ANP-CBS general index added 1.3 to 207.2. Demand was again reported from U.S. investors, for whom Dutch shares are still relatively cheap.

Prospects for lower interest rates, and perhaps improved interest rate margins and profits, helped banks ahead. Heavy buying took ABN up F1 7 to F1 433, while NMB was F1 4 higher at F1 172.

The stability of the dollar underpinned an advance by the major companies. Akzo rose F1 2.70 to F1 115.70, while Royal Dutch was F1 1.40 higher at F1 203.40 and Unilever added F1 1.20 to F1 345.20.

Publishers were lower with Elsevier down F1 3.50 to F1 116, ex its F1 3 dividend, and VNU lost 50 cents to F1 213.

Bond prices were little changed ahead of today's state loan tender. The new 15-year loan with a 7.75 per cent coupon is expected to raise between F1 1bn and F1 2bn at par, compared with F1 5.25bn on the previous 8.25 per cent issue.

Banks and insurers led an early advance in Zurich but subsequent profit-taking trimmed some of the rise. Union Bank, trading ex its SwFr 115 dividend, put on SwFr 145 to SwFr 3,670. Swiss Bank Corp added SwFr 10 to SwFr 385, while Credit Suisse gained SwFr 20 to SwFr 2,450.

In the chemicals sector, Hoffmann-La Roche showed no reaction to last week's higher dividend. The share ended unchanged at SwFr 8.675.

Bond prices firmed in active trading. Brussels edged ahead in thin trading. Utilities and financial stocks advanced. Groupe Bruxelles Lambert put on BFr 25 to BFr 1,875. Wagon Lits, the tourism group, firmed BFr 60 to BFr 3,000 on strong demand from French buyers.

In the industrial sector, Petrofina lost BFr 20 to BFr 6,780 while Cometa, which last week posted a 49 per cent gain in consolidated net earnings, was unchanged at BFr 2,620.

End-account liquidation pushed Paris prices lower and the CAC General index shed 1.5 to 213.30.

Moulinex lost Ffr 5.40 to Ffr 101.60 as the household appliance group announced plans to cut its dividend and said that Scovell of the U.S. planned to acquire about 20 per cent of its shares as part of a joint venture agreement to be signed later in the year.

Valeo, the motor components group, added 90 centimes to Ffr 248 as the sharp drop in 1984 results was attributed to heavy losses in its French activities.

Moët-Hennessy was Ffr 34 lower at Ffr 1,815 despite the parent company's announcement of higher net income.

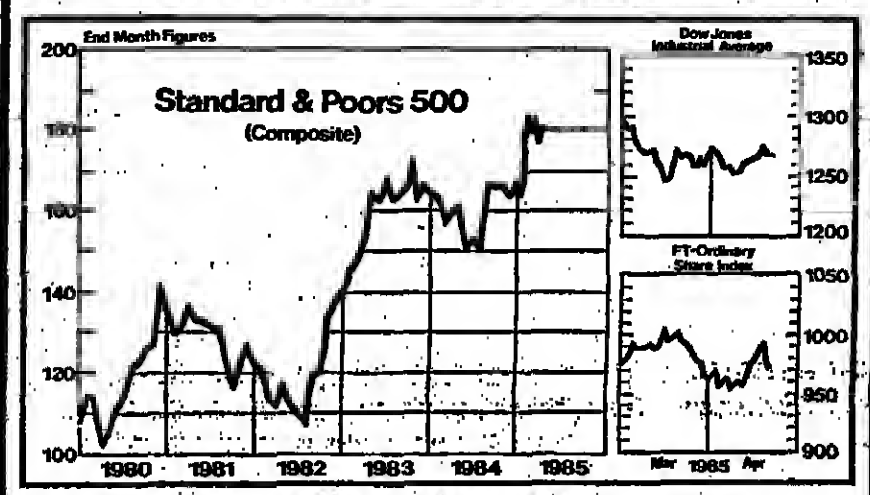
Club Med was Ffr 45 lower at Ffr 1,068 ahead of this week's annual meeting.

An uncertain mood took hold in late Milan trading after a day that had seen prices edging ahead.

Olivetti was L60 higher at L6,230 as improved 1984 results and a higher dividend were announced.

Madrid was marginally ahead but Stockholm eased back in lacklustre trading.

### KEY MARKET MONITORS



STOCK MARKET INDICES				
	NEW YORK	April 22	Previous	Year ago
DJ Industrials	1,263.89	1,263.89	1,263.89	1,158.08
DJ Transport	581.27	581.27	581.27	500.82
DJ Utilities	154.65	154.65	154.65	126.69
S&P Composite	180.35	180.35	180.35	158.02
LONDON				
FT Ord	971.6	971.6	971.6	876.2
FT-SE 100	1,294.9	1,294.9	1,294.9	1,106.4
FT-A All-shares	624.23	624.23	624.23	523.65
FT-A 500	685.81	685.81	685.81	569.18
FT Gold mines	512.8	512.8	512.8	686.1
FT-A Long gilt	10.47	10.47	10.47	10.26
TOKYO				
Nikkei-Dow	12,179.92	12,179.92	12,179.92	10,803.9
Toyo SE	952.81	952.81	952.81	843.74
AUSTRALIA				
All Ord	848.4	848.4	848.4	759.3
Metals & Mins.	550.2	550.2	550.2	540.7
AUSTRIA				
Credit Aktien	78.84	77.42	77.42	54.96
BELGIUM				
Belgian SE	2,224.23	2,215.09	2,215.09	-
CANADA				
Toronto	2,026.4	2,026.4	2,026.4	2,178.0
Metals & Mins.	2,034.2	2,034.2	2,034.2	2,327.0
Montreal	130.08	130.08	130.08	112.92
DENMARK				
Copenhagen SE	191.12	191.12	191.12	192.67
FRANCE				
CAC Gen	213.3	214.8	214.8	173.0
Ind. Tendence	115.4	117.5	117.5	90.7
WEST GERMANY				
FAZ-Aktien	424.87	422.14	422.14	358.58
Commerzbank	1,230.1	1,223.0	1,223.0	1,022.7
HONG KONG				
Hang Seng	1,487.40	1,474.21	1,474.21	1,115.85
ITALY				
Banca Comm.	276.44	275.89	275.89	216.39
NETHERLANDS				
ANP-CBS Gen	207.2	205.9	205.9	169.0
ANP-CBS Ind	168.3	165.4	165.4	126.9
NORWAY				
Osko SE	313.51	311.41	311.41	281.47
SINGAPORE				
Straits Times	787.99	796.95	796.95	992.41
SOUTH AFRICA				
Stocks	n/a	1,108.2	1,033.7	-
Industrials	n/a	896.4	1,058.8	-
SPAIN				
Madrid SE	110.15	109.92	109.92	82.11
SWEDEN				
J & P	1,430.71	1,433.65	1,433.65	1,527.50
SWITZERLAND				
Swiss Bank Ind	419.2	420.5	420.5	372.3
WORLD				
Capital Int'l	204.2	203.7	203.7	187.7
GOLD (per ounce)				
	London	Apr 22	Prev	
		\$328.50	\$327.25	
	Zurich	\$328.50	\$327.50	
	Paris (filing)	\$328.50	\$328.94	
	London (June)	\$327.60	\$327.00	
	New York (June)	\$330.90	\$331.30	
* Latest available figure				

## Indecision on rates resurfaces

INDECISION over the future course of international interest rates continued to surface in London yesterday as investors attempted to focus buying power on situation stocks and issues highlighted in the investment press.

The FT ordinary index, which opened slightly off, closed a 7.2 down at the day's lowest of 971.6.

Wall Street's concern over U.S. economic trends, which resulted in a dull Friday performance, also dampened equity interest.

Despite a curtailing of volume in government securities, a firm undertone was displayed.

**Chief price changes, Page 32; Details, Page 33; Share information service, Pages 33-34.**

**SINGAPORE**

CONCERN over the election in the state of Sabah unsettled Singapore and drove the Straits Times industrial average index 6.96 lower to 787.99.

Promet, which staged strong gains on Friday, slumped 9 cents to S\$1.45, while Pan-Electric dropped 11 cents to S\$2.55.

In the industrial sector, Singapore Press retreated 15 cents to S\$6.15 and UMW fell 12 cents to S\$1.02. Straits Trading moved against the trend with a 10-cent advance to S\$4.40 after a one-for-four scrip issue.

**AUSTRALIA**

LATE BUYING in Sydney failed to reverse an easier trend with the All-Ordinary index 0.5 off at 848.4.

Wormald International featured with a 3-cent gain to A\$3.58 in light trading after Adelaide Steamship said it held almost 20 per cent of the issue capital.

John Fairfax was actively traded after the media group won a controversial parcel of shares that was put on the market earlier this month. The 10.2m shares were relisted and Fairfax bought them at A\$10.20 each.

**HONG KONG**

EARLY LOSSES were recouped in Hong Kong when revived speculation that Jardine Matheson may be the subject of a takeover boosted sentiment and took the Hang Seng index 13.19 higher to 1,487.40.

Jardine firmed HK\$1 to HK\$12.30, while associate Hongkong Land picked up 10 cents to HK\$5.80.

Elsewhere, Cheung Kong rose 20 cents to HK\$15.70.

**SOUTH AFRICA**

MODEST MOVEMENTS among gold shares were the main feature of a lacklustre Johannesburg.

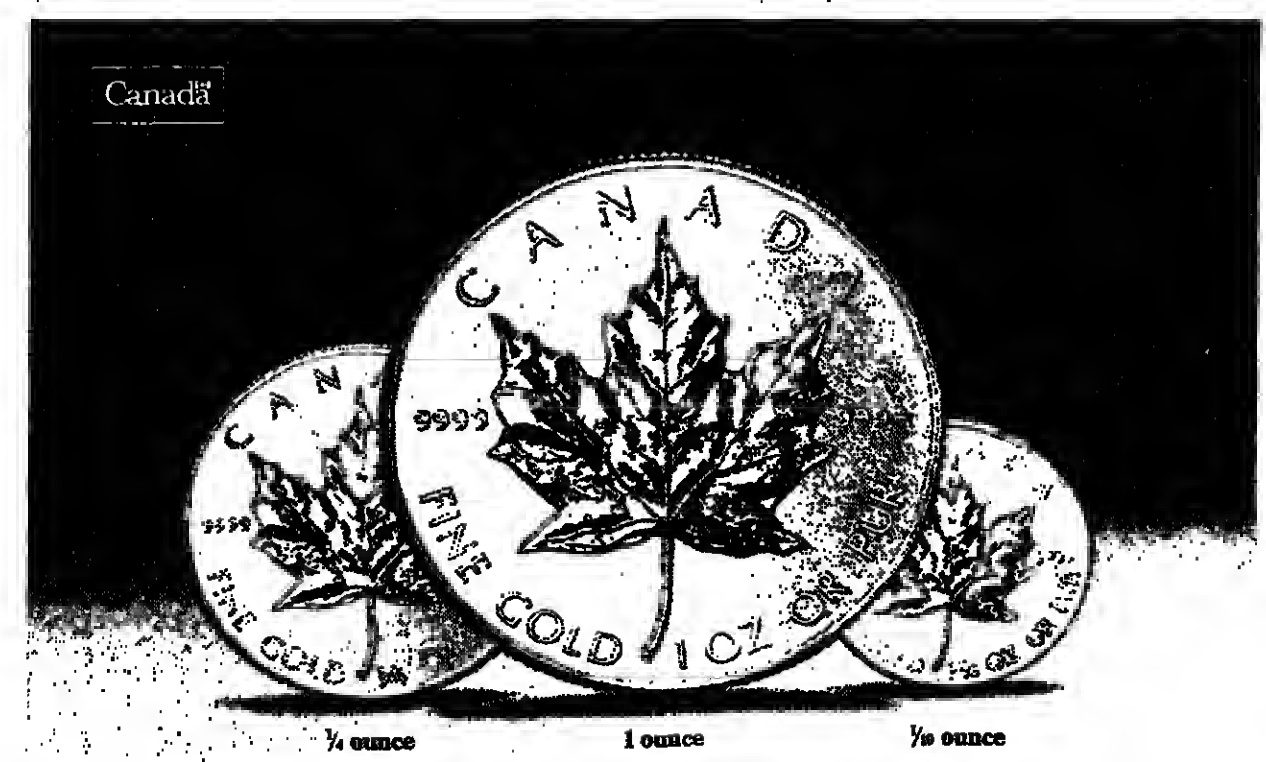
Free State Geduld dipped 50 cents to R56.50, Driefontein shed 25 cents to R54.50, while Buffels was steady at R89.

Other miners were mixed, with leading diamond group De Beers 5 cents higher at R10.25 and Rustenburg Platinum unchanged at R17.50.

**CANADA**

AN EASIER trend developed in Toronto following the early setback on Wall Street.

Among the actively traded issues, Northern Telecom dipped C\$4 to C\$41 1/4 after a surge in first-quarter profit. Yellowknife Resources, which lost C\$7 1/4 on Friday after Silverton Resources withdrew its C\$15 a share bid for the group, fell a further C\$4 to C\$5 1/4.



## ONLY THE PUREST GOLD HAS IMMORTAL VALUE THROUGHOUT THE WORLD.

Over 3000 years ago, the ancient Egyptians immortalized their King Tutankhamen in the purest of gold. Even then they knew that pure gold would have everlasting value. And that is still true today. Whoever invests in gold should also choose its purest form.

Canada's Maple Leaf, for example, is struck with the purest gold that you can buy today. It contains no base metals and is the only coin available at banks with a purity of 999.9/1000 fine gold - guaranteed by the Canadian government.

What does that mean for you? In contrast to ordinary gold coins which are 22-carat gold, you get the purity of 24-carat gold for your money with Maple Leaf. And, a high degree of assurance that you can trade it easily anytime, anywhere in the world.

Therefore, prudent investors can follow the example of the ancient Egyptians. Whoever wants to acquire longterm value should choose gold of the highest purity. And today, that is the 999.9/1000 of the Canadian Maple Leaf - a purity for which there is no substitute.



MAPLE LEAF: THERE IS NO SUBSTITUTE FOR PURITY.



## WORLD STOCK MARKETS

AUSTRIA				GERMANY				NORWAY				AUSTRALIA (continued)				JAPAN (continued)				OVER-THE-COUNTER				LONDON								
Apr. 22	Price	±	or	Apr. 22	Price	±	or	Apr. 22	Price	±	or	Apr. 22	Price	±	or	Apr. 22	Price	±	or	Stock	High	Low	Day	Stock	High	Low	Day	Stock	High	Low	Day	
Creditanstalt	317	-12		AGF Tefel	113	-0.5		Bergens Bank	142.5	-0.5		Gen. Prop. Trust	3.16	-0.01		MNI	250	-1		ADM	148	148	124	124	DBA	83	127	154	154	Ex 11 89	599 1/4	+2 1/4
Generale	350	-4		Allianz Ver	125	-0.5		Borgerbank	354	+1.5		Nardie James	5.08	-0.05		Mizuho	540	-5		ADC	148	148	124	124	DOY	80	127	154	154	Tr 2 IL 90	596 1/4	+2 1/4
Landesbank	290	-5		Bayer	214.5	+1.2		Christians Bank	141	-1		Herold WY Times	4.25	-0.05		Mitsubishi	512	-5		AGC	148	148	124	124	DOY	80	127	154	154	Allebank	54	+5
Perimeter	640	+15		Bayer Ver	244.5	+0.8		Ekem	129.5	-1		ICI Aust	1.91	-0.01		Nippon Denso	1,350	-20		AGC	148	148	124	124	DOY	80	127	154	154	Amber Ind	140	+35
Österreich	105	-4		Bayer Ver	244.5	+0.8		Kvaerner	165	-1		Kimberly F.P.	0.32	-0.01		Nippon Gakki	1,810	-60		AGC	148	148	124	124	DOY	80	127	154	154	Aust Cons. Min	54	+7
Volksbank	404	-4		Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Lease Lease	0.4	-0.01		Nippon Koki	1,000	-20		AGC	148	148	124	124	DOY	80	127	154	154	Beatrix Mines	350	+32
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		News	5.20	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	Carwright (R)	177	+9
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Nicholas K.W.	1.95	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	Dunhill	355	+15
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	Fleet Hides	290	+7
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	Hol Bros & ESA	75	+8
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	INSTEM	265	+10
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	Lanca	315	+85
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	Marine Pet	93	+6
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	Murhead	146	+6
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	NW Comp	380	+17
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	Phoenix Prop	45	+8
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	Provident Fin	230	+7
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	Selincourt	275	+2
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154	UDO Hides	223	+18
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124	124	DOY	80	127	154	154			
				Bayer Ver	244.5	+0.8		Norsk Odel	405	-5		Pancon	1.62	-0.01		Nippon Steel	872	-1		AGC	148	148	124</									



## LONDON STOCK EXCHANGE

## MARKET REPORT

## RECENT ISSUES

## Subdued session ends with equity leaders lower and Gilts marginally higher

## Account Dealing Dates

\*First Declared Last Account Dealings Dates  
 April 15 April 23 May 7  
 April 15 April 23 May 7  
 April 15 April 23 May 7  
 April 15 April 23 May 7

Situation issues and stocks recommended in the weekend Press columns tended to continue the interest throughout a subdued London trading session yesterday. The dull tone seen in leading shares on Friday continued as the market appeared to be undecided about this course of international interest rates. Sterling gave little life, fluctuating within a narrow range, while period rates for credit remained steady.

The Bank of England again provided heavy assistance in money markets, although Discount Houses were not asked to pay Friday's money market. This had indicated the authorities' reluctance to see further reductions in bank base lending rates after the 4 percentage cut to 12 1/2 per cent by both NatWest and Lloyds.

Wall Street's concern over U.S. economic trends, which resulted in a lacklustre performance on Friday, also dampened equity interest. Institutional activity was particularly sparse with operations seemingly content to wait for the first-quarter results, due to be announced on Thursday. Most international and leading stocks eased progressively and the FT-100 closed at 2,250.1, which opened only a shade off, closed 7.2 down at the session's low of 2,242.9.

The volume of business in Government securities also tailed off but the market displayed a firm undertone. Sterling's current strength, in spite of cheaper money, was revived talk of lower oil prices, encouraged light demand for conventional Gilts which settled 1/2 better in price. No new issues were made for stock of the three new tranches of existing issues, totaling £650m, made available to the market from yesterday. Index-linked stocks too attracted small support following the latest rise in UK inflation.

## Bank Scotland down

Bank of Scotland fell 20 to 440 following news of the proposed £21m rights issue, which accompanied the preliminary result. The news served to deter interest in the major clearing banks and the close was mixed. Barclays edged forward a few pence to 385, but Midland eased 2 to 350. Royal Bank of Scotland touched 260 before closing 2 dearer at 254. Among Discount Houses, Provident Financials reacted positively to a preliminary result with a rise of 7 to 230.

Renewed profit-taking caused takeover-favourite Commercial Union to ease before a late flurry of speculative buying prompted a

rally to 223, up 2 on balance. Elsewhere, Lloyds Broker Minet eased 5 to 240 with sentiment still soured by last week's warning that a syndicate managed by the company could face substantial losses. Windsor Securities, in which Lander Investments recently acquired an 11 per cent stake, gave up 3 at 57p.

The two newcomers to the Unlisted Securities Market made highly successful debuts. Specialist magazines and video group Aspen Communications, placed at 125p, opened at 154p and moved up to 175p. Lloyds Broker began at 172p and touched 200p prior to closing at 187p compared with the placing price of 125p.

Cash call fears continued to deter buyers of Blue Circle as the company slipped 4 to 45p. Thursday's preliminary statement, in which the Building sector, M. J. Gleeson formed 4 to 45p, was followed by a further decline.

Elsewhere in the Building sector, M. J. Gleeson formed 4 to 45p, was followed by a further decline. Elsewhere in the Building sector, M. J. Gleeson formed 4 to 45p, was followed by a further decline.

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## Lanka buoyant

Leading Stores made modest headway in this trading but finished below the best levels. The 1 1/2 per cent rise in March results and closed 4 dearer at 77p. Among other Chemicals, Arrow lost 3 to 58p, after 57p, following slightly disappointing annual figures.

## FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS			Mon April 22 1985										Fri April 19		Thu April 18		Wed April 17		Tue April 16		Mon April 15		Sun April 14		Sat April 13		Fri April 12		Thu April 11		Wed April 10		Tue April 9		Mon April 8		Sun April 7		Sat April 6		Fri April 5		Thu April 4		Wed April 3		Tue April 2		Mon April 1		Sun March 31		Sat March 30		Fri March 29		Thu March 28		Wed March 27		Tue March 26		Mon March 25		Sun March 24		Sat March 23		Fri March 22		Thu March 21		Wed March 20		Tue March 19		Mon March 18		Sun March 17		Sat March 16		Fri March 15		Thu March 14		Wed March 13		Tue March 12		Mon March 11		Sun March 10		Sat March 9		Fri March 8		Thu March 7		Wed March 6		Tue March 5		Mon March 4		Sun March 3		Sat March 2		Fri March 1		Thu Feb 28		Wed Feb 27		Tue Feb 26		Mon Feb 25		Sun Feb 24		Sat Feb 23		Fri Feb 22		Thu Feb 21		Wed Feb 20		Tue Feb 19		Mon Feb 18		Sun Feb 17		Sat Feb 16		Fri Feb 15		Thu Feb 14		Wed Feb 13		Tue Feb 12		Mon Feb 11		Sun Feb 10		Sat Feb 9		Fri Feb 8		Thu Feb 7		Wed Feb 6		Tue Feb 5		Mon Feb 4		Sun Feb 3		Sat Feb 2		Fri Feb 1		Thu Jan 31		Wed Jan 30		Tue Jan 29		Mon Jan 28		Sun Jan 27		Sat Jan 26		Fri Jan 25		Thu Jan 24		Wed Jan 23		Tue Jan 22		Mon Jan 21		Sun Jan 20		Sat Jan 19		Fri Jan 18		Thu Jan 17		Wed Jan 16		Tue Jan 15		Mon Jan 14		Sun Jan 13		Sat Jan 12		Fri Jan 11		Thu Jan 10		Wed Jan 9		Tue Jan 8		Mon Jan 7		Sun Jan 6		Sat Jan 5		Fri Jan 4		Thu Jan 3		Wed Jan 2		Tue Jan 1		Mon Dec 31		Sun Dec 30		Sat Dec 29		Fri Dec 28		Thu Dec 27		Wed Dec 26		Tue Dec 25		Mon Dec 24		Sun Dec 23		Sat Dec 22		Fri Dec 21		Thu Dec 20		Wed Dec 19		Tue Dec 18		Mon Dec 17		Sun Dec 16		Sat Dec 15		Fri Dec 14		Thu Dec 13		Wed Dec 12		Tue Dec 11		Mon Dec 10		Sun Dec 9		Sat Dec 8		Fri Dec 7		Thu Dec 6		Wed Dec 5		Tue Dec 4		Mon Dec 3		Sun Dec 2		Sat Dec 1		Fri Nov 30		Thu Nov 29		Wed Nov 28		Tue Nov 27		Mon Nov 26		Sun Nov 25		Sat Nov 24		Fri Nov 23		Thu Nov 22		Wed Nov 21		Tue Nov 20		Mon Nov 19		Sun Nov 18		Sat Nov 17		Fri Nov 16		Thu Nov 15		Wed Nov 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## Why Ministry vets are vital

**Farmers' Viewpoint:**  
**John Cherrington** on  
the threat to close  
some Veterinary  
Investigation Centres

about individual deaths or cases of sickness. One old farmer used to say that you could not have livestock without dead stock. The approach is to take precautionary measures against known hazards and undertake mass cures when infectious sweeps through concentrations of animals.

This is not a selfish request to stay the execution of my local centre—I would with had grace motor to Tunbridge Wells or even to Launceston, 130 miles to the west, if necessary. But I hope that neither I nor my successors will have to. For the work of the VICs in protecting animal health is vital.

This is not to denigrate local private veterinary practices, but they are unlikely to have the diagnostic facilities available at the VICs. It is usual for private vets to refer to the Ministry if their experience does not cover a particular problem.

There have been profound changes in attitudes to farm animal health in the past 50 years. I remember asking my first employer in New Zealand if I should get the vet for a cow which was very sick. "Do you know what that would cost?"

you know what that would cost, boy?" he growled. "Put a bullet through its head and feed it to the dogs." This proved wise counsel. I afterwards learnt that the cure for that particular problem had not then been found.

Few farmers worry much

## Higher rubber values demanded

**BY WILLIAM DULLFORCE IN G**  
A DEMAND from South-east Asian countries for a rise in the price of natural rubber to cover the growing costs of small producers dominated the UN Conference on Natural Rubber here yesterday

At the opening session, Mr Wong Choon of Malaysia, which supplies nearly half world exports of natural rubber, underlined the "socio-economic importance" of small producers, who account for the bulk of world output.

On the consumer's side, Mr Oswald van Wauwe spelt out the EEC view that negotiations should not result in "changes

in the structural elements" of the agreement, which has stabilised world prices for the past five years.

The 1979 International Natural Rubber Agreement is seen as one of the most successful of the commodity schemes worked out by the United Nations Conference on Trade and Development (UNCTAD). It is due to expire in October.

Mr Choon, while acknowledging that the agreement has succeeded in "correcting" price falls, said yesterday that "ambiguities, rigidities and inconsistencies" in it needed to be overcome.

In negotiating a renewal of the present conference, the participants also have to deal with proposals for new measures to supplement the present method of using a buffer stock to stabilise prices.

Mr Peter Lai of Malaysia, the executive chairman of the International Tin Organisation, was elected chairman of the conference. Producers and consumers later held separate caucus meetings to co-ordinate policies and to decide on nominations to an executive committee. The conference could last three weeks.

## Tax advantages make Ireland's bloodstock industry a good bet

Oil prices eased and Brent hovered near Friday's level in the third trade. Crude rose 26c in the May position.

On the market, the petroleum products market got prices moved sharply, mainly due to pricing hesitations in New York. Heavy fuel oil prices weakened slightly with Asia prices reported—Petroleum Argus, London.

NOTES:

	Latest	Change of
	per barrel	or
Crude Oil (FOB)		
Light	27.56	27.65
Heavy	26.55	26.55
Distillate	25.25	25.50
Gasoline	27.5	27.50
Jet (1pm spec)	25.45	25.75
Gasoline (Nigeria)	27.35	27.11
Jet (cif Med)	27.00	27.35

Oil			Petroleum Argus estimates	
Month	Year-to-date Close	% + or -	Business	Domestic
Jan	93.75	+0.75	91.00-93.25	93.00
Feb	93.75	+0.50	91.00-93.25	93.00
Mar	93.75	+1.75	92.50-95.75	95.00
Apr	93.75	+0.75	92.00-95.25	95.00
May	93.75	+0.50	92.50	95.00
Jun	93.75	+0.75	92.00-95.25	95.00
Jul	93.75	1.00		

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**International Sugar Agreements**  
cents per pound lob and stowed  
bassa ports). Prices for April 19:  
price 3.29 (3.32); 15-day average  
(3.61).

**THE CONCESSIONS** in the recent Irish Finance Bill to owners of thoroughbred stallions were a measure of how important the bloodstock industry has become to the Irish economy, and the importance of Ireland's tax breaks in keeping that industry flourishing.

Fees earned from stallions have been exempt from income tax since the late 1960s, but it was only in the past 10 years, with the enormous increase in the value of thoroughbreds, that

Some had also spotted a loophole in the regulations, which allowed fees from any stallion to qualify for the reliefs. This meant that earnings, dividends or capital gains from an investment in a stallion at stud anywhere in the world were exempt from the normally onerous Irish tax rates.

Mr Alan Dukes, the Finance Minister, proposed in January's budget that relief should apply only to horses at stud in

£100,000 a time, and of securing the services of a particular stallion, the Irish industry forges that many leading foreign owners keep their mares in Ireland because they can benefit from the tax reliefs.

Ireland's lime-rich pastures and mild winters do provide natural advantages for breeding horseflesh, but people like Mr. Jonathan Twinn, managing director of Goff's sales ring have no doubt that the

**Peter Blackburn**  
**Cotton setb**

ireland. Industry representatives argued that this was too sweeping a restriction, given the close international network of the top thoroughbred industry.

Owners of mares will often take a share in a stallion as a way of saving on fees of up to

on a blow to Cha

**ack for poo**

we aim to produce 160,000  
chadnes next year," Coton  
Chad's director general, Andre

years has to do with the favourable taxation climate as well as Goff's turnover has increased from £22m in 1974 to over £40m last year, reflecting both the growing number and the increasing quality of horses bred in Ireland.

harsh drop in the cotton crop, the country's main export commodity according to industry executives.

Cotton normally accounts for 5 per cent of Chad's official export earnings and the poor crop will be a further setback to the world's poorest country which has an annual per capita income of only \$80.

The 1984-85 crop is expected to total about 50,000 tonnes compared with 15,000 tonnes the previous season.

Taxes on cotton fibre exports are expected to fall to CFA 1.70bn (\$5.5m) from CFA 5.5bn in 1983-84.

However, the State-controlled Sociétés Cotonières du Chad (Coton Chad), the country's

Coton Chad, in which the company's French subsidiary, Societe Africaine de Developpement Des Cotonniers (SADC), has a 17 per cent interest, aims to expand output to 200,000 tonnes by 1990 and restore Chad as francophone Africa's main cotton grower. Coton Chad's optimism stems from President Hissene Habre's second year of power, the most successful of three important cotton producing provinces in the south which has been virtually sealed off in recent months.

After the tour the President announced that 3,800 rebel codes (communiqués) had rallied to the Government.

Although the fighting disrupted cotton planting, harvesting and transport, drought was

Some 25 per cent of investment is being spent on modernising cotton processing facilities. Chababanes strongly denied the claims that famine in parts of the south was due to farmers abandoning food crops in favour of more profitable cotton. "The food shortages are the result of drought and drought. There is plenty of food for both food and cotton," he said. Farmers have been increasingly attracted to cotton by favourable producer prices. Cotton is also more drought resistant and requires less fertilisers and pesticides. However, after this year's

**OTHER MARKETS**

**CUTE**

JUTE—April/May shipments C and I forward shipment 87C \$960, 8WC \$945, BTD 25, 9WD \$930; C and I Atwater 100C \$940, 8WC \$935, BTD \$925, 8WD \$920; C and I Dundas ex-India April shipment 40 in 10's \$27.00, 40 lb in 20's 18; 8 Twine £71.50.

**BEEF**

SMITHFIELD—Peaces per pound, Red & Scotch hind quarters 74.0 to 81.0; Scotch hindquarters 88.0 to 102.0, fore-

also an important reason for the sharp leap in output, according to Mr Chabannes.

Despite these problems, Coton

Cash Farmers will be careful to load their crops so as to ensure adequate supplies for subsistence needs at least.

0645.0, 648.0, May 660.6, 650.0, 651.0  
0645.0, July 900.0, 870.0, untraded; Oct.  
0625.0, 680.0, U.K. Sales: 27

LONDON NEW ZEALAND CROSS-  
CROSSLINGS—Close (In tender: buyer, seller, per kg.)  
May 511, 513, 512-511; Aug 534, 536,  
Oct 523, 528, 538, 538-537; Mar 546,  
546, 546, 546, 546, 546, 546, 546,  
0668; Oct 555, 564, 567, Sales: 11

SUGAR—(Fr. per tonne): Aug 1220

English small (new season)	124.0 to	or
U.S. medium (new season)	120.0 to	Ar
U.S. heavy (new season)	118.0 to	64
U.S. Imported: New Zealand Pt. (new		64

**SYDNEY GREASY WOOL**—Close (in  
 ter: buyer, seller, business).  
 Australian cents per kg. May 637.0;  
 0.0, 637.0; July 660.0, 663.0, 660.0;  
 0.0, 633.0, 638.0, 635.0-633.0; Oct  
 0.0, 642.0, 640.0-639.0; Mar 644.0, 642.0

COCCOA--(FFs per 100 kg): May  
205/2200, July 2500 bid, Sept 2150/  
1900, Cas 2070/2000, Mar 2090  
2065/2100, July 2100 nak.



## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Short covering lifts dollar

Covering of short positions taken out as the dollar plunged last week, helped the U.S. currency stage a small recovery in rather quiet foreign exchange trading yesterday. There was no change in general sentiment surrounding the dollar after last week's disappointing revision to U.S. first quarter Gross National Product growth, while dealers also noted that the Federal Reserve monetary policy and a possible cut in the U.S. discount rate from 8 per cent. On the other hand, monetary growth is expected to be strong during the next two months and a rebound in economic growth is also anticipated while the U.S. authorities may be reluctant to encourage lower interest rates ahead of a Treasury refunding package early next month.

Further evidence on the health of the economy will be provided by consumer prices and durable goods orders today. In a market dominated by short covering the dollar rose to DM 2.0110 from DM 2.0070; FF 1.9500 from FF 1.9470; Sfr 2.4935 from Sfr 2.4700; and ¥248.50 from ¥247.10.

## POUND SPOT-FORWARD AGAINST POUND

Apr. 22	Day's spread	Close	One month	Three months	6 months
U.S.	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Canada	1.2260-1.2300	1.2270	1.2270	1.2270	1.2270
France	1.4940-1.4980	1.4950	1.4950	1.4950	1.4950
Germany	1.4940-1.4980	1.4950	1.4950	1.4950	1.4950
Italy	1.3600-1.3640	1.3610	1.3610	1.3610	1.3610
Japan	247.00-248.00	247.50	247.50	247.50	247.50
Switzerland	2.4700-2.4740	2.4710	2.4710	2.4710	2.4710
Spain	165.00-166.00	165.50	165.50	165.50	165.50
Sweden	11.20-11.24	11.22	11.22	11.22	11.22
Denmark	13.70-13.74	13.72	13.72	13.72	13.72
Netherlands	2.20-2.24	2.22	2.22	2.22	2.22
Belgium	36.00-36.40	36.20	36.20	36.20	36.20
Portugal	200.00-204.00	202.00	202.00	202.00	202.00
Greece	340.00-344.00	342.00	342.00	342.00	342.00
South Africa	1.40-1.44	1.42	1.42	1.42	1.42
Argentina	165.00-169.00	167.00	167.00	167.00	167.00
Brazil	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Chile	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Colombia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Costa Rica	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Cuba	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Ecuador	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
El Salvador	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Guatemala	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Honduras	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
India	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Indonesia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Israel	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Kenya	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Malaysia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Maldives	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Marshall Islands	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Mexico	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Moldova	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Monaco	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Morocco	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Mozambique	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Nicaragua	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Niger	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Nigeria	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
North Macedonia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Oman	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Pakistan	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Panama	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Paraguay	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Peru	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Romania	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Russia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
San Marino	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Senegal	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Seychelles	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Sierra Leone	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Singapore	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Slovakia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Slovenia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Somalia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
South Korea	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Spain	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Sri Lanka	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
St. Kitts	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
St. Lucia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
St. Vincent	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Swaziland	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Sweden	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Switzerland	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Taiwan	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Tanzania	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Thailand	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Togo	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Tonga	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Trinidad and Tobago	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Tunisia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Turkey	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Turkmenistan	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Uganda	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Ukraine	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
United Kingdom	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
United States	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Uruguay	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Uzbekistan	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Venezuela	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Yemen	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Yugoslavia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Zambia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Zimbabwe	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770

## OTHER CURRENCIES

Apr. 22	Day's spread	Close	One month	Three months	6 months
U.S.	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Canada	1.2260-1.2300	1.2270	1.2270	1.2270	1.2270
France	1.4940-1.4980	1.4950	1.4950	1.4950	1.4950
Germany	1.4940-1.4980	1.4950	1.4950	1.4950	1.4950
Italy	1.3600-1.3640	1.3610	1.3610	1.3610	1.3610
Japan	247.00-248.00	247.50	247.50	247.50	247.50
Switzerland	2.4700-2.4740	2.4710	2.4710	2.4710	2.4710
Spain	165.00-166.00	165.50	165.50	165.50	165.50
Sweden	11.20-11.24	11.22	11.22	11.22	11.22
Denmark	13.70-13.74	13.72	13.72	13.72	13.72
Netherlands	2.20-2.24	2.22	2.22	2.22	2.22
Belgium	36.00-36.40	36.20	36.20	36.20	36.20
Portugal	200.00-204.00	202.00	202.00	202.00	202.00
Greece	340.00-344.00	342.00	342.00	342.00	342.00
South Africa	1.40-1.44	1.42	1.42	1.42	1.42
Argentina	165.00-169.00	167.00	167.00	167.00	167.00
Brazil	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Chile	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Colombia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Costa Rica	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Cuba	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Ecuador	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
El Salvador	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Guatemala	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Honduras	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
India	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Indonesia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Israel	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Kenya	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Malaysia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Maldives	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Marshall Islands	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Mexico	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Moldova	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Monaco	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Morocco	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Mozambique	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Nicaragua	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Niger	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Nigeria	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
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Singapore	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
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Slovenia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Somalia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
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Spain	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Sri Lanka	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
St. Kitts	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
St. Lucia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
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Swaziland	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Sweden	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Switzerland	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Taiwan	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Tanzania	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Thailand	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Togo	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Tonga	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Trinidad and Tobago	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770
Tunisia	1.2760-1.2820	1.2770	1.2770	1.2770	1.2770







## FINANCIAL TIMES SURVEY

## West German Industry

West German industry is recovering strongly from a recession which has prompted a reappraisal in many sectors and a new drive to correct weaknesses. Exports are booming and there are signs of growing demand at home, sparked by greater corporate investment.

## Trade surplus grows bigger

By Jonathan Carr

AT FIRST SIGHT it looks just like the old days again. Once more Bonn is playing host to a Western economic summit conference, as it did seven years ago. Again West Germany is producing big trade and current account surpluses, low inflation—and only a modest economic growth rate.

And again several of Germany's partners, not least the United States, are looking to Bonn to do more to boost the economy, suck in more imports and help sustain Western economic recovery. The "locomotive theory" was not dead after all—only sleeping.

In some ways Bonn's partners seem to have an even stronger case than they did at the 1978 summit. After all, the Germans ran up a record trade surplus of DM 94bn (\$16.9bn) last year and are probably heading for a still bigger one this year—along with a current account which could be more than DM 30bn in the black.

True, one part of that overall trade surplus was the surge of 43 per cent in exports to the U.S., itself induced by the American economic recovery and the soaring dollar.

But West Germany ran a DM 25bn surplus with its European Community partners too—nearly DM 15bn of that with France alone. Hence the Europeans as well as the U.S. in principle have a strong interest in seeing faster German growth and better prospects for their exports.

Apart from its external surpluses, Germany has a lower inflation rate (currently around 2.5 per cent) than it did in the 1970s and the Bonn government has achieved marked success in cutting back its borrowing. Its net credit intake dropped below DM 30bn (close to 1.5 per cent of Gross National Product) last year and is likely to be down again this year.

## Strategy

Moreover, whereas in 1977-78 the jobless total hovered around the 1m mark, nowadays it stands at over 2m. Thus on the face of it the Germans would seem to have both the possibility, and the domestic need, to adopt a more expansive economic and fiscal strategy—which they could then present to their partners as a "concession" at the summit.

But in fact Bonn is unlikely to do any such thing. It will certainly point to its two-stage programme, already agreed, of tax concessions starting with a

DM 10bn bandout next year. It may mentally be preparing to do a bit more than that in 1986, if the economy shows signs of faltering in what will be a pre-general election year.

But the kind of commitment made by the government at the previous Bonn summit—to take steps to boost the economy amounting to around 1 per cent of GNP (then DM 12bn, now about DM 18bn)—will surely not be forthcoming.

For despite the apparent similarities of economic performance, there are big differences between the Germany of 1978 and that of 1985. In the intervening years the country not only changed to a government of the Centre-Right after 13 years of rule by the Centre-Left. It also went through something of an economic trauma which forced a change in attitudes.

In retrospect the DM 12bn economic boost promised by Bonn in 1978 proved to be a poisoned chalice for the government, however much it seemed needed at the time to help win accord with other partners on a summit "package deal."

The action did little definable to increase growth, but clearly intensified the budget agonies of the then Social-Liberal coalition.

It was finally budgetary problems which brought the collapse of the coalition in late 1982—a point not lost on the incoming Finance Minister, Dr Gerhard Stoltenberg. He has been doggedly cutting government borrowing ever since and certainly does not favour a new "summit induced" burst of expenditure now.

It goes almost without saying that not all Dr Stoltenberg's

Chinats colleagues are happy about this tight-fisted regime.

Likewise it is no surprise that private business and industry, which speak out firmly in favour of state budget "consolidation" and enjoy its fruits in the form of lower interest rates, nonetheless want bigger tax breaks than those Dr Stoltenberg has already granted them.

## Action

The private sector also wants to see speedier action by the government to de-nationalise companies still in state hands.

But for all the criticism in detail, businessmen and entrepreneurs naturally support a broad government line which is gradually driving back the role of the state—after years when the reverse was true—and encouraging private initiative.

That applies not least to Bonn's greater emphasis on "indirect" rather than "direct" support for research; meaning a bigger slice of public money is now going to improve the conditions in which companies carry out research, and a smaller one to state support for specific projects (a system which in the past made for great complexity and bureaucratic delay).

Probably more important than the government switch as a catalyst for domestic change was the country's plunge into current account deficit in 1979-1981. That development, combined with dramatic steps by the Bundesbank to help support the once mighty D-Mark, forced a debate about West Germany's economic place in the world.

At times the arguments, both

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inside and outside the country, got out of focus. Just as it had been claimed in the 1950s that the Germans were "economic miracle workers," so it began to be argued at the start of the 1980s that the Germans were going down the drain economically, that they had missed the "technological boat," and that their export performance relied on products created with the techniques and skills of the 19th century.

The arguments tended to underplay German strengths in a lot of industrial sectors—

from the manufacture of nuclear power plants, to that of high-performance cars (with anti-skid brakes and electronically-controlled automatic transmission), to innovation in pharmaceuticals and chemical engineering.

But the debate served to highlight genuine weaknesses too. That the country was lagging in the key fields of micro-electronics and biotechnology; that the results of research seemed to take too long to get through into marketable products (although as a percentage of GNP, German spending on

research was above that of Japan); that educational structures were too rigid and that the "entrepreneurial spirit" seemed less highly developed among the young than the desire for a solid job and a good pension.

The current account is now firmly back in surplus (probably too much so for German comfort this year, in view of the pressure it is likely to arouse from foreign partners). But the shakeup which began during the period of deficit and recession is still going on, even

gathering pace.

There are many facets. The micro-electronics challenge has been well and truly taken up, not just by producers such as Siemens but by users like the mechanical engineering sector—which has gone far to integrate the "chip" into its products and production methods.

After years in the doldrums, the stock market is taking off at last—not just with rising

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NEXT PAGE

SKF and the automotive and its supportive industries are traditional partners in applied rolling bearing technology. Even more so today with the accelerating changes towards front wheel drive, reduced axle dimensions, simplified mounting and adjustment, and more integrated component units—such as our water pump spindle assemblies, belt tensioner units, and advanced wheel hub units.

However, whether the bearing arrangements are for tyre production on the fringe of the industry or for new back axles, SKF remains committed to constants like product reliability, performance, service life and product safety.

**"To achieve high performance and reliability, even simple components can demand a level of capability and technology that will stretch commitment to the limit."**

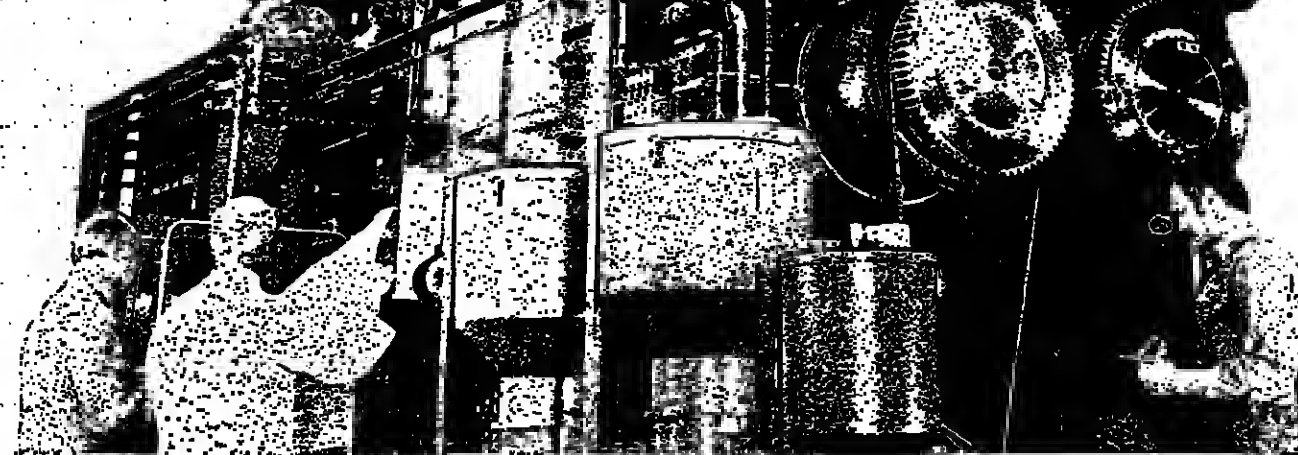
## The big mix for tyres.

Some 60% of all available rubber is used to make vehicle tyres—and up to 20 other basic ingredients are used in the initial mix. This requires high process technology machinery for large-quantity kneading and mixing. Such as pioneered by Werner & Pfleiderer, Stuttgart, W. Germany, and supplied for the Soviet Union's Bobruisk seven-line tyre production plant.

Five of the world's largest rubber mixers with 650-hitre chambers were supplied as well as two smaller ones. Together they deliver 600 tonnes of rubber mixture a day. Two four-bladed rotors work the basic mix at up to 52 r/min while kept under pressure by a pneumatic

ram. Shearing and mixing forces constantly vary and change direction. Operating temperatures can be 160°C.

SKF's bearing arrangement supporting the roll-rotor shafts



under these conditions involve spherical roller bearings of radial and thrust designs. First-mixer reports after 25,000 working hours give operating temperatures 20°C under design calculations. In part due to the low-friction bearings.



## On road, off road, on rails.

To call the Unimog a multi-purpose vehicle and implement carrier is like calling a Mercedes limousine a passenger vehicle. Accurate but unexciting.

The Unimog is made by the Daimler-Benz all-wheel drive specialists at the Group's Black Forest Gaggenau plant. Popularly, it's a universal quick-change vehicle—just as suited to off-road crop spraying as to on-rail shunting of railway wagons.

Small outer changes, 52 to 168 DIN/HP diesels, and hundreds of powerful work implements, make for almost limitless permutations of the basic tractive unit—from excavation to road surface impacting, from forestry

to Ro-Ro container loading. Uncommon usage has led Unimog to an uncommon SKF wheel bearing solution: the new type SU cylindrical roller bearing that will cope with all directional heavy forces likely to arise—a fitting complement to the SKF taper, cylindrical and ball bearings in the gearbox, differential and elsewhere.

## Flying safe in gusty winds.

Messerschmitt-Bölkow-Blohm's BO 105, first twin-turbine helicopter in the 2-tonne class, has a proven reputation for heavy-turbulence safety. It is operating under extreme climatic conditions in off-shore missions in Alaska, Canada, Norway and northern Scotland, and has carried out



helipad starts and landing at wind speeds up to 75 knots in the Magellan Strait. West Germany's aerospace group—MBB has delivered this helicopter type to some 120 customers in more than 30 countries.

Many of the BO 105's proven parts and components are also used in the larger type BK 117, a joint venture with Kawasaki Heavy Industries.

SKF is involved with safety-critical components which include planetary gear and swashplate bearings, tail and rotor bearings, main transmission gearbox bearings, airframe bearings, flight control and rotor-angle adjustment rods.

SKF. The exact bearing—and more

SKF



## West German Industry 2

A climate of incentives and opportunities is developing along with a new spirit of competitiveness

## Regional breakdown of foreign trade

Exports (fob) by country of destination  
Imports (cif) by country of origin

Group of countries/ country	Exports		Imports		Foreign trade balance in DMbn
	Change from previous year in %	1984	Change from previous year in %	1984	
Industrialised western countries	+16.0	393.8	+10.9	337.8	+57.9
of which:					
EEC memb. countries	+12.1	232.9	+ 8.7	206.1	+24.8
of which:					
France	+ 6.1	52.9	+ 4.2	39.4	+14.5
Italy	+17.4	37.7	+ 8.1	34.1	+ 3.6
Netherlands	+11.3	42.1	+10.2	53.0	-10.9
UK	+14.6	46.6	+22.7	33.3	+13.3
U.S.	+23.5	6.9	+23.5	18.3	-11.4
Japan	+ 3.2	23.3	+19.8	26.4	- 3.0
Central and Eastern Europe	- 4.3	10.5	+21.6	14.3	- 3.8
USSR	-11.7	27.9	+ 0.6	27.3	+ 0.6
Other countries	+11.5	39.7	+18.6	42.5	- 2.8
Developing countries	+10.6	10.6	+16.2	15.8	- 5.2
of which:					
East Asian countries	+17.6	10.8	+14.1	13.2	- 2.5
Latin Amer. countries	+12.9	498.3	+11.3	434.2	+64.0
All countries					

\* Excluding aircraft. † Excluding Opec countries.  
Discrepancies in the totals are due to rounding.  
Source: Deutsche Bundesbank.

## Trade surplus

CONTINUED FROM  
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share prices but in the number of new enterprises deciding to "go public." Venture capital funds, almost unheard of a few years ago, are now abundant.

"High Tech" is increasingly popular among the young—both as a hobby and for study and a career. A start is being made in getting closer contacts between the often segregated worlds of university researchers and industrial concerns.

More people are keen to set up their own business (even if they often have little clear idea of how to go about it) and there have been first major cases of "spin-off"—employees splitting off from major companies to set up their own concerns with the help of venture capital funds.

Taken together, all that sounds like a revolution, though the pace is really slower than that description would imply.

There is still much to be done and, at best, West Germany seems bound to be stuck with a high level of unemployment to the end of this decade. Then, for demographic reasons, the total should fall—bringing in its wake new problems of an

ageing population.

That is looking quite a long way ahead—although many Germans are already knitting their brows over the "challenge of the 1990s."

Closer at hand, the outlook is still for stronger economic growth this year than the 2.6 per cent in real terms achieved in 1984—even if the dollar slides, the export boom falters (and no "growth package" emerges at the economic summit).

The revision upwards in corporate investment plans since last autumn indicates that a marked boost in domestic spending on plant and machinery is on the way to support the economic upturn.

Companies badly need to invest to replace ageing stock and to rationalise—and, very broadly speaking, they can well afford to pay. Earnings have been strong and costs stable, despite higher import prices.

Indeed, entrepreneurial income has risen strongly in the last three years, taking a growing share of GNP while that of wage and salary income has fallen a bit.

That gradual income redistribution, which previously had moved in the other direction, is not the least of the changes in the first half of the 1980s.

## Research

RUPERT CORNWELL

WEST GERMANY, it is claimed, spends a higher proportion of its Gross Domestic Product on research and development than virtually any other industrial nation. But is it getting value for money?

Every figure and document produced in reassuring profusion by the Technology and Research Ministry in Bonn would suggest that all is well. On May 30 last year, for example, Dr Helmut Riesenhuber, the youthful and zealous Minister, proclaimed that research spending in 1983 totalled DM 46.8bn—or 2.8 per cent of GDP.

There is every sign that the trend will continue. The 1985 budget allocation for R and D spending by the federal Government, at almost DM 12.9bn, was up by over 8 per cent on the previous year.

More than DM 8bn more is likely to be chipped in by the regional governments of the *Laender*, while the signals from corporate boardrooms suggest a further increase in the contribution of industry itself. In 1983 well over half the grand total at DM 26.3bn.

And yet, consider these other two facts, drawn from the opposite extremes of the research-to-final-product spectrum. In the 46 years since the outbreak of the 1939-45 War, Germany has won just 16 Nobel Prizes in the classic scientific disciplines of medicine, physics and chemistry, compared with 35 in the previous 37 years.

What is more, a fair proportion of recent winners of German nationality have in fact done their crucial work outside the country itself.

Second, West Germany's share of some key high technology exports, for example, in the data processing field, has fallen steeply in the last 10 or 15 years.

One authoritative estimate concludes that while the shares of the U.S. and Japan have risen between 1972 and 1983 from 32 per cent to 37 per cent and from 13 to 25 per cent respectively, West Germany's slice of this ever more important cake has shrunk from 26 per cent to 17 per cent.



A Soviet surgeon using a Siemens-developed apparatus for an eye operation. West Germany remains a world leader in medical technology, and is making a big effort to catch up in key sectors such as bio-technology—where it has lagged so far

In other words, Bonn has slipped from a challenging second place to a distant third, and small wonder that the perils of losing the hi-tech race to the Americans and the Japanese have become one of the most fashionable arguments of the hour.

But how well-founded is this fear? Whatever is missing, it is certainly not money. Rather, the reasons for a presumed West German backwardness in this field may be found in older characteristics of the people.

One is a lack of flexibility, a tendency to do everything by the book which allows a natural

bent towards giving bureaucracy full rein.

Another is the country's yearning for perfectionism. West Germany is a place where the best can be the enemy of the good—where the search for the 100 per cent perfect product can fatally delay introduction of the 80 per cent satisfactory solution which would have found a ready market.

Much further upstream, fault may be found with the educational system: Dr Karl Steinbuch of Karlsruhe University, but with long experience in the American academic world, has been investigating up to now the "U.S. German universities are 'like convoys whose pace is set by the slowest'."

The pressure, he claims, is all against entrepreneurship in scientific research and free scope for the imagination. Be that as it may, efforts are now being made to improve the co-ordination of research work between universities and industry, where the former can receive funds to do work which

might more closely meet the requirements of the latter. The Government, furthermore, is stepping up its encouragement of basic research or *Grundlagenforschung*.

But Bonn's ambitions and its worries, were best illustrated last spring, when it unveiled a DM 5bn state programme to speed the development and application of micro-electronics, computing and communications technologies between 1984 and 1988—one of the most far-reaching such schemes ever devised by a European Government.

Then, last October, Herr Riesenhuber brought in a DM 500m supplementary package of public support for R and D spending by smaller companies.

The project had several goals, the most obvious of which was to help beat back the Japanese and American challenge. But it also is geared to provide more job opportunities for science graduates from university, by subsidising the salaries of new R and D staff

taken on by small- and medium-sized companies.

Last but not least, it was a gesture directed specifically at an area of the economy which many feel has been rashly neglected in recent years.

Ideologically the DM 500m package is at one with the much-trumpeted philosophy of the Centre-Right coalition in Bonn to promote enterprise and initiative, after the feather-bedding of the inefficient held to have marked the 13 previous years of rule by Social Democrat-led administrations.

Small companies, the belief runs, are where such a spirit can flourish best, with the implicit corollary that a string of West German "silicon valleys" should spontaneously come into being.

In fact, however, to an extent they already have, and West Germany's position in the high technology race is less bad than it seems. But the real question remains: will the German researcher, once he has been taken to water, drink?

## Calling for tax cuts

THE PRESENT West German government may sincerely believe it is carrying the free enterprise standard boldly enough. But the claudes of the country's industry and finance would like it to wave the banner a good deal more vigorously.

Here, briefly synthesised, are the recent views of the West German Chamber of Industry and Commerce (DIHT) and the national Banking Federation.

Broadly, both bodies believe that the present strategy of tax-cutting incentives favoured by the Centre-Right coalition is too complicated and produces results hardly worth the effort involved in their administration.

Instead, they favour generalised cuts in taxes, both on companies and individuals. These in turn would be financed by a much more determined phasing out of subsidies (reckoned in varying forms to total some DM 60bn from both Federal and local governments) and an end to the present elaborate system of incentives in tax.

In this way, banks and industry alike maintain, enterprise and initiative would be more effectively favoured, and the capital base of West German companies strengthened.

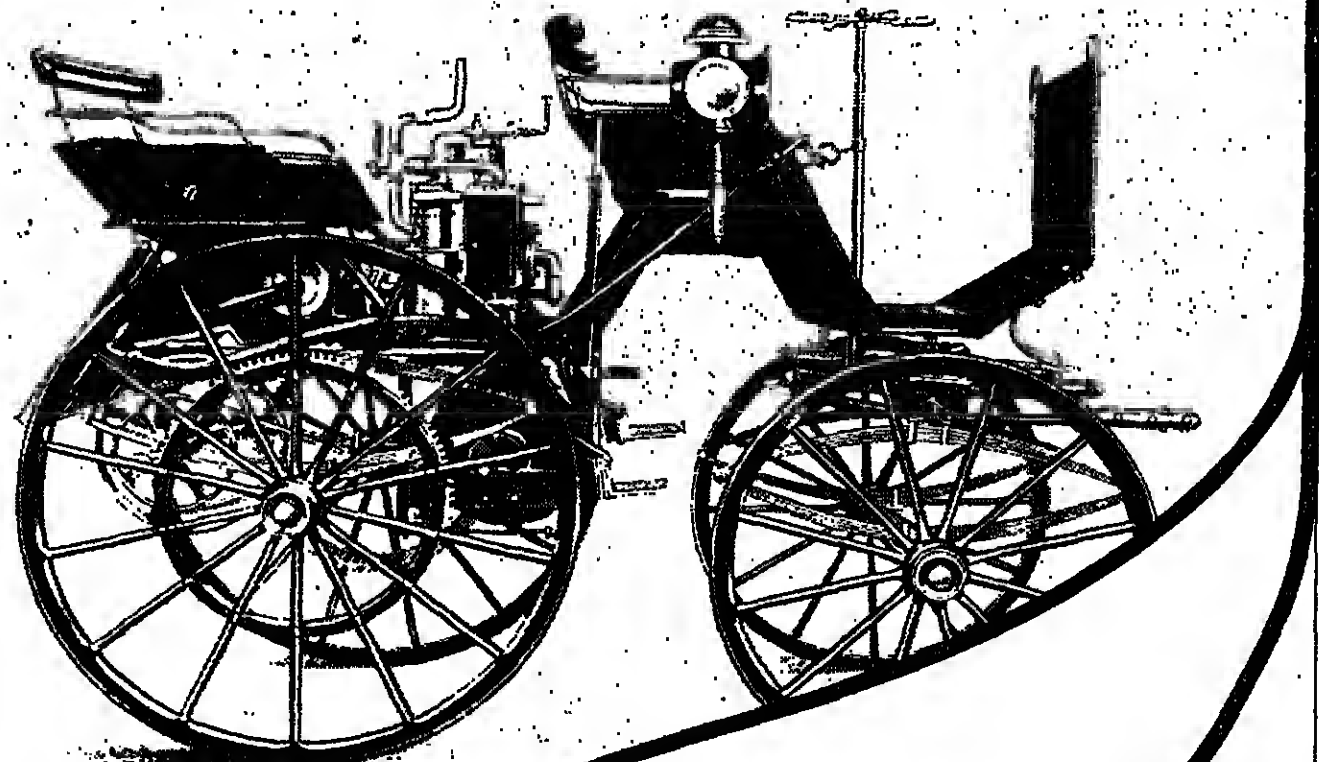
The Finance Minister, Herr Gerhard Stoltenberg, is sympathetic to these calls, but is plainly decided to move more slowly than his critics on the Right would like.

A reduction in the top tax rate—currently 56 per cent—on earned incomes has been put on a back burner, largely for political reasons. Instead, the Government is sticking to its 20bn across-the-board cuts planned for 1986 and 1988, geared to help the lower-paid and those with large families.

Similarly, the Finance Minister is not being rushed into any swift reductions in company taxes, despite Herr Stoltenberg's admission to Parliament two months ago that these "are too high in West Germany," compared to other countries.

Nevertheless, Herr Stoltenberg emphasises, would be a thorough examination of which options are best. These range from a lowering "possibly the complete removal, of corporate assets tax, a reduction in *Körperschaftsteuer*, or corporation tax on profits.

R. C.



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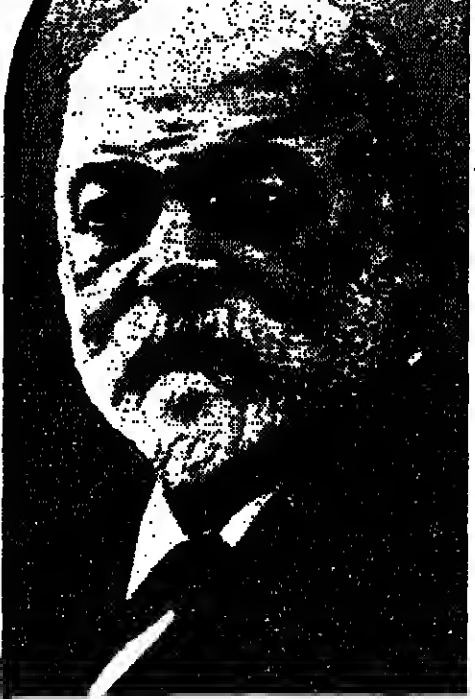
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## Venture capital

JONATHAN CARR

LONG-FROZEN West German attitudes to venture capital are thawing. A few years ago young entrepreneurs with daring ideas for new products would very likely be stuck for the funds to realise them. The banks would generally spurn them as a poor risk and other sources of finance were scarce.

Things have changed. There are now about 30 venture capital outfits in Germany with some DM 700m available for investment. The great majority of these companies were formed within the last three years and more are evidently on the way.

Some of these outfits were funded by private individuals; but it is remarkable how the West German industrial and financial "establishment" is climbing aboard the venture capital bandwagon. Top companies such as Siemens, Daimler-Benz, Bayer and Nikort are ploughing millions of D-marks into venture capital investment funds.

Commercial banks (such as Deutsche, Dresdner and Commerzbank) have streamlined one cumbersome venture capital concern they jointly set up a decade ago, and are striking out on some new paths. So too are the savings banks.

Even the conservative insurance companies, most of which would not have touched venture capital activities at all a few years ago, are moving gingerly into the scene.

There is no one reason why this activity has erupted so suddenly. Part of the explanation lies in the switch in late 1982 to a Centre-Right Government after 13 years of Centre-Left rule.

This helped improve the atmosphere for entrepreneurs even if the tax and other policy changes made by the government have not so far lived up to the hopes of business.

Another part of the reason is the continuing high level of unemployment, still stubbornly over the 2m mark, and the growing conviction that the cyclical economic upturn now being enjoyed will not change the jobless problem a lot.

The battle is on to encourage high technology, high-growth sectors which may supply tomorrow's jobs—and the mushrooming of companies with venture capital available for investment is just one sign of that.

That is the encouraging side of the coin, and probably the one which has received the most publicity so far. The less positive side is that of the estimated DM 700m in venture capital available, only about one-tenth has been invested up to now.

Many of the projects supported look good—mainly in "high tech" fields like computer hardware and software, bio and laser technology, integrated circuit testing and so forth. But that still leaves a lot of venture capital available and the sum seems to be growing all the time.

Could it be that the German problem after all was not too little cash but too few ideas? If so, the "venture scene" which took off like a rocket may come down like a stick.

The real answer is more complicated than that. The venture capital companies receive lots of applications from budding entrepreneurs but most of the proposed schemes—some say as many as 90 per cent of them—go

straight into the waste paper basket.

In many cases the applicants have technical expertise, but are wholly lacking in basic management skills like financial control and marketing. Venture capital companies can help make up for this deficit, especially if their investors include high concerns to whom they can turn for advice.

But there is still a lack of the in-depth management expertise needed as a link between the "venture" ideas and the capital available.

There is—so far—no tradition in Germany of venture capital companies, which, accompany young outfits with advice as well as funds until the entrepreneurs are ready to "go public" on the stock market.

In this respect the Germans are not only worse off than the U.S. with more than 600 venture capital companies, but also than Britain, where there has been more direct feedback from the U.S. scene.

This may well turn out to be just a "teething problem." But there are other difficulties, with deep psychological and historical roots which will take longer to clear.

For one thing, the question is not just how much cash and

advice is available to those wanting to establish their own businesses, but how much outside influence entrepreneurs are ready to accept.

Germany has a long tradition of fiercely independent, small and medium-sized businesses, often in the hands of the same families for generations. They shun the idea of outsiders nosing into their affairs, which is one reason (among many) why the form of the AG—joint stock company—is relatively unpopular compared with that of the *GmbH*—the limited liability concern.

The tradition lives on in these entrepreneurs—even in "high tech" fields—who prefer to struggle on more or less alone, rather than run the risk of domination by venture capital outfits and the high companies which back them.

A further problem is the stigma attached to failure in West Germany. In the U.S. an entrepreneur who fails at his first attempt often gets credit for trying, and for the experience gained as he tries again.

In Germany, the likelihood is that if you stop once you are finished. The system does not encourage you to pick yourself up and have another go. Things are changing here too—but slowly.

Finally, there has so far been a marked lack of training in business administration at German institutes of higher education, and too little flexibility allowing interaction between different disciplines (for example, in opto-electronics).

Moreover, close contacts between academic life and industry (best exemplified, perhaps, by the links between Stanford University and the Silicon Valley companies of California) have been conspicuous in Germany by their absence.

This too is changing. One prime example in the big effort in West Berlin to foster contacts between the Technical University there are industrial companies, especially new ones in high-tech fields. In sum, venture capital is available in plenty; rigid attitudes to entrepreneurship are altering—but a lot remains to be done.

## German business in figures

New orders (in real terms):	Change over previous year in % (averages)		
	1982	1983	1984
Manufacturing industry	-5.6	+2.7	+6.4
Domestic	-5.2	+3.1	+6.2
Foreign	-6.2	+1.8	+12.9
Mechanical engineering, domestic	-2.9	+3.6	+3.7
Production in industry	-3.2	+0.5	+3.0
Retail sales (in real terms)	-3.7	+1.0	+0.3
Exports (value)	+7.8	+1.1	+12.9
Imports (value)	+2.0	+3.7	+11.3
Cost of living	+5.3	+2.3	+2.4
Industrial producers' prices	+5.8	+1.5	+2.9
Export prices (industrial goods)	+4.9	+2.6	+2.7
Import prices (raw materials)	-0.5	-4.9	+8.2
Unemployed persons (thousands)	1,933	2,258	2,266
Unemployment ratio in %	7.5	9.1	9.1
Wage costs per unit of output	+4.0	-1.1	-0.9
Hourly earnings (in industry)	+5.8	+3.7	+3.2
Productivity (in industry)	+1.6	+4.9	+4.2
Capacity utilisation (industry) in %	76.8	78.8	80.2
GNP (in real terms)	-1.1	+1.3	+2.6
World industrial production	-3.9	+3.2	+7.3

Source: Dresdner Bank



## Changeover to flexible work practices

**Labour**  
JOHN DAVIES

TRADITIONAL working concepts are being more and more questioned in West Germany these days.

In the face of social and economic pressures, there is more scrutiny of the possible advantages in flexible working hours, job sharing, different retirement arrangements, Saturday work and temporary contracts.

The rethinking process has been spurred along by the problem of unemployment and the campaign of some trade unions for shorter working hours.

Although unemployment is less severe in West Germany than in some other countries, it is developing into a greater political worry for the government of Chancellor Helmut Kohl.

Unemployment remains high even though the economy has been staging a modest recovery over the last two years. The chances of a sizeable decline in the foreseeable future are not rated very strongly.

In an attempt to improve the job market, the Bonn government has already introduced measures to encourage early retirement, and more recently it has been arguing the case for liberalised labour laws.

As well as regulating arrangements for job sharing, the government has been proposing to enable companies to take on unemployed workers — or workers threatened with unemployment — on limited contracts, rather than giving them permanent jobs.

For their part, the metal and printing industry unions, based their campaigns for a 35-hour working week on the argument that it would create or save jobs and so reduce unemployment.

IG Metall, the metalworkers' union, claims that as many as 70,000 to 80,000 jobs were saved or created by the agreement to cut the working week in the metal industries from 40 to an average of 38.5 hours from

April 1. While the job-creation effect of the cut in hours is disputed, the campaign helped to open the door to more flexible working arrangements.

Flexibility was one of the key parts of the compromise agreement ending the bitter conflict in the metal industries, which culminated in seven weeks of strikes, lock-outs and lay-offs in May and June last year. Employers believed that flexible arrangements would help offset the cost of the reduction in working hours and reduce any need to hire more workers.

Under the agreement, it was left to individual factories to turn the compromise formula of shorter hours and flexibility into reality, with precise arrangements differing according to each factory's own requirements.

In factory negotiations all over the country, union officials tried to block flexibility as much as possible, and some companies, too, have been wary of straying too far from established practices for fear of creating new problems.

But employers' representatives believe that individual plants will increasingly recognise that there are benefits in flexibility. Dr Dieter Kirchner, the head of Gesamtmetall, the metal employers' association, described the recent agreement as "a first step on the road to making optimum use of a plant."

The agreement lays down that working hours must average 38.5 a week during a period of two months. One practical result is that some workers, such as those with scarce skills, can remain on a 40-hour week, while others have a 37-hour week.

But the union, with some employers readily conceding, has ensured that the great majority of its members actually have a 38.5-hour week, although the time off is being given in a variety of ways.

In some cases, workers now leave 15 hours earlier on Friday afternoon or three hours earlier every second Friday (although in other cases they actually work longer on Fridays to ensure that orders are cleared before the weekend).

In some instances, such as

Volkswagen, workers get their shorter time off in the form of nine extra days off a year.

For the employers, the great advantage is that the agreement further uncouples machine time from an individual's working time. It also enables employees, theoretically at least, to work 40 hours one week if orders are running strongly and 37 hours another week if business has tapered off.

Gesamtmetall believes that employers will want to make increasing use of flexibility in working hours in the future. IG Metall, despite its wariness, is also showing more readiness to consider more flexible working hours.

Herr Hans Mayr, IG Metall's president, recently pointed out that the traditional trade union campaign for shorter hours could be combined with the new movement for more flexible hours.

A tough bargainer, he has staked out the ground for future negotiations by declaring that further flexibility in working hours should go hand in hand with a new cut in the general working week. He has also ruled out flexibility in working hours if this simply serves the employers' interest in handling a fluctuating flow of orders.

IG Metall, which in some ways tends to be a pacemaker in the West German trade union movement, insists that the 35-hour week remains its goal. Herr Franz Steinkühler, the deputy president, has even predicted that workers will have a 30-hour week — and a higher standard of living — by the end of the century.

### Wage demands

In practical terms, however, the thrust of its demands for the union has not yet decided the next battle with metal industry employers, expected in 1986-87. It is conceivable that it will concentrate on wage demands, while allowing the complex arrangements for working hours to settle down.

On the other hand, some employers are keen to make more economic use of plants and might trade off further flexibility for a form of shorter hours. For some unions, early retirement has had greater priority than a cut in the working



**Women architect at work.** Social and economic pressures are creating better careers prospects for German women but full equality of opportunities with men is still far from being realised.

week, but lately there have been suggestions from some Bonn politicians that in fact later retirement might be necessary to ensure that the growing number of pensioners can be adequately supported by the nation.

While this is all grist to the political mill in Bonn, it may actually stimulate further interest in such flexible schemes as phased retirement and job sharing.

In some instances in the metal industry — as well as the chemical industry — older workers have already been given or have opted to take shorter working hours.

The issue of Saturday working has also been raised, notably by Herr Norbert Blum, the Labour Minister in Bonn, who sees this as a means of allowing more economical use of installations.

The trade unions have reacted strongly against this idea. Gesamtmetall also tends to play down the issue, although Dr Kirchner, with his interest in breaking down rigid working arrangements, has remarked that even the notion of Saturday work is no longer a "sacred cow."

## Energetic pursuit of markets



Peter Jungen: instrumental in merger

IF IT'S MONDAY it must be Australia: Herr Peter Jungen, 45, is a man on the move, at the head of a notably successful German-based "mini multinational" concern.

During the Jungen era, PEB Weserhütte (PHW) of Cologne has become one of the world's leading bulk materials handling companies.

With annual turnover of well over DM 1bn and with more than a score of subsidiaries and affiliated companies on four continents, PHW is continuing to expand (most recently in Holland and France). And wherever there is a new acquisition to be made, the ubiquitous Herr Jungen seems to be on the spot.

It is thanks to Herr Jungen in particular that PHW exists in its present form at all. After gaining an economics degree at Cologne university, Jungen worked for a time as assistant to Herr Otto Wolf, chief of the steel trading and capital goods concern of the same name.

From there he joined the board of Westhütte, a mining plant and machinery company owned by Wolf, and was instrumental in pushing through a merger in 1980 with PEB (Pöhlitz-Heckel-Bleicher), a mining plant and machinery outfit.

So it was that a group emerged which could offer customers a full range of materials handling equipment from mining and loading machinery to mechanical feeders. That range has been one key to the success which kept PHW in the black even during the recession years when many rivals were plunging into deficit.

Another has been Jungen's drive to attack foreign markets (which account for more than 50 per cent of turnover) from the inside.

By establishing (or acquiring) footholds on the inside of foreign markets, PHW not only has been able to insulate itself against the impact of exchange rate fluctuation. It has also gained a varied palette of international financing benefits. One example from many.

For one major deal in Indonesia, PHW was able to

keep the cost of excavating equipment down with the help of a German Government export scheme; its Japanese partner gained Japanese Government funding for conveying equipment on which PHW was a sub-contractor; and the ship loader for the project was delivered through PHW's North American subsidiary which qualified for Canadian Government finance.

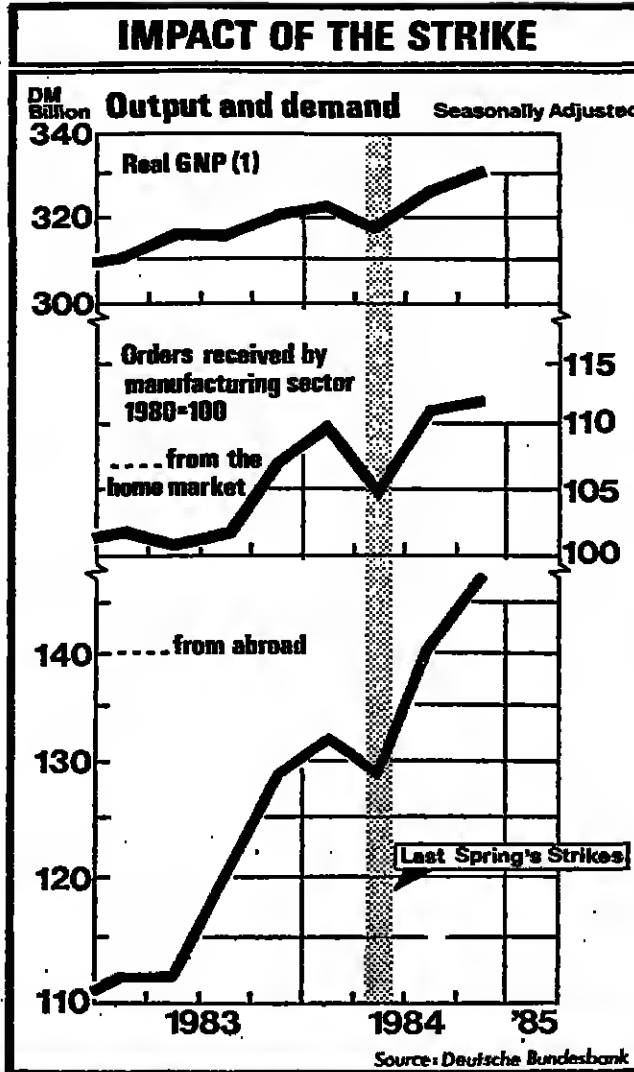
With deals such as this constantly in the making, it is small wonder that Jungen covers several hundred thousand kilometres a year in the air — without, apparently, suffering jet lag.

Ironically, this group with so international an outlook is the object of a long and bitter squabble between its main shareholders — Otto Wolf with just over 50 per cent and the Hoechst steel concern with just under 50 per cent. Hoechst would love to merge PHW with its construction machinery company Orenstein and Kopp, but so far Wolf has firmly said no.

This ownership battle creates occasional shockwaves at home, but in the far corners of the PHW empire — where most of the business is now done — it no doubt looks more than a little irrelevant.

Apart from PHW and a strong interest in politics, Jungen is also vice-president of the German Mechanical Engineering Association and president of the German-Australian Association (Australia is a key element in the PHW list). In what little spare time he has, Jungen likes jogging. He hardly needs the exercise.

Jonathan Carr



## Nixdorf reverses continental drift



Millions of years ago, Europe, Asia, and Africa were one land mass. Then, they began, imperceptibly, to drift away from one another — until they wound up being continents apart. If you lived in Asia, it was almost impossible to do business successfully in Africa. Or Europe, for that matter.

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## West German Industry 4

### Powerful competition from other countries

#### Electronics JOHN DAVIES

WITH HUGE resources of cash and skilled manpower, Siemens is pushing ahead with a major programme of research and investment to secure its future in the rapidly-changing world of electronics and communications.

The sheer size of Siemens' outlay and the vigour with which the company has embarked on its mission have helped to buoy up West German confidence in the face of U.S. and Japanese competition.

West German industrialists are sensitive to sweeping claims that they have fallen behind in technological developments. They are quick to point to many areas where their products are both innovative and successful internationally.

But in some key areas of electronics and computer development, it is clear that West Germany—and Europe—have been outstripped by other countries. Both government and industry, however, are keen to narrow the gap.

The dilemma of companies facing powerful foreign competition has been highlighted lately by events at Grundig, the audio-video concern. The new management team announced that Grundig made a heavy loss in 1983-84 and that jobs were threatened.

Grundig has not only had a long battle with determined Japanese rivals. It has also been confronted with consumer electronics showing signs of saturation. Its labour force has already shrunk drastically to 24,000, from more than 38,000 in 1979.

Now that management control has been taken over by Philips of the Netherlands, Grundig evidently faces further changes. Siemens, as part of its ambitious plans, has teamed with Philips to co-operate in basic research aimed at developing far more powerful microchips.

The Japanese, among others, are already beavering away at such developments. Siemens has been producing 64-K microchips (able to store more than 64,000 bits of computer data), before embarking this year on output of the more powerful 256-K microchips of its plant at Villach in Austria.

Under its so-called "mega-project," it is building a new plant at Regensburg where it aims to start production of 1-megabit chips (capable of storing over 1m bits of data) in 1987. After that, it hopes, production of 4-megabit chips (4m bits of data) will follow in 1989.

Siemens has spent a total of about DM 2.2bn on investment and research in its mega-project over the next few years. But in other areas, too, it is embarking on what Dr Karlheinz Kaske, the chief executive, has called a "quantum leap" in investment.

After an outlay of DM 2.4bn in 1983-84, Siemens is boosting its investment spending during its current financial year to between DM 3.5bn and DM 4bn. Including research and training, it will outlay a total of about DM 9bn this year on "future-oriented" activities.

In its strategy, Siemens has singled out as its main growth areas the fields of integrated circuits, office electronics, public communications networks and factory automation. Investment is being stepped up particularly strongly in these areas.

With the introduction of the 1-megabit chip, Siemens is resigned to being behind the Japanese, but less so than has been the case in the past.

Evidence of Siemens' determination to win a strong position in the microchip market is its plan to step up involvement in the U.S. It has been seriously studying plans for a microchip assembly operation in the U.S. by about 1990.

In its wide-ranging activities, Siemens is also setting high store on its Hicom office telephone exchange which incorporates voice, video and data transmission. The system has been introduced in line with the Bundespost's plans for bringing about an integrated network of telephone transmission services.

Other manufacturers, including Nixdorf and SEL, are also bringing in similar devices for what is regarded as a key part of the office telecommunications equipment market in the years ahead.

The question of liberalising the telecommunications market is showing signs of becoming an increasingly political issue in West Germany. Herr Martin Bangemann, the Economics Minister and leader of the small Free Democratic Party (FDP), is fighting a running battle to force the Bundespost to give up control over the introduction of devices to be used in conjunction with the telephone.

He succeeded in forcing the Bundespost to back down over its monopoly position in the marketing of the so-called cordless telephone (schnurloses Telefon) and is keen to win wider-ranging concessions.

With the integration of data processing and transmission, the Bundespost's long-standing monopoly control over the telephone is being increasingly regarded as hindering innovation. As a result, an expert committee appointed by the Federal Government is to examine how the Bundespost can best adjust to the new and fast changing environment.

With the far-reaching changes under way in electronics and communications, this branch of West German industry has been showing rapid growth rates. Although it has been helped by West Germany's recovery from recession, it has been stimulated above all by industry's efforts to adjust production processes to take advantage of the new technological developments.

Overall, the country's electrical engineering industry showed a production increase of 8.7 per cent last year and executives have been conservatively forecasting an increase of perhaps a further 6 per cent this year.

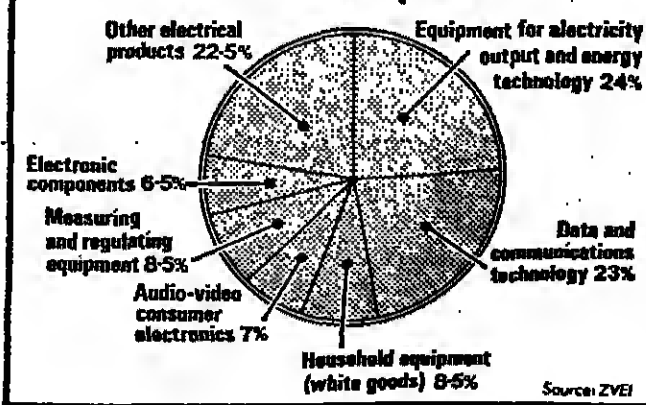
Production rose much more substantially in the strongly innovative areas of data processing equipment (up 33 per cent) and electronic components (up 22 per cent). There was also a hefty increase of 15 per cent in output of measuring and regulating equipment and 11 per cent in communications equipment.

Although consumer electronics remained a weak area, the electrical industry overall has left recession well behind, with last year's increase capping a 1.9 per cent rise in 1983 following two years of decline.

One of the encouraging signs of recovery is that the industry as a whole began taking on workers again, building up its labour force by 25,000 to 938,000 at the end of the last year.

#### ELECTRICAL INDUSTRY

##### 1984 Structure of production



### A boom in orders

#### Mechanical engineering JONATHAN CARR

AFTER THREE years in the doldrums, West Germany's mechanical engineering industry recovered strongly in 1984—and this year is set to fare even better. Orders are booming—in January alone they were up by 24 per cent in real terms against a year earlier.

Use of capacity is over 85 per cent and increasing. Production in real terms looks likely to be around 5 per cent above the 1984 result.

Even the country's industrial plant makers, long suffering not least from the fall in orders from the oil-producing countries, now have better news. Last year's orders intake totalled DM 18.5bn (\$5.5bn), after DM 14.2bn in 1983, with domestic demand up particularly strongly (by 47 per cent) to DM 7.3bn.

Thanks to the upturn, the sector—the country's biggest industrial employer—was able to boost its labour force slightly last year to just over 1m. Another 30,000 jobs are expected to be created in 1985. The improvement is reflected still more clearly in the fall in the number of those on short-time work—from a recession-induced high of 182,000 at the start of 1983 to 24,000 at the end of last year.

It was buoyant export demand above all which pulled the sector out of its trough last year, despite strikes in the key metalworking and printing industries in the spring. Deliveries of engineering products abroad rose by 9 per cent to around DM 80bn, and the order figures indicate a further boom can be expected this year too.

Thanks above all to the soaring dollar, exports to the United States were up by 31 per cent to DM 8.2bn—making the U.S. German engineering's biggest single foreign customer (ahead of France).

Exports will not provide the only strong boost for the sector this year. The mechanical engineers stand to gain in particular from the trend to stronger domestic industrial investment, likely to rise in 1985 by about 8 per cent in real terms.

German industry has an investment "backlog" caused largely by the recession years and is now seeking to catch up—especially with the application of electronics to products and production methods.

So it is that those mechanical engineering sectors with a high microelectronics input, such as printing, textiles and plastics-processing machinery, have been among the first to emerge from recession.

Despite the numerous encouraging signs, there are shadows, too. For one thing, in this highly-diversified branch there are naturally sectors not sharing in the general upswing.

They include the producers of agricultural machinery, whose sale are hit by the sharp fall in farmers' incomes; and the makers of building machinery, suffering from the continuing trough in the construction industry.

Further, that rise in German exports of 9 per cent last year was accompanied by a boost of 15 per cent in German exports.

That still left the Germans with an engineering "trade surplus" of DM 48.2bn—but there are some warning signs. One is that even with the dollar's rise, the United States was still able to increase its exports to West Germany by 18 per cent to DM 6.4bn.

The Japanese boosted their exports by still more—35 per cent to DM 2.9bn (against a rise in German exports to Japan of 10 per cent to DM 1.1bn). Since the U.S. and Japan are the two leading competitors for the Germans on world markets, the warning is clear enough.

A key reason for the perennial success of the U.S. and Japan was the strength of both countries in the office and information technology sector.

Germany's exports of office and information technology products rose sharply, too—by 20 per cent to DM 10.4bn. By sector, this was the fastest export growth rate last year after that of textile machinery (up 22 per cent).

Overall, the balance of the German mechanical engineering sector is clearly positive—but there are no grounds for complacency.

#### The top engineering companies

	Turnover (DMbn)	Employees
THYSEN GROUP (Year ending September 30 1984)	41.2	133,000
FRIED. KRUPP (Year ending December 31 1984)	18.2	66,000
GUTHRIFFUNGSHÖTTE (Year ending June 30 1984)	16.7	69,500
MANNESMANN (Year ending December 31 1984)	15.8	104,000

#### Share of world export market

	1978	% share	1982	% share	1983	% share
1. West Germany	23.5		U.S.	26.0	U.S.	23.6
2. U.S.	21.8		Germany	20.4	Germany	20.3
3. Japan	11.6		Japan	12.6	Japan	16.0
4. Britain	9.3		Britain	8.7	Italy	8.0
5. France	7.9		Italy	7.5	Britain	7.8

Source: West German Mechanical Engineering Association (VDM).

#### PROFILE: HELMUT LOHR



Helmut Lohr: key business figure

### Guardian of the sector

DR HELMUT LOHR is quick to proclaim the technological prowess of the West German electrical engineering industry. "No other country has an electrical industry which has attained such leading positions in so many internationally competitive fields," he says.

In springing to the defence of German technological ability, Dr Lohr is expressing views often asserted by business executives. What is somewhat more striking in Dr Lohr's case is that he himself heads a company which is largely in American hands.

Dr Lohr, now 54, has been chief executive for the past nine years at Standard Elektrik Lorenz (SEL), which is 85 per cent owned by ITT, the U.S. communications concern and business conglomerate.

SEL has always endeavoured to present a German profile, in keeping not only with its own inclinations but also with the aims of ITT's original corporate constructors. Within the worldwide ITT group Dr Lohr has a reputation as a strong guardian of West German interests.

The U.S. connection notwithstanding, Dr Lohr was elected last year as president of the Electrical Engineering Industry Association (ZVEI)—in effect to act as leading spokesman for the West German electrical industry.

By profession an electrical engineer, Dr Lohr was a senior executive with the telecommunications division of the Bundespost before joining SEL 20 years ago.

After taking over from Herr Dieter Moehring as chief executive in 1976, he has demonstrated a determined approach in bringing problem areas into order and in asserting SEL's role against such major competitors as Siemens in the area of communications equipment.

Dr Lohr backed an ambitious effort which led to development of the System 12 digital switching equipment, for which ITT and SEL have been finding markets worldwide.

With the increasing merger of communications and computer technologies, SEL has moved recently to broaden its knowhow in the computer area. It has taken an initial 49 per cent share in Computertechnik Mueller (CTM), the data processing company, as well as a strategic 12.7 per cent stake in ADV/Orga, the software house which recently went public.

SEL, which contributes more than half the sales revenue of ITT's 50 subsidiaries in West Germany, will also account for the lion's share of ITT's increased spending on investment and research in the country during the next five years.

ITT's links with the SEL business go back to the pre-war years, when Colonel Sothenes Behn was intent on building up an international group of communications companies, each with a strong local identity. SEL became a major manufacturing unit in the ITT network.

With ITT currently unravelling some of the widely diversified conglomerate elements acquired during Harold Gense's reign, there has been speculation that even SEL might be loosened somewhat from ITT's control through the sale of some of its holdings to West German interests.

At SEL, Dr Lohr has presided over a steady growth in group sales revenue to about DM 4.5bn a year and has seen profits recover from severe setbacks during the mid- to late-1970s. Its audio-video operations, once in deep trouble, have been profitable for four years in succession.

In addition to his standing in government circles in Bonn, Dr Lohr is a key business figure in the state of Baden-Wuerttemberg, with SEL's headquarters in the regional administrative centre of Stuttgart.

SEL is one of the major local industrial concerns nurtured by Herr Lohr Spanth, the premier, who is keen to promote the development of high technology in his state.

John Davies



PROFILE: EBERHARD  
VON KUENHEIM

## Outspoken motors chief

HERR EBERHARD von Kuenheim is a man with style. He manages to display a cultivated air of dash and confidence in carrying out his role as head of BMW, the prestige car and motorcycle maker.

He is also a man who speaks out, controversially—a tendency that keeps him in the news and wins both friends and foes.

Now 56, he has held the top job at the Munich-based concern for 15 years, the longest service of any chief executive in West Germany's motor vehicle industry.

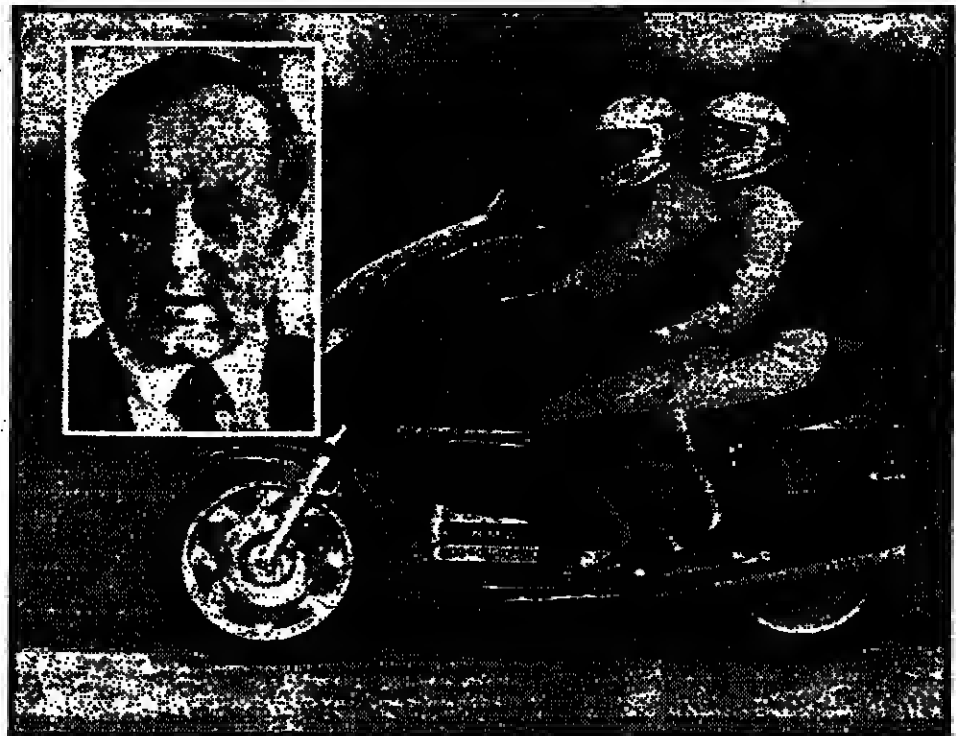
When he went to BMW in 1970, the company made 161,000 cars. Last year, despite a seven-week shutdown during the metal industry dispute, BMW turned out nearly 432,000 cars and has set its sights on about 480,000 this year.

Production is due to rise even more once BMW's new plant at Regensburg starts up. Assembly is due to begin in autumn next year, with steady expansion planned for the coming years.

In Herr von Kuenheim's time, BMW has become much more international. In 1970 the company earned just over a third of its sales revenue abroad; now the figure is more than 60 per cent. Like many other West German exporters, BMW has been reeling lately in U.S. sales, but it has also been building up sales in the difficult Japanese market.

Herr von Kuenheim presides over this thriving domain with somewhat aloof superiority peppered with flashes of controversial, sometimes extravagant, headline-making remarks.

His comments during the twists and turns of Germany's exhaust emissions debate were often caustic, raising not only



Eberhard von Kuenheim (inset) and BMW's new K100RT, top of the company's new K series range. Developed at a cost of DM 500m, these new models have lifted the group's fortunes in the two-wheel market

the level but also the temperature of discussion. But he stressed early in the debate the need for a European-wide solution to pollution controls.

In labour relations, Herr von Kuenheim has also sought to influence developments with some innovative thinking which has not always gone down well with others. During the wrangling over demands for shorter working hours, Herr von Kuenheim advocated a model involving a 36-hour week but longer factory operating times, including Saturday work.

Herr von Kuenheim voiced alarm at the shutdown of much of the motor industry during the dispute over shorter hours, but at the same time nurtured relations with his workforce and its union representatives.

Some of his remarks have conveyed a draconian impression, only to be toned down later. He appeared on occasion to cast doubt about future

employment plans of the new Regensburg plant, but managed to allay the concern of local trade unionists and politicians.

Herr von Kuenheim's polished image tends to distract attention from his technical background. After his schooling was interrupted by war service, he obtained the Abitur—or higher school-leaving certificate—in 1947 and then underwent technical training at Robert Bosch, the electrical and vehicle components company, in Stuttgart.

He went on to study mechanical engineering at the technical university in Stuttgart. His career later took him into an executive job involving some of the diverse industrial interests of the Quandt family, who had become major shareholders in BMW. This then paved the way for his assignment to the top job at BMW.

Since then, Herr von Kuenheim has set wider goals for

BMW, especially abroad, and has steered the company through the bumpy patches of two oil crises. Lately, the company has felt the impact of an unsettled domestic market, arising from the controversy over tighter exhaust emission controls.

The motorcycle business, long in the doldrums, gained a new lease of life at BMW with the introduction of the company's new K-series models at its revamped plant in West Berlin more than a year ago. Although the overall market for motorcycles declined last year, BMW's production and sales rose 20 per cent to 94,000.

It says something for the image-consciousness of the company and its chief executive that BMW's round-tower administrative headquarters in Munich also houses art exhibitions.

John Davies

## U-turns on pollution controls

### Motor vehicles

JOHN DAVIES

HERR FRIEDRICH Zimmermann, West Germany's Interior Minister, must know the feelings of a motorist who has strayed into a complex maze of one-way streets with a host of back-seat drivers all shouting contradictory advice.

As the Minister responsible for the environment, Herr Zimmermann embarked boldly on a plan to tighten car emission controls, only to find that the road ahead was far more tortuous and strewn with obstacles than he expected.

Her Zimmermann proclaimed two years ago that he intended to make it compulsory for new cars to be equipped with catalytic converters to reduce exhaust pollution from the beginning of 1988.

The ensuing debate eventually led to a new formulation which the West German motor vehicle industry as a whole regarded as more practical.

The EEC agreement provides scope for development of the lean burn engine as a means of meeting cleaner exhaust requirements.

It has also presented West Germany with the embarrassing problem of cutting some of the tax concessions which it had laboriously drawn up to offset the extra cost to motorists of buying a car equipped with a catalytic converter.

Herr Zimmermann, a resilient politician, asserts that Bonn has played a vanguard role on the issue of pollution. It has, he says, induced car manufacturers and the other EEC countries to take action, even though this will be later than he originally hoped.

But the controversy within West Germany long appeared to be dragging on out of all control, with conflicting proposals and varied criticism coming from politicians of all parties, some car industry personalities and some state

government leaders, notably Herr Lothar Spaeth of Baden-Wuerttemberg.

In a decision last September, the Cabinet agreed that new cars should observe U.S. emission standards by 1989 (or by 1988 in the case of larger cars) and that motorists would be offered tax incentives to buy the so-called "environment-friendly" cars voluntarily earlier.

The government made clear it considered that catalytic converters were the only practical device to reach the required emission standards.

The whole complex plan was then substantially changed in March in face of the Bonn government's need to reach a compromise agreement with its European Community partners.

Under the compromise, tighter emission standards—to be based on U.S. standards—are to be introduced in stages over six years starting in October 1988.

Smaller cars will be allowed more time before being required to observe tighter emission controls—a concession to France, Italy and the UK. In addition, new models of cars will have to observe tighter controls before existing models.

There was some talk of West Germany going it alone, but the practical reality was always that if Bonn were to continue taking its EEC role seriously it could not avoid a compromise

agreement with its partners.

The controversy has also embraced the issue of whether there should be speed limits on West German autobahns, a proposal advocated by environmentalists as another way of reducing exhaust emissions. The government has initially managed to sidestep this issue by organising field trials.

It is hardly surprising that many motorists have reacted to all this uncertainty by simply postponing plans to buy a new car.

The Automobile Industry Association (VDA) claimed in January that there was a "logjam" of orders for about 400,000 cars which motorists had postponed. Although the VDA has been accused of exaggeration, new car registrations in the first two months of this year were down 17.3 per cent on a year earlier.

The car makers, concerned at the effect on the market, pressed for some time for clarity on the emission control issue and now that the EEC compromise agreement has been reached, they are hoping for a substantial recovery in the market.

Last year, new car registrations in West Germany declined 1.4 per cent to 2,39m, down from 2,426m in 1983 and well below the record 2,66m in 1978.

Production and sales, disrupted by the labour conflict over shorter working hours,

which stopped most motor vehicle assembly for seven weeks in May and June.

With some exceptions, car makers also felt a weakening in the market later in the year, attributed to the uncertainty. Manufacturers lost output of an estimated 427,000 vehicles of all types—including cars and commercial vehicles—during the seven-week dispute, but made up about a third later in the year.

As a result, car output of 3.75m was down 3.2 per cent on the previous year and was a sizeable distance behind the peak output of 3.93m cars in 1979.

Commercial vehicle production, which has been languishing for some years, registered a further decline last year. On the other hand, production of trucks at West German plants abroad showed a recovery, with a slight rise in some markets.

With export markets strong, above all the U.S. car makers were anxious to keep up supplies as much as possible and managed to achieve record exports of 2,196m last year, an increase of 0.3 per cent on the previous year.

The booming market in the U.S. and the high dollar—gave a strong lift to the earnings of Daimler-Benz, BMW, Porsche and Volkswagen/Audi. On the other hand, Ford and Opel, as local subsidiaries of U.S. concerns, have been forced to concentrate on the tough battle for European market shares.

In the hope that the domestic car market now will move ahead, VDA recently announced it would take on 1,000 extra workers, after having called a halt to recruitment late last year.

VW cut the average working week in its plants from 40 to 38.5 hours from the beginning of this year under its separate two-year agreement with IG Metall, the metalworkers' union.

Other car companies introduced the concession from April 1 under an agreement lasting at least 15 months. In most cases, however, the shorter hours are being taken in the form of extra days off.

### Vehicle production

	1984	Percentage change
Domestic production		
Cars	3,753,720	-3.2
Commercial vehicles*	255,300	-7.8
Production abroad		
Cars	1,117,430	-1.7
Commercial vehicles*	136,125	+13.3
Exporting from West Germany		
Cars	2,196,200	+0.3
Trucks	134,390	-5.4
* Including trucks, buses and other commercial vehicles.		

Source: VDA.

## Recovery and high dollar boost competitiveness

### Chemicals

JOHN DAVIES

WEST GERMANY'S chemical companies have been seeing from strength to strength, boosted by economic recovery and the high U.S. dollar. This year, even though there are still some uncertainties, the chemical industry expects another solid performance.

One of the traditional powerhouses of the German economy, the chemical industry certainly does not owe its success of the past 25 years only to favourable market circumstances.

In recent years the industry, with its broad range of products, has in fact undergone deep structural changes which have improved its underlying competitiveness. Companies have repaired or discarded some problem areas and have set their sights increasingly on specialised, future-oriented lines of business.

Because of these steps, there is a general feeling of confidence about the industry's ability to withstand the present uncertainties and to achieve growth, even if at a moderate pace, in the years ahead.

One of the uncertainties is, of course, the trend of the U.S. dollar. The dollar's sharp rise has helped to boost U.S. earnings of the West German chemical companies in terms of Deutsche Marks, and a pronounced decline in future might take off some of the shine.

The high dollar, however, has not been an unmitigated benefit. The West Germans have found that some of their U.S. production operations have actually been hit.

A case in point is Miles Laboratories, the pharmaceutical company which is part of the large-scale operations built up by Bayer in the U.S. in recent years.

Although Bayer's U.S. subsidiaries overall had a much better year in 1984, Miles found that the higher dollar was hindering its foreign sales, which make up about a third of its business.

In addition, Miles faced stronger competition in the U.S. from foreign imports which got a price advantage through the currency exchange rate.

A related uncertainty that has been facing the West German chemical industry is the economic growth rate in its major export markets, notably the U.S.

Like other export-oriented sectors in West Germany, the chemical industry has been one of the beneficiaries of the strong upsurge in the U.S. economy. A slowdown in U.S. economic growth in future could, likewise, have some dampening impact, although other export markets have been picking up strongly.

One of the other uncertainties was personified in the form of Dr Abdulaziz Al-Jarbo, who visited West Germany recently as part of a European tour.

Dr Al-Jarbo is an executive of Saudi Basic Industries Corporation (Sabic) which, with U.S. partners, has begun producing petrochemicals in Saudi Arabia for export.

The West German petrochemical producers have been

taking a relatively restrained approach to the threat of competition from Saudi production. The Saudis themselves have been keen to give assurances that they have no desire to disrupt markets and pricing.

But European—and West German—companies are likely to feel under increased pressure to cut back their capacity to produce certain petrochemicals.

Both Mobil and Esso of the U.S. have long been preparing plans to export significant shares of the Saudi petrochemicals now being produced, while Sabic itself recently reached a distribution deal with Brenntag of West Germany. Brenntag, which is indirectly owned by Veba, the oil and chemical group, has obtained rights to import Saudi products, notably polyethylene, into West Germany.

The West German producers have taken steps in recent years to cut their capacity in some plastic areas in view of un-economic operations. They have also been concentrating more on specialised markets

and highly developed materials. BASF, for instance, now asserts that in polyethylene only one-third of its business is in sectors facing possible competition from plants in oil-producing countries, whereas five years ago two-thirds of this business could have been affected.

With their traditional strong attachment to free trade, the West Germans are among those less enthusiastic about trying to block or impose major restrictions on the Saudis. But they support European moves to improve emergency measures if imports should be seen to pose a threat of major disruption.

The European producers earlier this year formed their own separate association, and the members include the major West German petrochemical interests.

There have also been calls for further cutbacks in European capacity. Executives of Hoechst, for instance, have recently pointed out that some momentum has been lost in efforts to adjust European capacity to the market situation.

Another unsettling factor in the industry is the continuing controversy in West Germany over environmental issues, although the chemical industry has taken vigorous steps to deflect the often strident claims of its critics.

Prof Helmut Gerbard Franck, president of the Chemical Industry Association (VCI), pointed out recently that the industry was spending DM 10m every day directly and indirectly, on measures to improve environmental protection. This included new investment in measures specifically aimed at reducing pollution, as well as the extra cost of operating plants with improved environmental controls.

Virtually all types of emissions from chemical complexes have declined, even though production has increased, according to Prof Franck.

With demand for chemical products rising in domestic and export markets, the West German companies last year increased their output by about 5 per cent, on top of a sharp 7.3 per cent rise in 1983.

In basic chemicals, companies were able to make much better use of their installations, which were about 85 per cent utilised last year. By contrast, capacity utilisation in basic chemicals was about 75 per cent in 1981 and even lower in the bleakest months of 1982.

The increased volume of sales, together with more economic use of capacity, has improved the profitability of chemical companies' operations.

Although the industry is highly capital intensive, it has also begun building up its workforce again to more than 550,000. The parent companies of Bayer, BASF and Hoechst, for instance, all increased their labour force last year, reversing a decline during the previous two to three years.

A highly encouraging development has been the continuing growth in emphasis on innovative, future-oriented operations, including technical ceramics, new forms of high performance plastic materials, and biotechnology. Moves to strengthen these activities are bringing

about a marked shift in the quality of production of the West German chemical industry. In a long-term perspective, China is also figuring in the industry's calculations, although the outcome is still hard to assess.

Hoechst recently signed an agreement with the China Petrochemical Corporation (Sinopec) under which study groups will look at the possibilities for co-operation. The areas to be considered include plastics, as well as "surfactants and auxiliaries" (a wide product area including disinfectants, emulsifiers and other surface-active substances).

The pharmaceutical division of Hoechst has signed a contract with the Shanghai Institute of Pharmaceutical Industry for joint research into new medical substances for heart and blood circulation treatment.

The contract, initially for 10 years, envisages research into substances that could be produced artificially or obtained, as in traditional Chinese medicine, from plant extracts.

# FUTURE

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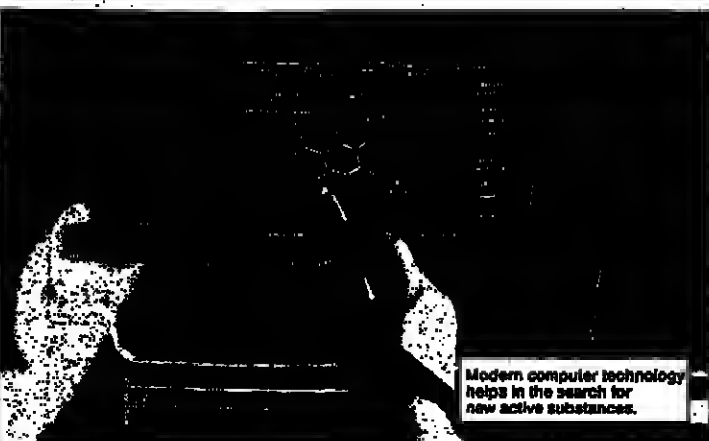
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# BASF



## West German Industry 6

Manufacturers have been looking for new business areas to compensate for declining aircraft orders.

## Cartel authority blocks Bavarian connection

**Aerospace**  
PETER BRUCE

THE WEST GERMAN aerospace industry has spent the better part of the past 12 months with its feet planted very firmly on the ground.

The two flag carriers of the industry, Messerschmitt-Bölkow-Blohm (MBB) and its small but lively competitor, Dornier, have been variously the subject of financing deals, the predators in takeovers and in Dornier's case the focus of an unsightly family power struggle that is slowly working its way through the courts.

To be sure, both are still involved in the business of making things that fly, but with new aerospace business scarce (despite breakthroughs on new space projects and growing hopes that the so-called European Fighter Aircraft (EFA) will soon be fixed firmly to the drawing board) MBB in particular has been consolidating and trying to buy its way into new markets.

This expansive mood surfaced most spectacularly last summer, when MBB let it be known it was trying to buy the country's most famous tank maker, Krauss Maffel, from the controversial Flick industrial empire, after it had been rumoured that Brito's private sector tank builder, Vickers, was also interested.

It is still difficult today to say for sure whether MBB was acting on its own initiative then or not. The group for many years has been closely identified with the Bavarian Government (it is based in Munich) and in particular with Herr Franz Josef Strauss, the Bavarian leader, who makes no excuses for wanting to secure for his state as much high technology manufacturing as possible.

The other thing to remember

about MBB is that like many other European aerospace concerns, its business is inextricably linked with central Government defence and transport policies and, hence, linked to Federal and state development handouts.

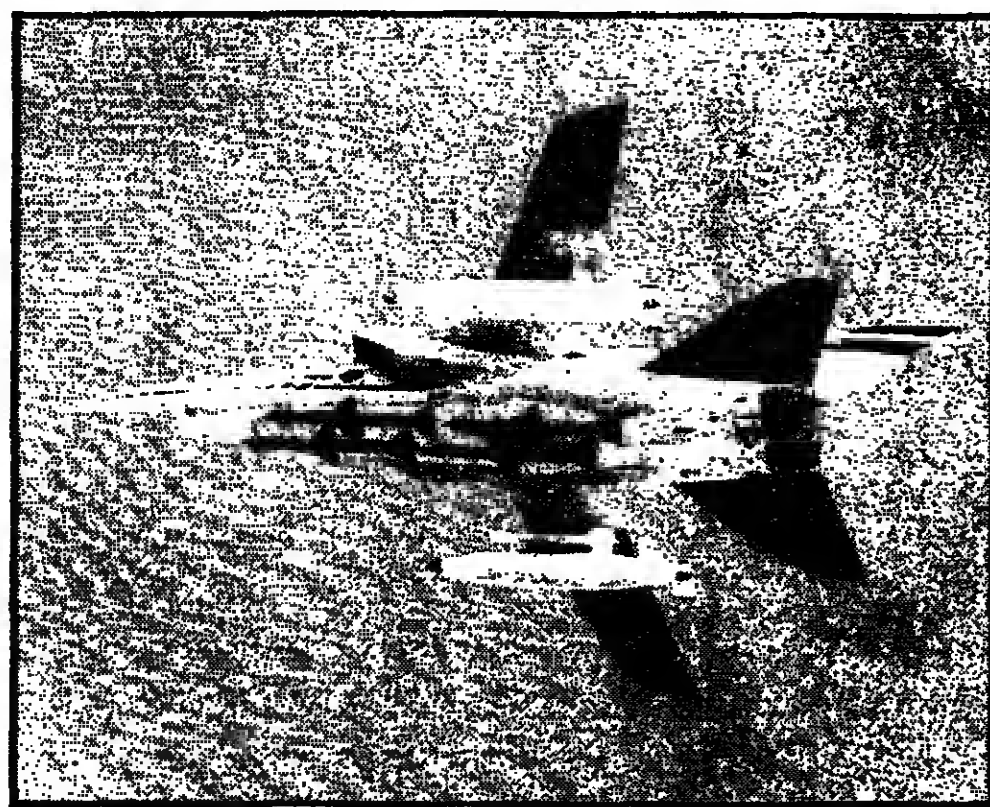
Nevertheless, the traditionally independent German cartel authorities in Berlin surprised the Bavarians by dismissing the takeover as dangerous and monopolistic. MBB tried to arrange the purchase of a large minority holding, but that too failed in Berlin.

Management at Krauss Maffel, buyers of the legendary Leopard 1 and 2 main battle tanks, have ever shown much enthusiasm at the prospect of being swallowed up by MBB (whose turnover of roughly DM 6bn completely dwarfs Maffel's DM 2bn) but the Flick group, which has said out a word publicly about the takeover battle since it began, seems to want to sell.

### Consortium

Towards the end of the year, Herr Strauss began to take a closer interest in MBB's efforts. On January 10 this year, two banks, the Dresdner and the Bayerische Vereinsbank announced a combined 10 per cent stake in MBB, a move thought to have cost them some DM 60m each. The next day MBB said it had joined a five-part consortium to buy Maffel.

The consortium, offering about DM 170m for the tank builder, comprised both the banks, with a combined 20.9 per cent stake, and three other MBB joint venture with another Bavarian arms producer, Diehl, would have 24.9 per cent, the Bavarian state aid agency, which administers the state's stake in MBB itself, would take 24.5 per cent, a Bavarian industrialist, Burkhardt Grob, would take 24.9 per cent with 1.5 per cent going to a Munich lawyer.



Tornado multi-role combat aircraft armed with air-to-air missiles. The Tornado, built by MBB in collaboration with British Aerospace and Aeritalia of Italy, is West Germany's major military aircraft programme.

Thus, it was argued, MBB would have a direct stake of only 12.47 per cent and in no way could control Maffel.

The cartel authorities didn't believe a word of it. All lines of power led back to MBB they said, which would still mean the creation of a huge arms consortium controlled by MBB and, though the fear was never spoken out loud, by Herr Strauss.

The Bavarian Government itself has a 7 per cent stake in MBB and its aid agency, now part of the consortium, has 6 per cent of MBB.

Bavaria's Finance Minister is chairman of the MBB supervisory board and apparently a close friend of Herr Grob; and not only were the Dresdner Bank and the Bayerische Vereinsbank MBB's "housebanks," but Herr Strauss himself sits on the Vereinsbank board.

Herr Grob pulled out of the consortium, without saying why, just over a month later, leaving the other partners with a 24.95 per cent hole to fill. It is just possible this may now be offered abroad, preferably to interests unlikely to be too pushy to management but independent enough to convince the cartel authorities that the consortium is for real. Vickers may be approached, and so might other companies in the U.S.

But while the Krauss Maffel battle has dragged out much longer than MBB management

would have hoped, and must have proved a considerable drain on management time, the group looking for expansion opportunities elsewhere. It is quite possible that bids will be despatched from Munich later this year in an effort to buy either one or both of Canada's main aerospace groups, Canadair and De Havilland.

In Baden-Württemberg, Bavaria's neighbour and an eager competitor to almost every race to secure new high technology industries, life at Dornier (1983 turnover DM 1.23bn) is proving every bit as complicated.

### Law suits

The company, based in Friedrichshafen on the Bodensee (Lake Constance) has been riven with family squabbles ever since the founder, Claude Dornier, died in 1969, leaving roughly equal shares in the company to his six sons and a larger, non-voting share to his widow.

The sons (one has since died and his shares are now wielded by his widow) divided into factions and squabbled throughout the 1970s, resulting in the sudden departure from the group of the chairman and eldest, Claudius, in the early 1980s. Command was then assumed by Justus Dornier, leader of the younger faction.

Justus has fired two managing directors in the past nine months and is refusing to buy Claudius's proffered stake in

the company despite the fact that this would give him unbridled control. Part of Dornier's current difficulty is that Claude's ageing widow died last year and there is now a major dispute about how her 28 per cent stake in the company is to be shared out.

Some 20 law suits are being fought out between Dornier family members in German courts and the fear in Baden-Württemberg's capital, Stuttgart, is that should Justus finally take complete control of the company he would gradually move production to Bavaria, if only to break with the past, and where some of Dornier's own non-aerospace businesses have already been established.

In much the same way that fears of losing Krauss Maffel resulted in a Bavarian solution being found in Munich, so a Stuttgart suit seems now to have been found for Dornier.

Daimler Benz (Mercedes) is known to be negotiating, with just how much success it is impossible to tell, to buy Dornier (and keep it in Baden-Württemberg). Justus Dornier has said he would not consider selling but the Baden-Württemberg leader, Herr Lothar Späth, is understood to be exercising considerable muscle to ensure that he does.

## Mood brightens after worst is passed

WHEN THE German Shipbuilders' Federation celebrated its 100th anniversary in January, it was an understandably measured occasion. Since the days when German yards turned out 20 per cent of the world's ships are gone for ever.

The mood nevertheless was more upbeat than it might have been a year or two earlier, for the signs are that West Germany's shipbuilders have put behind them the worst of the most recent crisis to wreck the industry world wide.

In retrospect, 1983 may have marked the trough. In that year the country's share of world shipbuilding, as measured by new orders, sank to 3.7 per cent. It was the year of considerable social unrest, as some of the largest yards in the northern coastal ports pushed through harsh rationalisation measures to adjust to unpleasant realities.

Bremen and Hamburg saw mass demonstrations and sit-ins as the AG Weser yard in Bremen shut down, and Howaldtswerke-Deutsche Werft (HDW), the country's biggest shipyard, halted all new construction at its Hamburg yard, now used only for repairs and refits.

Since 1982, total employment in the industry has fallen from 54,000 to 45,000, while in the last two years total potential work capacity at the Federation's 104 affiliated shipbuilders dropped back to 20m bours from 28m. But the painful surgery seems to have worked, in the short term at least.

In 1984, West German yards won orders for 688,000 dwt gross of new vessels, worth DM 3.2bn and equivalent to 5.7 per cent of the total market last year. True Japan (with 51.5 per cent) and South Korea (with 10.9 per cent) dominate matters as usual.

But Germany has improved its third place in the world league, well ahead of its EEC rivals like Denmark, Holland and the UK, and European competitors outside the Community including Sweden and Finland.

A smaller part of the explanation lies in the pick-up in world trade last year, for the first time since 1979, and the relative weakness of the D-mark in international currency markets.

But few would deny that the main reasons for the improvement are closer to home.

The rationalisation has allowed yards to show substantial increases in productivity. These in turn have helped offset West German labour costs, among the highest in the world. A lavish social security system means that shipbuilders, like other employers, have to pay DM 0.80 in welfare contributions on top of every DM 1 in a worker's pay packet.

It is more, to an industry arguably more distorted than any by state subsidies to national concerns, West Germany's shipbuilders benefit less than most.

### Shipbuilding

RUPERT CORNWELL

Precise figures in so sensitive and complex an area are hard to come by. But in 1983 the EEC Commission reckoned that German yards received direct subsidies from Bonn equivalent to only 6 per cent of the completed value of a vessel.

That figure may have declined further to around 4 per cent, compared with help worth up to 20 per cent in competitor nations like Britain and Italy. In addition, German shipbuilders are eligible for investment grants of up to 12.5 per cent provided they buy domestically and keep the new ship under the German flag for at least eight years.

In 1984, a total of DM 250m of such funds was available, implying incentives for new orders worth DM 2bn in a full year. But even so, West Germany is hard pressed to keep abreast of the help given elsewhere. Meanwhile, all efforts to promote genuine agreement on international subsidy cuts with the OECD and elsewhere have come to nothing.

Shipbuilding indeed offers a perfect case study of Bonn's ambiguous attitude to subsidies. In general, in principle they must go, but in practice they do not.

The attitude is understandable and reflected in the comment of a senior executive at HDW: "Yes, I think everyone

should get rid of them, but as matters stand we have no choice. We have to have help. But if subsidies will continue for the foreseeable future, we also will rationalise and a profound change in the type of vessel being produced."

"Every country has to have a shipbuilding industry, and there's no doubt we'll survive," says Herr Rolf Stoffers, sales director at HDW. "But there will be more restructuring—the process hasn't ended yet."

Its shape is not clear, but one option to be ruled out is that of nationalisation in larger groupings, along British lines. One argument is that HDW itself, directly and indirectly 100 per cent state-owned, lost nearly DM 96m in 1984, despite a management springclean.

Another is that, as Dr Michael Böhme, managing director of Blohm & Voß of Hamburg, the second largest German yard, points out, competition between a multitude of smaller yards is vital to preserve vigour and flexibility in the industry.

Rather, the future lies in specialisation, in ships that will be smaller, but incorporating state-of-the-art technology. These already range from container ships to roll-on/roll-off cargo vessels, from gas tankers to highly sophisticated ferry and passenger ships and research vessels.

In the second half of 1985, for example, HDW is due to deliver to Norway's Lines the first two of its Schiff der Zukunft, or "Ship of the Future," a cargo carrier format embodying ultra-modern control and communications equipment and designed to make substantial savings in fuel consumption.

Another area which will see rapid development, in all probability, is the construction of military vessels, including submarines, both for the modernisation of the West German navy and for export.

But the production of ever more automated vessels, offering savings in both crew and fuel costs, will not be enough alone. At that dinner in Hamburg, Herr Mario Bange, the Bonn Economics Minister, promised that the Federal Government would continue its assistance—totalling DM 652.8m for deliveries between 1984 and 1986 alone in the form of interest subsidies.

## EEC subsidies anger producers

### Steel

PETER BRUCE

SOON AFTER Herr Martin Bangemann took over last year from his Free Democrat colleague, Count Otto Lambsdorff as the West German Economics Minister, the country's steel-makers began to make fairly public noises about him being, finally, the right sort of man for the job—or at least for the steel industry.

Then, towards the end of March, Herr Bangemann went to Brussels and along with his British and Dutch counterparts agreed to a final payment of some DM9bn (\$2.85bn) to the struggling, state-owned, steel-makers in Italy, France, Belgium and Luxembourg.

The German producers, mostly privately owned, were horrified and demanded reparation from Bonn, arguing that the extension of subsidies further damaged the free market they so devoutly wish (or claim they want) for Europe.

Herr Bangemann now says that he and the steel industry bosses had agreed that the payments agreed to in March could be made only on condition that all Community subsidies to steel would end on the long-agreed deadline of December 31 this year, and that any funds awarded this year would have to be accompanied by capacity cuts.

If Herr Bangemann's more recent pronouncements and actions have unsettled West German producers, it does not show, however. On the surface, that is.

But as the Community deadline for the end of steel subsidies nears, and as the Italians look less like meeting it, there are strong grounds for believing that the German steel-makers, despite a revival in profitability, are extremely anxious about the next two or three years.

Thyssen, the biggest of them all, is a good case in point. The group's steel business produced a spectacular turnaround last year, moving from a theoretical loss (based on real second half figures and on its own estimates of the previous six months, before Thyssen Stahl was hived off as a separate entity) of DM 416m in 1983 to a profit of DM 176m last year—an improvement of DM 592m.

Nevertheless, a DM 176m profit for Europe's biggest private sector producer in what could well turn out to have been a peak in the current steel market cycle (or at least close to one), is not much to get excited about.

Even worse for Thyssen,

much of its riches in 1984 resulted from the sale of semi-finished products to U.S. producers and this market is now under severe threat by the protectionist lobby in Washington.

A protectionist success would affect most German producers, whose deliveries of slab and other unfinished steels to the U.S. rose from 10,000 tonnes a month in 1983 to 40,000 tonnes in 1984. Thyssen's own deliveries to the U.S. trebled in 1983-84 to 851,000 tonnes.

Krupp also made money last year after ending 1983 with a DM 344m loss, but with debts of around DM 2bn, the business must still be in a precarious position.

Krupp's chosen merger partner, Kloeckner, looks equally shaky, despite claiming to have broken even last year. In fact, this was achieved only by selling off group assets to unconsolidated subsidiaries. A fair estimate is that Kloeckner made an operating loss of DM 148m in steel last year.

Salzgitter, state-owned, say they had a "much better" time of it in 1984, though they still managed to lose DM 144m in steel. And there is no reason to expect that Arbed Saarstahl, whose long products (wire, rod, bars) have to compete with the fiercely efficient mini mills in northern Italy, can begin to make money, in its present form, in this decade without being rescued by Bonn.

The Government is, in fact, thinking about helping Arbed service its crippling DM 2bn debt.

Only Hoesch, of the big producers, looks anything like a company firmly in control of its fortunes. Hoesch has been at least modestly profitable for the past three years and claims to have traded in the black last year.

Given that German steel profits in a strong year have been modest, that an end to steel subsidies may take longer than hoped and, finally, that the Germans have been unable to achieve the steel prices rises they say they want, their medium-term future seems to be as uncertain as ever.

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For further information contact STEPHEN HART, Senior Manager, or THOMAS ANDREAS, Manager at the London Branch.

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